



Financial Activity Statement Report

For the month ended 30 September 2022



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## **Statement of Financial Activity Variances**

#### **Material Variances Defined**

For the purposes of reporting the material variances in the Statement of Financial Activity (by both nature or type and by business unit, material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Before commenting on each of the specific material variances identified it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected nature/type or business unit that significantly contribute to the variance will be highlighted.

For the purposes of explaining each variance, a multi-part approach has been taken. The parts are –

- 1. Period Variation Relates specifically to the value of the variance between the Budget and Actual figures for the period being reviewed.
- 2. Primary Reason Explains the primary reasons for the period variance. As the review is aimed at a higher-level analysis, only major contributing factors are reported.
- 3. Budget Impact Forecasts the likely \$ impact on the year end surplus or deficit position. It is important to note that values in this part are indicative only at the time of reporting, for circumstances may subsequently change.

# **Material Variances Explained**

The Financial statements are presented based on the new organisational structure

As shown in the in the Statement of Financial Activity (contained within this document), the following variances have been identified -

# **Statement of Financial Activity - By Nature or Type**

## Revenue from Operating Activities

#### Rates

- The period variation is unfavourable to period budget by \$28,037.
- The variation predominantly relates timing of Rates payments.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

# Fees and Charges

- The period variation is favourable to period budget by \$601,012.
- The variation predominantly relates to higher-than-expected revenue for parking and the waste services.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

# Service Charges

- The period variation is favourable to period budget by \$1,051,881.
- The variation predominantly relates to timing issue of underground power payments.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

## Interest Earnings

- The period variation is unfavourable to period budget by \$84,223.
- The variation predominantly relates to lower-than-expected amount for instalment interest on rates and reserve funds.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

#### • Other Revenue

- The period variation is favourable to period budget by \$128,801.
- The variation predominantly relates to higher-than-expected amount for Tamala Park for the previous years missed invoices, long service leave, and finance discounts received.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

# **Expenditure from Operating Activities**

# • Employee Costs

- The period variation is favourable to period budget by \$930,271.
- The variation predominantly relates timing of payroll payments.

 The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

#### Materials and Contracts

- The period variation is favourable to period budget by \$2,262,105.
- The variation predominantly relates to delays in operating projects as there have been difficulties sourcing contractors to undertake works.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

# Utility charges

- The period variation is favourable to period budget by \$93,306.
- The variation predominantly relates to a reduction in utilities required.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

# • Depreciation on Non-Current Assets

- The period variation is favourable to period budget by \$97,500.
- The variation predominantly relates the difference in the depreciation calculation.
- The estimated impact on the year end position is nil as this is a non-cash item.

## Interest Expenses

- The period variation is favourable to period budget by \$34,557.
- The variation predominantly relates to 1 Harper Street, Fletcher Park and Depot Upgrade loans.
- The estimated impact on the year end position is nil as this is a non-cash item.

# • Insurance expenses

- The period variation is favourable to period budget by \$330,131.
- The variation predominantly relates to the timing issue of insurance invoices.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Other expenditure

- The period variation is favourable to period budget by \$89,497.
- The variation predominantly relates a variance on sponsorships and write-offs processed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Investing Activities**

# • Proceeds from Non-Operating Grants, Subsidies and Contributions

- The period variation is unfavourable to period budget by \$589,108.

- The variation predominantly relates to less grant income being recognised due to capital works projects not being completed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## • Proceeds from disposal of assets

- The period variation is favourable to period budget by \$54,735.
- The variation predominantly relates to sale proceeds in fleet operations.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • Payments for Property, Plant, Equipment and Infrastructure

- The period variation is unfavourable to period budget by \$235,773.
- The variation predominantly relates to capital projects not being undertaken due to difficulties sourcing contractors to undertake works and staff vacancies limiting the management of projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Financing Activities**

## • Repayment of Borrowings

- The period variation is unfavourable to period budget by \$92,332.
- The variation predominantly relates to a budget timing variance on the loan repayments.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Transfers to Reserves

- The period variation is favourable to period budget by \$52,974.
- The variation predominantly relates to capital projects not being undertaken due to difficulties sourcing contractors to undertake works and staff vacancies limiting the management of projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Statement of Financial Activity - By Business Unit**

# **Operating Revenue**

<u>Chief Executive Office</u> No material variance to report

## **Community Planning**

# Building Services

- The period variation is unfavourable to period budget by \$27,247.
- The variation predominantly relates slow recovery for the month of September.

- The estimated impact on the year end position is nil as this is a budget timing variance.

#### • Environmental Health

- The period variation is favourable to period budget by \$102,351.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance

#### <u>Finance</u>

## Aqualife

- The period variation is unfavourable to period budget by \$53,658.
- The variation predominantly relates to lower than expected attendances with the Recreational Swimming service area.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# Corporate Funds

- The period variation is favourable to period budget by \$48,043.
- The variation predominantly relates worker compensation payments.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Financial Services

- The period variation is unfavourable to period budget by \$29,305.
- The variation predominantly relates to employee's cost.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Operations**

## Asset Planning

- The period variation is unfavourable to period budget by \$884,257.
- The variation predominantly relates to grant funding not received. State Underground power service charge is yet to be fully paid by the affected lot owners.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Street Operations

- The period variation is unfavourable to period budget by \$383,206.
- The variation predominantly relates to the timing issues and the external capital funding not yet received.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Waste Services

- The period variation is favourable to period budget by \$590,683.

- The variation predominantly relates to delays in the collection of fees and charges for additional bin services.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Operating Expense**

## Chief Executive Office

#### Chief Executive Office

- The period variation is favourable to period budget by \$74,521.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • Communication and Engagement

- The period variation is favourable to period budget by \$30,189.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Governance and Strategy

- The period variation is favourable to period budget by \$67,358.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • People and Culture

- The period variation is favourable to period budget by \$68,600.
- The variation predominantly relates to lower program expenses costed and traineeships has not commenced yet.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Community Planning**

# Building Services

- The period variation is favourable to period budget by \$65,959.
- The variation predominantly relates to period of agency staff vacancy and there were no legal fees for the month of September.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# Community Development

- The period variation is favourable to period budget by \$82,361.
- The variation predominantly relates to underspend to compensation insurance for all portfolios, agency staff phasing, staff salaries in areas like families and youth, access and inclusion and safer neighbourhoods.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# Community Planning Office

- The period variation is favourable to period budget by \$40,644.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### • Environmental Health

- The period variation is favourable to period budget by \$31,583.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### Events, Arts and Funding

- The period variation is favourable to period budget by \$85,818.
- The variation predominantly relates to lower program expenses costed for bookings, creative arts, events and volunteers and information salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# Library Services

- The period variation is favourable to period budget by \$95,931.
- The variation predominantly relates to lower program expenses costed for adult program area, digital hub, library services area, library systems, literacy and learning, local history and young people services salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Place Planning

- The period variation is favourable to period budget by \$75,407.
- The variation predominantly relates to consultancy and the urban forest strategy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Urban Planning

- The period variation is favourable to period budget by \$92,690.
- The variation predominantly relates to lower staff vacancies, advertisement and insurance expenses, legal service and Design Review Panel.
- The estimated impact on the year end position is estimated around \$43k due to staff vacancies.

#### **Finance**

# Aqualife

- The period variation is favourable to period budget by \$160,365.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Budgeting

- The period variation is unfavourable to period budget by \$131,065.
- The variation predominantly relates to reduced resourcing requirement during the winter season.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### Corporate Funds

- The period variation is favourable to period budget by \$59,536.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Finance Office

- The period variation is favourable to period budget by \$74,238.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Financial Services

- The period variation is favourable to period budget by \$91,676.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Leisurelife

- The period variation is favourable to period budget by \$130,260.
- The variation predominantly relates to a variation in budget figures for salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Parking

- The period variation is favourable to period budget by \$74,585.
- The variation predominantly relates to salaries forecast not utilised fully for casual for the summer peak season. Also, the consultancy general was not fully utilised and there was minor savings on vehicle operations.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Ranger Services

- The period variation is favourable to period budget by \$38,386.
- The variation predominantly relates to a variation in minor savings across salaries and other associated costs due to one vacant FTE which is currently being filled.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# Technology and Digital Strategy

- The period variation is favourable to period budget by \$690,328.
- The variation predominantly relates to a variation in hardware and software costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Operations**

## Asset Planning

- The period variation is favourable to period budget by \$565,415.
- The variation predominantly relates to State Underground power project cash call which is yet to be paid. In addition, due to project saving achieved, Western Power agreed to charge the Town a slightly lower project cash call.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Environment

- The period variation is favourable to period budget by \$34,134.
- The variation predominantly relates to State Underground power project cash call which is yet to be paid. In addition, due to project saving achieved, Western Power agreed to charge the Town a slightly lower project cash call.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Fleet Services

- The period variation is unfavourable to period budget by \$50,383.
- The variation predominantly relates to accounting adjustments such as reallocation of expenditure to the relevant service areas to be finalised.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Operations Office

- The period variation is favourable to period budget by \$25,919.
- The variation predominantly relates to the project employees cost due to timing issues.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Parks & Reserves

- The period variation is favourable to period budget by \$548,264.
- The variation predominantly relates to resourcing issues with staff and contractors to undertake works and the timing issues with some invoices.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## • Project Management

The period variation is unfavourable to period budget by \$111,394.

- The variation predominantly relates consultancy costs for the projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • Street Improvement

- The period variation is favourable to period budget by \$49,526.
- The variation predominantly relates to difficulty in attracting suitable engineering staff to fill vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • Street Operations

- The period variation is favourable to period budget by \$174,511.
- The variation predominantly relates to difficult in attracting technical staff to fill vacancies and accounting oncost allocations need to be finalised.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Waste Services

- The period variation is favourable to period budget by \$553,928.
- The variation predominantly relates to the timing issues.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Capital Expense**

**Chief Executive Office** 

No material variance to report

## **Community Planning**

## Place Planning

- The period variation is favourable to period budget by \$308,750.
- The variation predominantly relates to the urban forest strategy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Finance**

#### Parking

- The period variation is favourable to period budget by \$46,251.
- The variation predominantly relates to no street furniture purchased yet.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Operations**

# Asset Planning

- The period variation is unfavourable to period budget by \$26,376.
- The variation predominantly relates to earlier than expected construction works undertaken.

- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Fleet Services

- The period variation is favourable to period budget by \$28,469.
- The variation predominantly relates sale proceeds in fleet operations.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### • Parks and Reserves

- The period variation is favourable to period budget by \$162,172.
- The variation predominantly relates to delays with capital works projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# • Street Operations

- The period variation is favourable to period budget by \$41,148.
- The variation predominantly relates to earlier than expected construction works undertaken.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Waste Services

- The period variation is favourable to period budget by \$324,633.
- The variation relates to purchase of new bins for the three bin GO system.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Non-Operating Revenue**

#### **Operations**

### Fleet Services

- The period variation is favourable to period budget by \$54,735.
- The variation is predominantly relating to sale proceeds in operations.
- The estimated impact on the year end position is nil as this is a budget timing variance.

# **Non-Operating Expenses**

# Corporate Funds

- The period variation is unfavourable to period budget by \$39,539.
- The variation is predominantly caused by an early loan repayment.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Non-Cash Adjustments**

# • Depreciation

- The period variation is unfavourable to period budget by \$97,500.
- The variation predominantly relates to depreciation for month of September.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### **Proposed Budget Amendments**

There are no proposed budget amendments.

### **Accounting Notes**

## **Significant Accounting Policies**

The significant accounting policies that have been adopted in the preparation of this document are:

# **Basis of Preparation**

The document has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

The document has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

## **The Local Government Reporting Entity**

All Funds through which the Council controls resources to carry on its functions have been included in this document.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

#### 2020 - 2021 Actual Balances

Balances shown in this document as 2020-2021 Actual are subject to final adjustments.

## **Rounding Off Figures**

All figures shown in this document, other than a rate in the dollar, are rounded to the nearest dollar.

#### Rates, Grants, Donations and Other Contributions

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature. Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

## **Superannuation**

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

#### **Goods and Services Tax**

Revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the statement of financial position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to, the ATO is included with receivables on payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

# **Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short-term borrowings in current liabilities.

#### **Trade and Other Receivables**

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

#### **Inventories**

#### General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Revenue arising from the sale of property is recognised as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

#### **Fixed Assets**

Each class of fixed asset is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

## **Initial Recognition**

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the period in which they are incurred.

#### Revaluation

Certain asset classes may be re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes, where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the re-valued amount of the asset.

Those assets carried at a re-valued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be re-valued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

#### **Land Under Roads**

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Council has elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset. In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 September 2008 is not included as an asset of the Council.

## **Depreciation of Non-Current Assets**

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

**Buildings** 40 years Furniture and Equipment 5 – 10 years Plant and Machinery 2 – 10 years Sealed Roads - Clearing and Earthworks Not depreciated - Construction and Road Base 5 – 80 years - Original Surface / Major Resurface 5 – 80 years 5 – 80 years Drainage 5 – 80 years **Pathways** Parks and Reserves 5 – 80 years

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

# Capitalisation Threshold

Assets with a value below \$5,000 at the time of acquisition, are excluded from the assets reported in the financial report. These assets are instead reported as an expense in the year of acquisition.

#### **Financial Instruments**

## <u>Initial Recognition and Measurement</u>

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit of loss', in which case transaction costs are expensed to profit or loss immediately.

## Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

#### Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus, or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

# Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

# Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

## **Held-to-maturity investments**

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current. They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses).

When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

### Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain, or loss, pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

### Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

## <u>Impairment</u>

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in profit or loss. Any cumulative decline in fair value is reclassified to profit or loss at this point.

## **Derecognition**

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### **Contract Assets**

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

## **Impairment**

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116). For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting the Annual Budget, it was not possible to estimate the amount of impairment losses (if any) as at 30 June 2020. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Annual Budget.

## **Trade and Other Payables**

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

#### **Lease Liabilities**

The present value of future lease payments not paid at the reporting date, discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

#### **Contract liabilities**

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the Town are recognised as a liability until such time as the Town satisfies its obligations under the agreement.

## **Employee Benefits**

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

## **Borrowing Costs**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction, or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

#### **Provisions**

Provisions are recognised when the Town has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### **Current and Non-Current Classification**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

# **Comparative Figures**

Where required, comparative figures have been adjusted to conform to changes in presentation for the current reporting period.

# **Budget Comparative Figures**

Unless otherwise stated, the Budget comparative figures shown in this Budget document relate to the original Budget estimate for the relevant item of disclosure.

#### **Service Unit Definitions**

The Town operations, as disclosed in this report, encompass the following service-oriented Service Units –

#### **Chief Executive Office**

## **Chief Executive Office**

The Chief Executive Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Chief Executive Office functional area.

# Communications and Engagement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

#### **Customer Relations**

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

## Leadership and Governance

The Leadership and Governance Service Area is committed to responsibly managing the Town on behalf of the residents and ratepayers of the District through collaboration, knowledge-sharing and good governance.

## **Human Resources**

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

## **Community Planning**

## **Building Services**

Building Services provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

# **Community Development**

The Community Development team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

# **Community Planning Office**

The Community Planning Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Community Planning functional area.

### Digital Hub

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

# **Economic Development**

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

## **Environmental Health**

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

# **General Compliance**

The General Compliance Area liaise with and direct property owners and developers to ensure built form building and planning requirements are adhered to at all times.

## **Healthy Community**

The Healthy Community team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

# **Library Services**

Library Services plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

## Place Management

The Place Management Service Area implements programs, that are suitable for the particular targeted section of the community, to improve places within the District or, where the community is satisfied with the standard of operation, to maintain the already attained standard.

## Strategic Town Planning

Strategic Town Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

## <u>Urban Planning</u>

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

#### **Finance**

# <u>Aqualife</u>

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

# **Budgeting**

The Budgeting Area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

# Corporate Funds

The Corporate Funds includes the management of loans, reserve fund transfers, restricted and trust funds, rate revenue and corporate grants funding.

## **Finance Office**

The Finance Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Finance functional area.

## **Financial Services**

The key role of Financial Services is to manage and control the Town's finances in a sound and prudent manner.

# **Information Systems**

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems.

## Leisurelife

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

# <u>Parking</u>

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

# <u>Rangers</u>

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

# **Operations**

### Asset Planning

Asset Planning provides services to manage and maintain Council facilities and their related

## **Environment**

The Environment Area is committed to preserving and enhancing natural areas and recognises not only the ecological benefits of protecting natural assets, but also the social and recreational benefits as well.

#### Fleet Services

Fleet Services oversees the various items of light fleet, heavy fleet and plant and equipment.

# **Operations Office**

The Operations Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Operations functional area.

### Parks and Reserves

The Parks and Reserves Section delivers high quality horticultural works to parks, reserves and streetscapes.

### **Project Management**

Project Management assists in improving the standards of project management and project delivery and delivers nominated projects on behalf of the Town.

## Property Development and Leasing

Property Management and Leasing assists in strategic property development projects and property leasing requirements on behalf of the Town.

# Street Improvement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

# **Street Operations**

Street Operations ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

# <u>Waste</u>

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.



					-	mber 2022
				Annual	Year-to-Date	Year-to-Date
		erial Varia		Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Opening funding surplus / (deficit)				2,343,579	2,343,579	9,283,215
Revenue from operating activities						
Rates	28,037	<b>V</b>	0.1%	46,131,117	46,034,622	46,006,585
Operating grants, subsidies and contributions				597,529	212,608	289,127
Fees and charges	601,012		23.5%	10,308,012	2,562,582	3,163,594
Service charges	1,051,881		150.3%	1,554,800	700,000	1,751,881
Interest earnings	84,223	▼	50.9%	474,498	165,498	81,275
Other revenue	128,801		89.9%	639,756	143,303	272,104
Profit on disposal of assets				1,597,280	0	0
				61,302,992	49,818,613	51,564,565
<b>Expenditure from operating activities</b>						
Employee costs	930,271	•	14%	(25,231,789)	(6,890,133)	(5,959,862
Materials and contracts	2,262,105	<b>V</b>	35%	(25,284,135)	(6,448,206)	(4,186,102
Utility charges	93,306	•	23%	(1,599,650)	(399,939)	(306,633
Depreciation on non-current assets	97,500	<b>V</b>	85%	(9,951,643)	(114,210)	(16,710
Interest expenses	34,557	•	47%	(277,575)	(72,820)	(38,263
Insurance expenses	330,131	<b>V</b>	99%	(339,881)	(334,954)	(4,823
Other expenditure	89,497	<b>V</b>	49%	(728,839)	(182,210)	(92,713
Loss on disposal of assets	33, 137	•	.5,0	(26,417)	0	0
2000 On disposal of dissets				(63,439,929)	(14,442,472)	(10,605,106
Non-cash amounts excluded from operating activities				8,380,780	114,210	16,710
Amount attributable to operating activities				6,243,843	35,490,351	40,976,168
Investing activities						
Proceeds from non-operating grants, subsidies and contribution	589,108	<b>V</b>	100.0%	10,108,996	589,108	0
Proceeds from disposal of assets	54,735		#DIV/0!	4,015,500	0	54,735
Proceeds from equity distribution				1,250,000	0	0
Payments for property, plant, equipment and infrastructure	235,773	<b>V</b>	27.4%	(29,529,418)	(859,901)	(624,128
Amount attributable to investing activities	•			(14,154,922)	(270,793)	(569,394
Financing Activities						
Proceeds from new borrowings				2,200,000	0	0
Transfer from reserves				19,071,008	0	0
Payments for principal portion of lease liabilities				(20,068)	(20,068)	(20,069
Repayment of borrowings	92,332		7%	(3,075,841)	(1,281,177)	(1,373,509
Transfer to reserves	52,794	•	89%	(12,607,599)	(59,412)	(6,618
Amount attributable to financing activities	, -			5,567,500	(1,360,657)	(1,400,196
Closing funding surplus / (deficit)				0	36,202,480	48,289,794



					30 Septer	mber 2022
				Annual	Year-to-Date	Year-to-Date
		erial Varia	nce	Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Revenue						
Chief Executive Office				500	0	279
Chief Executive Office				500	0	279
Communications and Engagement				0	0	0
Customer Relations				0	0	0
People and Culture				0	0	0
Governance and Strategy				0	0	0
Community Planning				1,098,450	281,849	383,695
Community Planning Office				500	0	1,753
Building Services	27,247	•	26.5%	315,500	102,872	75,625
Community Development				27,500	6,873	8,720
Environmental Health	102,351		166.4%	246,000	61,502	163,853
Events, Arts and Funding				124,850	21,314	13,760
General Compliance				6,500	1,251	9,448
Library Services				21,100	4,664	6,458
Place Planning				0	0	13,639
Urban Planning				356,500	83,373	90,439
Finance				57,419,670	48,546,933	48,512,551
Aqualife	53,658	•	7.7%	2,887,645	697,990	644,332
Budgeting				1,597,280	0	0
Corporate Funds	48,043		0.1%	46,866,415	46,218,437	46,266,480
Finance Office				0	0	175
Financial Services	29,305	<b>V</b>	13.9%	559,500	211,501	182,196
Technology and Digital Strategy				1,500	375	0
Leisurelife				1,989,045	498,150	481,907
Parking				3,400,323	897,326	909,426
Ranger Services				117,962	23,154	28,036
Operations				12,893,368	1,578,939	2,668,040
Asset Planning	884,257		98.1%	4,996,700	901,347	1,785,604
Environment				0	0	0
Fleet Services				5,000	0	2,575
Operations Office				1,100	300	68
Parks and Reserves				2,490,347	16,256	12,199
Project Management				1,000	249	0
Property Development and Leasing				0	0	0
Street Improvement				93,700	950	279
Street Operations	383,206	•	71.5%	4,809,814	536,108	152,902
Waste Services	590,683	<b>A</b>	477.4%	495,707	123,729	714,412
Total Revenue				71,411,988	50,407,721	51,564,565



					30 Septen	nber 2022
				Annual	Year-to-Date	Year-to-Date
	Mat	erial Variance		Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Operating Expense						
Chief Executive Office				(5,032,274)	(1,343,154)	(1,081,502)
Chief Executive Office	74,521	<b>~</b>	24%	(1,205,732)	(315,714)	(241,193)
Communications and Engagement	30,189		14%	(976,937)	(221,071)	(190,882)
Customer Relations	30,200			(692,347)	(211,062)	(190,077)
Governance and Strategy	67,358	<b>~</b>	25%	(970,150)	(268,169)	(200,811)
People and Culture	68,600		21%	(1,187,108)	(327,138)	(258,538)
Community Planning				(10,047,485)	(2,834,670)	(2,253,838)
Building Services	65,959	<b>V</b>	38%	(609,713)	(171,894)	(105,935)
Community Development	82,361		26%	(1,322,342)	(312,928)	(230,567)
Community Planning Office	40,644		16%	(965,610)	(261,930)	(221,286)
Environmental Health	31,583		15%	(730,459)	(208,711)	(177,128)
Events, Arts and Funding	85,818		14%	(1,692,781)	(612,599)	(526,781)
General Compliance	03,010	•	170	(136,146)	(36,192)	(25,753)
Library Services	95,931	<b>V</b>	23%	(1,428,911)	(413,510)	(317,579)
Place Planning	75,407		15%	(2,057,766)	(505,960)	(430,553)
Urban Planning	92,690		30%	(1,103,757)	(310,946)	(218,256)
Finance				(24,717,435)	(4,375,363)	(3,187,054)
Aqualife	160,365	<b>T</b>	17%	(3,301,197)	(923,551)	(763,186)
Budgeting	131,065		155%	(9,859,645)	(84,624)	(215,689)
Corporate Funds	59,536		42%	(603,460)	(143,103)	(83,567)
Finance Office	74,238		30%	(924,831)	(247,547)	(173,309)
Financial Services	91,676		26%	(1,654,287)	(357,729)	(266,053)
Leisurelife	130,260		22%	(2,053,539)	(591,108)	(460,848)
Parking	74,585		14%	(2,089,380)	(541,757)	(467,172)
Ranger Services	38,386		18%	(786,893)	(210,238)	(171,852)
Technology and Digital Strategy	690,328		54%	(3,444,203)	(1,275,706)	(585,378)
Operations				(23,642,735)	(5,889,285)	(4,082,711)
Asset Planning	565,415	<b>V</b>	49%	(4,275,962)	(1,152,550)	(587,135)
Environment	34,134		37%	(345,820)	(91,473)	(57,339)
Fleet Services	50,383		305%	(1,912)	(16,514)	(66,897)
Operations Office	25,919		11%	(828,458)	(228,812)	(202,893)
Parks and Reserves	548,264		44%	(5,265,026)	(1,243,975)	(695,711)
Project Management	111,394		22%	(2,165,059)	(516,647)	(628,041)
Property Development and Leasing	,-			(721,290)	(196,923)	(180,269)
Street Improvement	49,526	<b>V</b>	14%	(1,298,526)	(352,997)	(303,471)
Street Operations	174,511		28%	(2,594,409)	(622,799)	(448,288)
Waste Services	553,928		38%	(6,146,273)	(1,466,595)	(912,667)
Total Operating Expense				(63,439,929)	(14,442,472)	(10,605,106)



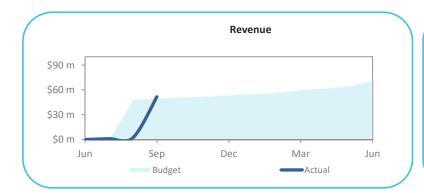
					30 Septen	nber 2022
				Annual	Year-to-Date	Year-to-Date
		erial Varia	nce	Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Capital Expense						
Chief Executive Office				0	0	0
Chief Executive Office				0	0	0
Communications and Engagement				0	0	0
Customer Relations				0	0	0
People and Culture				0	0	0
Governance and Strategy				0	0	0
Community Planning				(615,000)	(308,750)	0
Building Services				0	0	0
Community Development				0	0	0
Community Planning Office				0	0	0
Digital Hub				0	0	0
Environmental Health				0	0	0
Events, Arts and Funding				(30,000)	0	0
General Compliance				0	0	0
Library Services				0	0	0
Place Planning	308,750	•	100%	(585,000)	(308,750)	0
Urban Planning				0	0	0
Finance				(621,060)	(74,251)	(28,008)
Aqualife				(129,000)	0	0
Budgeting				0	0	0
Corporate Funds				0	0	0
Finance Office				0	0	0
Financial Services				0	0	0
Technology and Digital Strategy				(307,062)	(28,000)	(28,008)
Leisurelife				0	0	0
Parking	46,251	•	100%	(184,998)	(46,251)	0
Ranger services				0	0	0
Operations				(28,293,358)	(476,900)	(596,120)
Asset Planning	26,376		659%	(6,046,000)	(4,000)	(30,376)
Environment				0	0	0
Fleet Services	28,469	•	99%	(873,500)	(28,900)	(431)
Operations Office				0	0	0
Parks and Reserves	162,172	•	96%	(8,863,738)	(169,000)	(6,828)
Project Management				0	0	0
Property Development and Leasing				0	0	0
Street Improvement				0	0	0
Street Operations	41,148	•	15%	(12,510,120)	(275,000)	(233,852)
Waste Services	324,633	•	#DIV/0!	0	0	(324,633)
Total Capital Expense				(29,529,418)	(859,901)	(624,128)



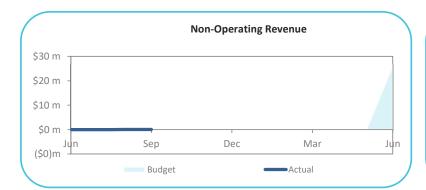
						mber 2022
	Mat	erial Varia		Annual	Year-to-Date	Year-to-Date Actual
Particulars	\$	eriai varia	nce %	Budget \$	Budget \$	Actual \$
Particulars	<b>&gt;</b>		70	<b>&gt;</b>	Ş	,
Non-Operating Revenue						
Finance				26,321,008	0	0
Corporate Funds				26,321,008	0	0
Operations				215,500	0	54,735
Fleet Services	54,735	<b>A</b>	#DIV/0!	215,500	0	54,735
Total Non-Operating Revenue				26,536,508	0	54,735
Non-Operating Expense						
Finance				(15,703,508)	(1,360,657)	(1,400,196
Corporate Funds	39,539	<b>A</b>	3%	(15,703,508)	(1,360,657)	(1,400,196
Total Non-Operating Expense				(15,703,508)	(1,360,657)	(1,400,196
Non-Cash Items Adjustments						
(Profit) and Loss				(1,570,863)	0	0
Depreciation	97,500	<b>A</b>	85%	9,951,643	114,210	16,710
Total Non-Cash Items Adjustments				8,380,780	114,210	16,710
Opening Surplus / (Deficit)				2,343,579	2,343,579	9,283,215
Closing Surplus / (Deficit)				0	36,202,480	48,289,794

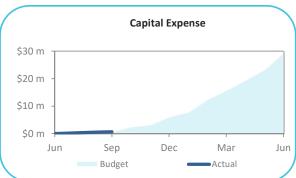


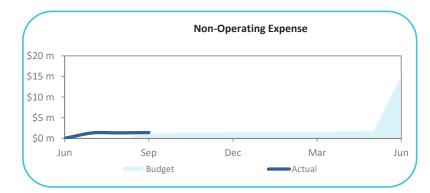
#### **Graphical Representation**















Current Assets         Cash - Unrestricted       12,542,382       14,237,900         Cash - Reserves / Restricted       38,184,377       37,190,996         Receivables and Accruals       5,259,648       41,328,588         Inventories       359,641       5,061,502         56,346,048       97,818,985         Less Current Liabilities         Trade and Other Payables       (5,732,596)       (9,728,169)         Other Liabilities       (2,830,622)       (4,089,104)         Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       941       (166,250)         Clearing Accounts       941       (166,250)         Net Current Asset Position       44,745,176       88,833,740         Less         Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086         Estimated Surplus / (Deficiency) Carried Forward       48,289,794	Particulars	Brought Forward 1 July \$	Year To Date Actual \$
Cash - Reserves / Restricted       38,184,377       37,190,996         Receivables and Accruals       5,259,648       41,328,588         Inventories       359,641       5,061,502         56,346,048       97,818,985         Less Current Liabilities         Trade and Other Payables       (5,732,596)       (9,728,169)         Other Liabilities       (2,830,622)       (4,089,104)         Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       941       (166,250)         Net Current Asset Position       44,745,176       88,833,740         Less         Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Current Assets		
Receivables and Accruals         5,259,648         41,328,588           Inventories         359,641         5,061,502           56,346,048         97,818,985           Less Current Liabilities           Trade and Other Payables         (5,732,596)         (9,728,169)           Other Liabilities         (2,830,622)         (4,089,104)           Borrowings         (3,038,595)         (2,230,333)           Employee Related Provisions         941         (166,250)           Clearing Accounts         941         (166,250)           Net Current Asset Position         44,745,176         88,833,740           Less         Cash - Reserves / Restricted         (38,184,378)         (37,190,996)           Land held for resale         (336,244)         (5,038,105)           Current portion of lease liabilities         20,069         20,069           Current portion of borrowings         3,038,595         1,665,086	Cash - Unrestricted	12,542,382	14,237,900
Inventories         359,641         5,061,502           Less Current Liabilities         Trade and Other Payables         (5,732,596)         (9,728,169)           Other Liabilities         (2,830,622)         (4,089,104)           Borrowings         (3,038,595)         (2,230,333)           Employee Related Provisions         941         (166,250)           Clearing Accounts         7,228,613           Net Current Asset Position         44,745,176         88,833,740           Less           Cash - Reserves / Restricted         (38,184,378)         (37,190,996)           Land held for resale         (336,244)         (5,038,105)           Current portion of lease liabilities         20,069         20,069           Current portion of borrowings         3,038,595         1,665,086	Cash - Reserves / Restricted	38,184,377	37,190,996
Less Current Liabilities         56,346,048         97,818,985           Trade and Other Payables         (5,732,596)         (9,728,169)           Other Liabilities         (2,830,622)         (4,089,104)           Borrowings         (3,038,595)         (2,230,333)           Employee Related Provisions         941         (166,250)           Clearing Accounts         - 7,228,613           Net Current Asset Position         44,745,176         88,833,740           Less           Cash - Reserves / Restricted         (38,184,378)         (37,190,996)           Land held for resale         (336,244)         (5,038,105)           Current portion of lease liabilities         20,069         20,069           Current portion of borrowings         3,038,595         1,665,086	Receivables and Accruals	5,259,648	41,328,588
Less Current Liabilities         Trade and Other Payables       (5,732,596)       (9,728,169)         Other Liabilities       (2,830,622)       (4,089,104)         Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       - 7,228,613         Net Current Asset Position       44,745,176       88,833,740         Less         Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Inventories	359,641	5,061,502
Trade and Other Payables       (5,732,596)       (9,728,169)         Other Liabilities       (2,830,622)       (4,089,104)         Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       - 7,228,613       (11,600,872)       (8,985,245)         Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086		56,346,048	97,818,985
Other Liabilities       (2,830,622)       (4,089,104)         Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       - 7,228,613         (11,600,872)       (8,985,245)         Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Less Current Liabilities		
Borrowings       (3,038,595)       (2,230,333)         Employee Related Provisions       941       (166,250)         Clearing Accounts       - 7,228,613         (11,600,872)       (8,985,245)         Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Trade and Other Payables	(5,732,596)	(9,728,169)
Employee Related Provisions       941 (166,250)         Clearing Accounts       - 7,228,613         (11,600,872)       (8,985,245)         Net Current Asset Position       44,745,176 88,833,740         Less       Cash - Reserves / Restricted       (38,184,378) (37,190,996)         Land held for resale       (336,244) (5,038,105)         Current portion of lease liabilities       20,069 20,069         Current portion of borrowings       3,038,595 1,665,086	Other Liabilities	(2,830,622)	(4,089,104)
Clearing Accounts       - 7,228,613         (11,600,872)       (8,985,245)         Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Borrowings	(3,038,595)	(2,230,333)
Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Employee Related Provisions	941	(166,250)
Net Current Asset Position       44,745,176       88,833,740         Less       Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Clearing Accounts	-	7,228,613
Less       (38,184,378)       (37,190,996)         Cash - Reserves / Restricted       (336,244)       (5,038,105)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086		(11,600,872)	(8,985,245)
Cash - Reserves / Restricted       (38,184,378)       (37,190,996)         Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Net Current Asset Position	44,745,176	88,833,740
Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Less		
Land held for resale       (336,244)       (5,038,105)         Current portion of lease liabilities       20,069       20,069         Current portion of borrowings       3,038,595       1,665,086	Cash - Reserves / Restricted	(38,184,378)	(37,190,996)
Current portion of borrowings 3,038,595 1,665,086	Land held for resale	(336,244)	
Current portion of borrowings 3,038,595 1,665,086	Current portion of lease liabilities	20,069	20,069
Estimated Surplus / (Deficiency) Carried Forward 9,283,215 48,289,794	Current portion of borrowings	3,038,595	1,665,086
	Estimated Surplus / (Deficiency) Carried Forward	9,283,215	48,289,794

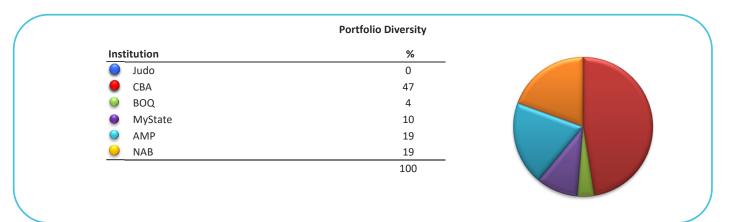


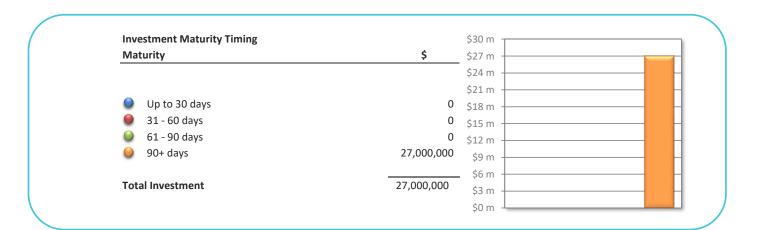
# **Cash and Investments Analysis**

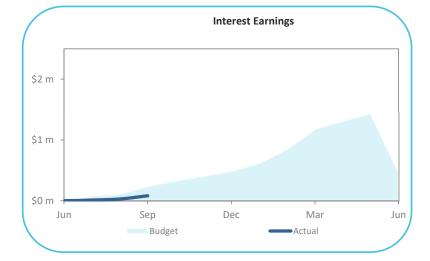
		Amount Invested	Interest Rate	Term (Days)	Maturity Date	Projected Earnings	Percentage of
		\$	%			\$	Portfolio
Cash - Unrestricted							
CBA		13,046,007				2,593	25%
	At Call	9,832,332		11am	Daily	0	
	Online Saver	3,213,675	0.95	11am	Daily	2,593	
Total Cash - Unrestricted		13,046,007				2,593	25%
Cash - Restricted							
CBA		11,314,829				7,807	22%
	At Call	1,638,731		11am	Daily	0	
	Online Saver	9,676,098	0.95	11am	Daily	7,807	
NAB		10,000,000				85,000	19%
		10,000,000	0.85	365	21-Feb-23	85,000	
AMP		10,000,000				415,668	19%
		3,000,000	4.05	334	18-Jul-23	111,181	
		5,000,000	4.30	365	30-Aug-23	215,000	
		2,000,000	4.45	367	18-Sep-23	89,488	
BOQ		2,000,000			•	83,770	4%
		2,000,000	4.20	364	18-Sep-23	83,770	
MyState		5,000,000				37,397	10%
,		5,000,000	0.75	364	21-Jan-23	37,397	
Total Cash - Restricted	-	38,314,829	2., 3			356,232	75%
		23,014,013				333,232	, , , ,
Total Cash - Invested		51,360,836				541,099	100%



## **Cash and Investments Analysis**











## **Rates Outstanding (Not Including Deferrals or Associated Fees and Charges)**

Balance from Previous Year
Rates Levied - Initial
Rates Levied - Interims
Total Rates Collectable

Current Rates Collected To Date

% Rates Outstanding
% Rates Outstanding
% Rates Outstanding same time last year

\$50 m \$40 m \$30 m \$20 m \$10 m \$0 m (\$0)m Jun Sep Dec Mar Previous Year Current Year

**Rates Outstanding** 

Lower collections to this time last year due to instalments and initial notice going out later than last year

#### **Sundry Debtors**

Туре	Total	30 Days	60 Days	90 Days	90+ Days
Grants and Subsidies	590,706	588,694	-	102	1,910
Property Rent	1,903	3,979	(0)	(0)	(2,075)
Aqualife Fees	16,452	17,247		(109)	(686)
Leisurelife Fees	13,417	13,076	202		139
Community Development Fees	41,026	4,846		(1,500)	37,680
Health Fees	58,939	57,280	120	166	1,373
Other Fees and Charges	37,233	21,903	(156)	4,555	10,932
Building and Planning Application Fees	41,555	41,762	(26)	(441)	260
Infringements - Parking	1,077,518	171,530	72,293	73,318	760,376
Infringements - Animals	35,175	2,200	675	425	31,875
Infringements - General	1,984	-			1,984
Infringements - Bush Fire	10,947	500	-	-	10,447
Infringements - Health	932	-	-	-	932
Total Sundry Debtors	1,927,786	923,016	73,109	76,515	855,145

Total

2,811,183

46,006,585

48,817,768

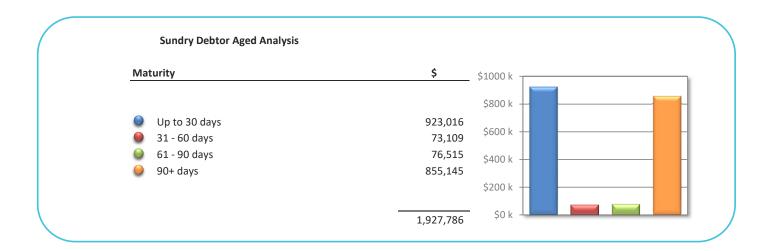
10,366,081

38,451,687

78.8%

96.2%

0





ts and		

		Budget	Receipt Status	
Details		\$	Invoiced	Remaining
Operating Funding				
Community Planning	30,100			
Event Sponsorships		8,000	-	8,000
Event Contributions		18,600	-	18,600
Library Services - Grants		2,500	403	2,097
Environmental Health		1,000	-	1,000
Finance	433,929			
Federal Financial Assistance Grants		260,000	84,289	175,712
DFES ESL Commission		40,000	_	40,000
Parking		133,929	93,530	40,399
Operations	126,000			
MRDWA Direct Grant and street lighting	,	97,000	105,686	(8,686)
Street Lighting Subsidy		29,000	-	29,000
Capital Funding				
Operations				
Blackoak Investments Ed Millen parklands		2,000,000	_	2,000,000
LPRP Zone 1 Community and Sports Club Facility		3,160,000	-	3,160,000
Street Operations Grants:				
Miller Street - Albany to Shepperton (MRRG)		209,956	-	209,956
Raleigh - Oats to Briggs		109,000	-	109,000
Berwick Street - Balmoral to Hill View (MRRG)		421,144	_	421,144
Roads to Recovery Projects		238,000	-	238,000
Shepperton & Miller Intersection (Blackspot)		466,666	-	466,666
Archer- Mint Streetscape Improvements		800,000	_	800,000
Star Street and Briggs Street (Blackspot)		336,333	-	336,333
Archer and Orrong Intersection (Blackspot)		679,047	-	679,047
Rutland Avenue Shared Path (Miller to Great Eastern Highway)		600,000	-	600,000
Harold Rossiter - Flood Lighting		390,000	-	390,000
Burswood Peninsula - Lighting Replacement		150,000	-	150,000
Total Cash Deposits		10,150,175	283,908	9,866,267



#### **Reserve Funds Descriptions**

The purposes for which funds have been set aside by Council, in Reserve Funds, are outlined below -

#### **Building Renewal**

To be used to fund renewal projects associated with Council's Building assets.

#### Cash-in-Lieu

To be used to assist in funding initiatives associated with payments received as cash in lieu of required obligations or works.

#### Community Art

To be used to fund the purchase and placement of art for the Council and Community.

#### COVID-19 Recovery Reserve

To be used to assist in funding recovery initiatives related to COVID-19.

#### Drainage Renewal

To be used to fund renewal projects associated with Council's Drainage infrastructure.

#### **Edward Millen Site**

To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds. grounds.

#### **Employee Entitlements**

To be used to fund the Towns Long Service Leave, Annual Leave and Personal Leave requirements and is maintained by an annual contribution to the reserve.

### Furniture and Equipment Renewal

To be used to fund renewal projects associated with Council's Furniture and Equipment assets.

#### Future Fund

To assist in funding projects and property purchases that diversify Council's revenue streams.

#### **Future Projects**

To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.

#### Harold Hawthorne - Carlisle Memorial

To be used to provide funds to assist in conducting future Spring Garden Competitions.

#### Information Technology Renewal

To be used to fund renewal projects associated with Council's information technology assets. significant insurance claims.

### Insurance Risk Reserve

To be used for the purpose of meeting the difference between premiums and claims in the event of any significant insurance claims.

#### Other Infrastructure Renewal

To be used to fund renewal projects associated with Council's Other infrastructure.



#### Parks Renewal

To be used to fund renewal projects associated with Council's Parks infrastructure.

#### **Parking Benefits**

To be used to accumulate funds including those from Parking Operations surpluses; alleviating the impacts of intergenerational equity in funding major facilities.

#### Pathways Renewal

To be used to fund renewal projects associated with Council's Pathways infrastructure

#### Plant and Machinery Renewal

To be used to assist in the acquisition and replacement of the Town's Plant and Machinery.

#### Renewable Energy

To assist in investigating and funding renewable energy projects within the District.

#### Roads Renewal

To be used to fund renewal projects associated with Council's Roads Infrastructure

#### **Underground Power**

To assist in the funding of projects associated with the installation of underground power and associated landscaping.

#### **Urban Forest Strategy**

To assist in funding initiatives associated with the Urban Forest Strategy

#### Waste Management

 $\label{thm:constraints} \textit{To assist in the funding of waste management and waste minimisation strategies}$ 



#### **Reserve Funds Transactions**

	Annual	Transfer	Transfer	30 September 2	2022	Annual
	Opening	to	from	Balance	Balance	Revised
	Balance	Reserve	eserve Reserve	Actual	Budget	Budget
	\$	\$	\$	\$	\$	\$
Building Renewal	1,688,554	215	-	1,688,769	1,689,208	1,689,208
Cash-in-Lieu	-	_	-	-	-	_
Community Art	681,532	82	-	681,615	682,522	682,522
COVID-19 Recovery Reserve	-	_	-	-	-	-
Drainage Renewal	283,697	50	-	283,747	284,243	284,243
Edward Millen Site	2,032,430	253	-	2,032,683	2,036,750	2,036,750
Employees Entitlement Reserve	100,000	_	-	100,000	100,192	100,192
Furniture and Equip Renewal	668,073	87	-	668,161	669,357	669,357
Future Fund	11,134,576	2,164	-	11,136,740	11,155,942	11,155,942
Future Projects	460,601	24	-	460,625	461,489	461,489
Harold Hawthorn - Carlisle	183,957	23	-	183,980	184,311	184,311
Information Technology Renewal	1,145,697	149	-	1,145,846	1,147,449	1,147,449
Insurance Risk Reserve	460,842	57	-	460,899	461,730	461,730
Land Asset Optimisation	1,989,171	210	-	1,989,381	1,999,860	1,999,860
Other Infrastructure Renewal	1,343,910	89	-	1,343,999	1,344,558	1,344,558
Parks Renewal	1,407,579	318	-	1,407,897	1,409,763	1,409,763
Parking Benefits Reserve	200,000	-	-	200,000	200,387	200,387
Pathways Renewal	1,629,708	203	-	1,629,910	1,629,768	1,629,768
Plant and Machinery	1,081,845	72	-	1,081,916	1,082,640	1,082,640
Renewable Energy	281,730	35	-	281,764	282,273	282,273
Roads Renewal	5,796,710	548	-	5,797,258	5,798,774	5,798,774
Underground Power	4,359,563	1,785	-	4,361,348	4,366,103	4,366,103
Urban Forest Strategy	123,312	125	-	123,437	123,549	123,549
Waste Management	1,130,890	131	-	1,131,020	1,132,921	1,132,921
	38,184,377	6,618	-	38,190,996	38,243,789	38,243,789



The following pages summar	rise the r	arngress of	the Canital	Items

For the purposes of these pages, the following indicators have been used -

#### **Item Timing**

This relates to how the item is tracking time-wise and is displayed using the following indicators -

×	Behind
	On-Track
<b>V</b>	In-Front

#### **Budget Status**

This relates to how the item is costing against the Revised Budget and is displayed using the following indicators -

×	Over budget
	On budget
$\overline{\checkmark}$	Under budget

## **Completion Stage**

This relates to where the item is currently, in terms of completion, and is displayed using the following indicators -





Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Land and Buildings			6,017,000	30,103
Renewal - Land and Buildings			0,021,000	00,200
Airconditioning Replacement Program (Harold Hawthorn Centre)	×		15,000	21,014
Facility Lighting Replacement - Energy Efficiency (CEP)			25,000	7,380
LPRP Zone 1 Community and Sports Club Facility			5,160,000	0
Library - Fit out and Layout Changes (RFID)			80,000	0
Aqualife - Gym Changeroom Refurbishments			180,000	1,709
Leisurelife - Airconditioning Replacement Program			97,000	0
Administration Centre - End of Trip Facilities			80,000	0
25m Pool Filter Replacement - Aqualife			200,000	0
New - Land and Buildings				
Installation of Solar Panels - Depot			100,000	0
Upgrade - Land and Buildings				
Harold Hawthorn Centre Fire Service Upgrades			80,000	0



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Plant and Machinery  Renewal - Plant and Machinery  105VPK Dual Cab Ute Quintrex Dinghy  \$73,500 4,000	\$ 0 0 0 0 0
Renewal - Plant and Machinery  105VPK Dual Cab Ute  3,500	0 0 0
105VPK Dual Cab Ute 3,500	0 0 0
	0 0 0
Quintray Dinghy 4 000	0 0
Quintrex Dinghy 4,000	0
133VPK D-Max Retic 9,000	
134VPK D-Max Retic	0
161VPK Truck Light	
170VPK Skid Steer Loader 19,000	0
Minor Plant Renewal 20,000	0
107VPK Nissan X Trail	0
1GVZ918 Subaru Impreza	0
113VPK Car 4 cylinder 26,000	0
123VPK Subaru Impreza 26,000	0
128VPK Subaru Impreza Sedan 35,000	0
1GRR126 Subaru Impreza Hatch	0
125VPK Dual Cab Ute	0
132VPK Dual Cab Ute 32,000	0
117VPK Street Improvement 33,000	0
171VPK - Urban Planning 26,000	0
139VPK Hino Pro Ranger Tipper with Crane	0
177VPK Sweeper	0
135VPK Commodore Ute	0
148VPK D Max Single Cab Ute	0
Furniture and Equipment 158,000	_
Renewal -Furniture and Equipment	
Aqualife - Gym Equipment	0
Leisurelife - Gym Equipment	0
25,000	Ü
Information Technology 307,062	6,600
New - Information Technology	
Risk Management Software	0
Software - Asset Management System 70,120	6,600
Laptop Dispenser - Library 55,100	0
Renewal - Information Technology	
IT Equipment Renewal 61,000	0
Upgrade - Information Technology	
CCTV Upgrades to Town Facilities - Rangers and Parking	0
System Upgrade - Authority 7 32,842	17,240
CCTV Upgrades to Town Facilities - Aqualife, Leisurelife and Library	0



	Budget	Completion	Revised	Year-to-Date
Particulars	Status	Stage	Budget \$	Actual \$
Tarticulars			· · ·	
Roads			8,382,606	16,273
Renewal - Roads				
Mars Street East - President to Kew			86,570	0
Miller Street - Albany to Shepperton (MRRG)			316,277	0
Raleigh - Oats to Briggs			293,765	0
Read Street - Withnell to Oats			31,436	0
Colombo Street South - Gloucester to Berwick			84,698	0
Berwick Street - Balmoral to Hill View (MRRG)			633,839	0
Etwell Street - Road and Roundabout Renewal			300,000	0
Roads to Recovery Projects			238,000	0
Upgrade - Roads				
Shepperton & Miller Intersection (Blackspot)			700,000	0
Archer- Mint Streetscape Improvements			1,600,000	0
Bone Street/Upton Intersection Upgrade			45,000	0
Withnell Street - Swansea to Read			122,884	0
Star Street and Briggs Street (Blackspot)			557,880	8,934
Archer and Orrong Intersection (Blackspot)			1,315,831	0
Archer/Mint Street Upgrade - Stage 1			2,048,850	7,339
Roberts Road and Orrong Intersection			7,576	0



Ca	pita	ıl It	ems

Capital Items				
	Budget Status	Completion Stage	Revised Budget	Year-to-Date Actual
Particulars			\$	\$
Drainage			185,000	0
Renewal - Drainage				
Drainage - President Street and Sandra Place Flood Control			185,000	0
Pathways			2,432,120	33,895
Renewal - Pathways				
Paths - Harris St - Sandra to Briggs (South side)			15,743	0
Victoria Park Drive - Roger Mackay Dr and Marlee Loop			150,000	0
New - Pathways				
Rutland Avenue Shared Path (Miller to Great Eastern Highway)			2,191,377	33,895
Paths - Watts Place - Turner to End			75,000	0
Parks			9,448,738	6,828
Renewal - Parks				
Rotary Park - Playground and EcoZoning			250,000	0
Upgrade - Parks				
Kent St Sandpit			55,000	0
GO Edwards Park Upgrade - Stage 5			508,222	3,813
Harold Rossiter - Flood Lighting			390,516	3,015
Higgins Park - Floodlight Upgrade			650,000	0
	_		555,555	
New - Parks			333,232	
New - Parks Victoria Park Green Basins Program (UFS)			75,000	0
			ŕ	0
Victoria Park Green Basins Program (UFS)			75,000 65,000 290,000	
Victoria Park Green Basins Program (UFS) Urban Centre Greening Program (UFS)			75,000 65,000 290,000 155,000	0
Victoria Park Green Basins Program (UFS) Urban Centre Greening Program (UFS) Victoria Park Leafy Street Program (UFS)			75,000 65,000 290,000	0



	Budget	Completion	Revised	Year-to-Date
	Status	Stage	Budget	Actual
Particulars			\$	Actual

Other Infrastructure		1,725,392	112,092
Renewal - Other Infrastructure			
Street Furniture - Bus Shelters		120,000	0
Street Lighting - Albany Highway and Laneways		50,000	0
Burswood Peninsula - Lighting Replacement		150,000	0
Rathay Street - Structural Wall Renewal	×	75,000	77,598
ROW 46		162,677	0
Pedestrian Infrastructure Improvements		40,000	34,494
Paid Parking Ticket Machine Infrastructure Upgrade		150,000	0
Upgrade - Other Infrastructure			
Roads - ACROD Bay - Camberwell Street		15,000	0
Upgrade - ROW 59		372,717	0
ROW 33		390,000	0
Old Spaces New Places No.3 - Western Gateway		150,000	0
New - Other Infrastructure			
Kensington Bushland - Artwork		30,000	0
Purchase and Installation of Parking Meters		19,998	0