



TOWN OF
VICTORIA PARK

annual report 2013 – 2014





Introduction

The Town of Victoria Park has always strived to be a local government body with a difference. Now in the face of Local Government Reform we look to truly embrace our unique personality and lead the way in creating communities that thrive in an open and involved environment.

Our residents are engaged and embody a diverse, cultured, informed and interactive vibe distinctive to our streets, neighbourhoods, entertainment hubs and recreational zones.

These characteristics set us up for even greater future success in bringing vibrancy to the Town, under any outcome.

We know it's the people that make a place somewhere great to live, work or play and we look forward to continuing our commitment to the Town's people in delivering community benefits that contribute to a meaningful life.



Mayor's Message

The past year has been another significant one in the Town's history with major announcements about our future.

The biggest news we have been proud to announce is the successful retention of the Burswood Peninsula in the fallout of Local Government Reform.

The Battle for Burswood has been won. I'd personally like to thank our community, Council and staff for their unwavering support in our bid to achieve this.

We are committed to continuing our efforts in

the amalgamation transition process and look forward to developing new ways of working with the City of South Perth, in the creation of a new city.

Whatever the outcome on this front, I will continue to strongly represent my community throughout the transition and make sure our collective voices are heard.

Another big milestone is the confirmation of an ongoing partnership with the West Coast Eagles and the Perth Football Club, to deliver a new sports complex as part of the *Lathlain Precinct Redevelopment Project*.

This project promises to bring numerous long-term health and wellbeing benefits to the community.

I would like to thank the Elected Members and staff for their continued commitment to the success of the Town and as can be seen from this Annual Report, the Town continues to live its vision of bringing a vibrant lifestyle to the community.

A handwritten signature in black ink, appearing to read 'T. Vaughan'.

His Worship, the Mayor
Trevor Vaughan



CEO's Foreword

The past year has been filled with challenges and change with local government reform playing heavily on our minds and impacting on our daily work environment. But I'm proud to say the people at the Town of Victoria Park have shown their commitment to excellence, in any circumstance – as reflected in our staff cultural survey results which show significant improvement toward the organisation's desired culture.

The Town has embraced the reform transition process, and looks at the imposed changes as a one-in-one-hundred-year opportunity. Our staff members have risen to the occasion, leading the way, with acceptance and the mind set of moving forward.

We are keen to keep researching and adopting new business models for local government and look forward to progressing the reform process with the City of South Perth, forming a strong new city under the guidance of our project

vision *One City, One Culture, Our Future*.

In conjunction with this, we are reinvigorated by our recent successful bid to retain the Burswood Peninsula within the new city, and gaining the opportunity to govern over the Bentley and Wilson areas provided to the new entity from the City of Canning.

Other Town achievements this year have included:

- the planned *Lathlain Precinct Redevelopment Project* with the West Coast Eagles and Perth Football Club progressing in August
- the activation of Albany Highway increasing with the introduction of parklets, free Wi-Fi, various art works, and the reduction of red tape
- implementing the *Integrated Movement Network Strategy* – one of the first deliverables was our *Parking Management Plan* which received a national award. The strategy provides a vision

of the future, transport management and infrastructure needs and priorities out to 2031;

- The Town's active role in helping to guide the New Perth Stadium project through membership of the Perth Stadium Steering Committee
- the Digital Hub surpassing all expectations around providing access to technology and improving digital literacy in the Town; and
- The Town played a role in progressing the development of the six-star Crown Towers Hotel at Crown Perth.

Each of these priority projects is bringing huge community benefits to the Town, and will continue to contribute strongly to realising our vision of delivering a vibrant lifestyle.

Acting
Chief Executive Officer
Anthony Vuleta

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Who we are

- There are 37,682 people living in Victoria Park, which represents a growth of 1,465 from the previous year.
- The median age of our population is 34 years.
- There are 15,773 dwellings in the Town with 14,101 of these occupied.
- 48% of housing is medium to high density.
- Our households are made up of 31.4% of lone people, and 19% of couples with children.
- 40.5% of the Town's residents were born overseas with 27% from non-English speaking backgrounds.
- Of the 19,656 of people who work in the Town 11.4% also live here.

Our mission is portrayed through four key areas:

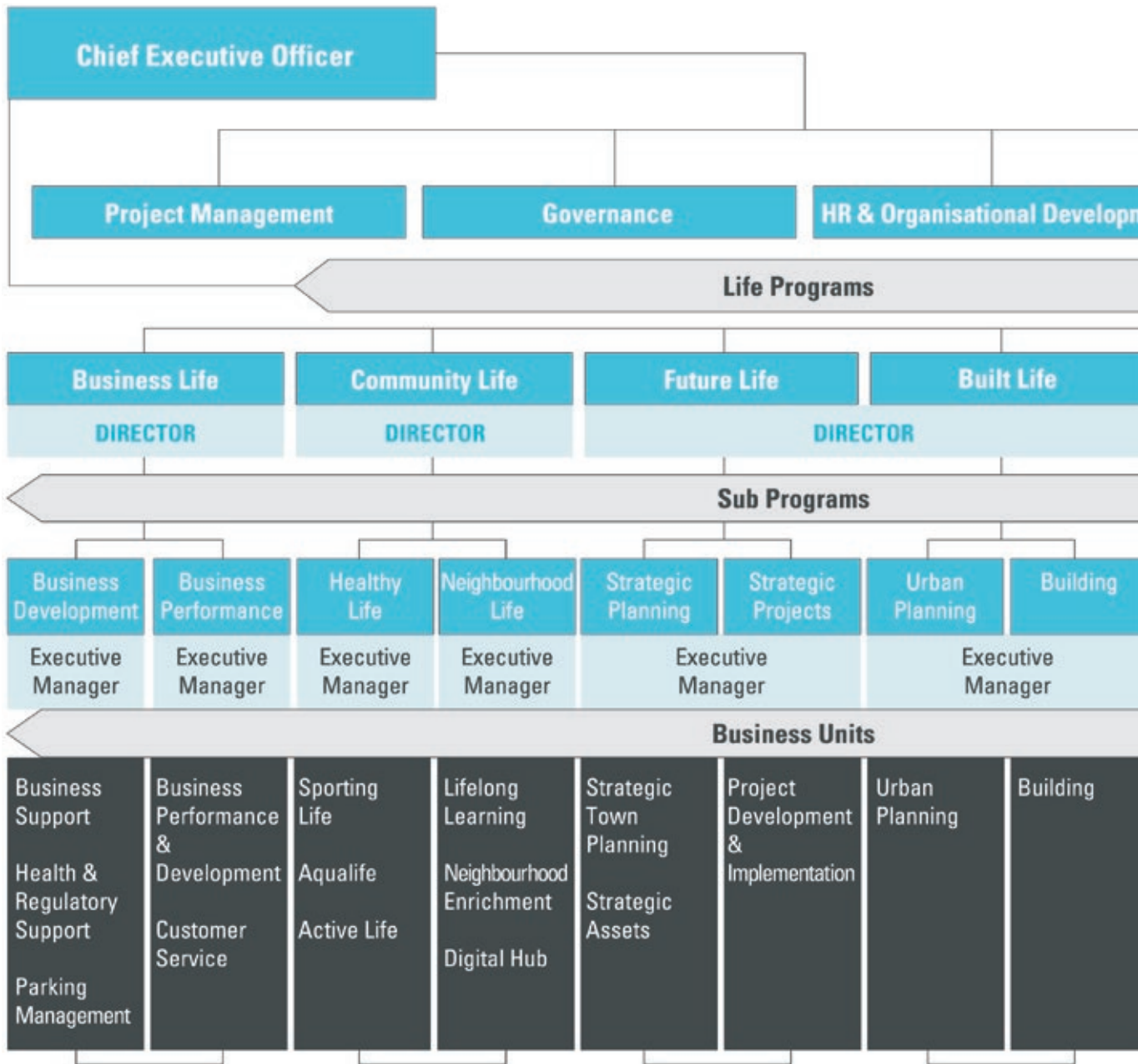
- **Creativity...** that we embrace and live.
- **Attractiveness...** of the Town to people and business.
- **Friendliness...** through welcoming and listening.
- **Environmental sustainability...** that is reflected in the way we make decisions.

Our values are:

- **Positive**
- **Inspirational**
- **Caring.**

Our vision is Victoria Park = Vibrant Lifestyle

Organisational Structure



Your Councillors



Trevor Vaughan
Mayor
Term exp: 10/15

Town of Victoria Park



Cr Claire Anderson
Deputy Mayor
Term exp: 10/15

Banksia



Cr John Bissett
Term exp: 10/15

Banksia



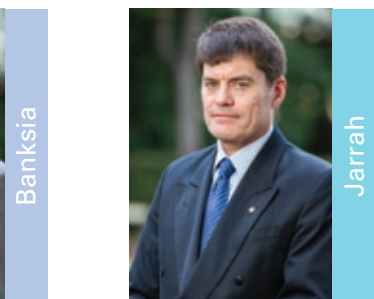
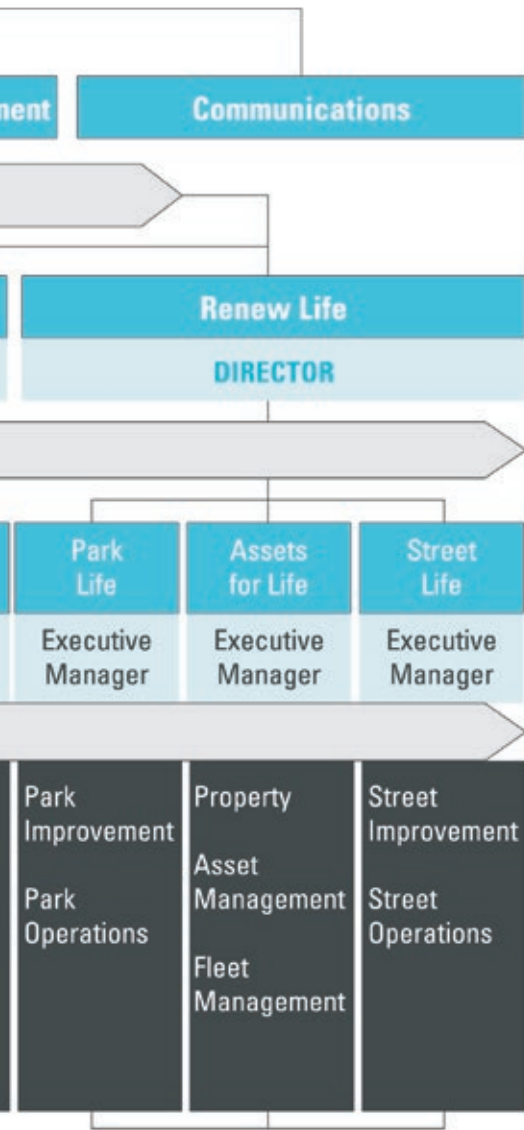
Cr Keith Hayes
Term exp: 10/17

Banksia



Cr Mark Windram
Term exp: 10/17

Your Wards



Cr Vince Maxwell
Term exp: 10/17



Cr Vin Nairn
Term exp: 10/15



Cr Brian Oliver
Term exp: 10/17



Cr Vicki Potter
Term exp: 10/15

The Year in Review

CEO Office

Communications and Marketing

Website

In June 2014 the Town launched its new mobile website **www.lifeinthepark.com.au** which accompanied the roll out of free Wi-Fi along Albany Highway.

The mobile website is designed as an economic development tool to help promote businesses as well as create a user-friendly access point for information and things to do within the Town.

Features of the new mobile website include a 'what's near me' feature, events calendar, parking map, social media wall and more.

More new features for the website will be added in the new financial year, including an updated and more user-friendly interactive art map.

Events

→ Civic Events

A successful Australia Day Celebration including the annual Australia Day Awards was held on 26 January 2014.

The community was invited to nominate individuals and groups deserving of the Town's recognition for their achievements. The winner of the individual category for 2014 was Roger Meakes. The event included the January Citizenship Ceremony.

This year's commemorative Anzac Day dawn service was very successful with a record turnout. The involvement of several community groups including the Victoria Park RSL, local Scout and Guide groups, and Victoria Park Rotary, as well as involvement from Kent Street High School and Ursula Frayne Catholic College, added to its success.

→ Community Events

The Town partnered with the RSPCA by being involved in their annual fundraising event – Million Paws Walk. A 'Victoria Park Zone' at McCallum Park was created on the day, with signage, a drink station and a ranger's stall.

→ Stakeholder Events

Several stakeholder engagement events were held over the year including the Music by Moonlight VIP Function. This event was designed to engage with strategic partners of the Town in an enjoyable and elegant setting.

Marketing/Promotions

Marketing and promotional materials for Town events and programs have been consistently produced to a very high quality throughout the year.

Marketing assistance and direction have been provided to the Project Management Team, Victoria Park Library and Town Leisure Centres.

Several innovative marketing strategies were executed including the promotion of free Wi-Fi on Albany Highway, Battle for Burswood – Phase 2 and Lathlain Community Day.

Publications

The Town's quarterly newsletter *Life in the Park* is written, designed and produced in-house.

There has been a focus over 2013/14 on featuring local not-for-profits via a front cover picture and inside cover feature story.

This has been positively received by the community and has helped promote these organisations.

The Town's summer edition was plastic-wrapped in a community information package, along with the *2013 Waste and Recycling Guide*. This 'bumper' pack of information was well-received by the community.

Several new regular newsletters have been produced including *Good Call* (a Human Resources internal newsletter) and *Food in the Park* (an initiative of the Health team) to distribute to local businesses.

Over the year, many corporate documents have also been proof-read, edited and designed to ensure a consistent look and voice to all corporate documentation and publications published internally or externally.

Digital Focus

A strong digital focus has been maintained, with an expanded presence on social media channels.

The Town's Facebook and Twitter accounts have increased ten-fold and feedback from the online community has confirmed their value, as customer service and marketing tools.

A LinkedIn page for the Town has been established. The LinkedIn profile has the dual purpose of being an avenue for recruitment, and also a method for distributing news, events and information to the business community.

The Town has also initiated its own Instagram profile which has gained traction with followers. Town parklets also have a Twitter account.

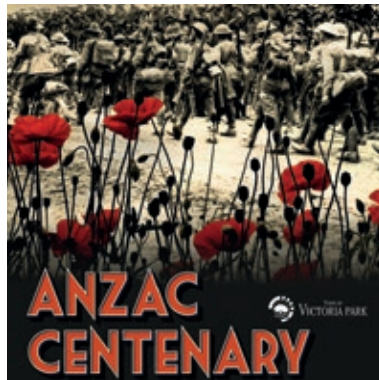
Additionally more filming has taken place, eg. YouTube videos, most recently for the Lathlain Community Day and reform updates from the Mayor.

The YouTube videos have been well received and have even encouraged media to attend events.

Strategic Media Relations

There has been a stronger strategic focus on media relations. Coverage of good news stories primarily by the two local papers (*Southern Gazette* and *Examiner*), as well as *The West Australian* and *The Sunday Times* has increased significantly, raising the profile of the Town.

Maintaining good relationships with key media representatives has helped diffuse negative coverage and assisted in the delivery of strategic messages.



Project Management

The Project Management Office is a new branch under Corporate Life and was started with the vision: *“Deliver successful projects to the community and the organisation that are aligned with the Town’s strategic direction: the right people; using the right tools; and delivering the right projects.”*

Training and Support

The Project Management Team started 2014 by seconding a new officer into the team. This is the third internal secondment opportunity the Project Management Team has had approved in the past 18 months. This secondment has enabled the team to operate at full capacity leaving more time for team members to work on individual projects.

Training provided by Central Tafe through the National Development Workforce Fund, has provided a wide range of Town staff with training in project management as a core competency, and also a Diploma in Project Management.

This program has been integral in developing the planning and organisational skills of key staff across various areas within the Town.

Follow up sessions are now underway, offering certificate graduates the opportunity to gather at monthly meetings, discuss project implementation within the respective business units, ask questions and also build on the skills learnt through an internal peer group.

Albany Highway Activation

An Albany Highway Activation program has been developed over the past year by Council, which includes a series of ‘small win’ projects aimed at attracting people to the Albany Highway strip. The program began with installation of two people counters and continued over summer with the installation of two parklets, Chinese New Year activation, two ‘pop up’ French cinema evenings, and the commissioning of an urban artwork. This project strives to achieve the overall vision of Council.

The objective of the Albany Highway Activation program is to create several place making stations that are enjoyable places for businesses and people.

Activating Albany Highway is being informed by four place making principles:

1. A vibrant place day and night.
2. The community is connected socially and physically.
3. For one another, the environment and their town.
4. Many cultures and experiences.

All of the projects delivered to date, have received an abundance of positive feedback and plans are in the making to produce more community minded events and place making structures into the new financial year.

The Project Management Team also aims to engage more with local traders to inform and educate them on the people counters, which will assist traders in achieving maximum results for their business.

→ Chinese New Year

Chinese New Year celebrations from 1 – 15 February involved Lion Dancers performing on the streets in Vic Park and East Vic Park with 12 local businesses taking part in a *Giving Thanks* incentive. Twelve *Giving Thanks* quotes were chosen from 88 entries and were placed along Albany Highway in the form of window and wall posters.

The *Southern Gazette* covered the event and identified the Town to be engaging in cultural activities.

→ Ou LaLa French Cinema

Ou LaLa French Cinema, in conjunction with the Town of Victoria Park, presented two French Cinema evening events in Memorial Park on 16 March and 6 April. Both events exceeded the expectations of the public and the Town. A-list guest speakers attended each event and sparked positive and constructive talk among the guests. The *pop up* cinema idea is being considered for part of the Perth International Film Festival in the future.

→ Pop Up Lunch @ J-Bento

Pop Up Lunch @ J-Bento assists in delivering alfresco style dining at the quirky bento house on Leonard Street. It is planned to be an ongoing monthly dining event held on the second Friday of each month. Community members can gather, enjoy local Japanese cuisine and live music at an outdoor alfresco style lunch event with a twist.

→ Urban Art Mural

In partnership with The Vic Park Collective, an urban art mural was commissioned on the Ten Ten Kitchen wall in East Vic Park. International calibre urban artists, The Yok and Sheryo, produced the urban art which will help with activating the area.

Local Government Reform

Since July 2013, the State Government has been formally progressing reform of the local government sector, focusing on the key task of reducing the total number of metropolitan local governments from 30 to around 15. The Project Management Office has been central in the design and ongoing management of both the operational and project management requirements throughout the evolving reform process.

Key tasks have included:

- coordination/preparation of submissions to the Department of Local Government and Communities, Local Government Advisory Board and the Minister for Local Government
- management of the Joint Reform Task Force and Local Implementation Committee
- design and roll-out of the Reform Program Office; and
- design and roll-out of the interim reform organisation structure.

Lathlain Park Redevelopment

In September 2013 the Town and the West Coast Eagles Football Club (WCE) entered into a Heads of Agreement to guide the preparation of lease documents for the part-use of Lathlain Park as part of the Lathlain Precinct Redevelopment Project (LPRP). It proposed the WCE develop a high performance training, administration and community centre on site. For this project, the Project Management Office was tasked with coordinating:

- business case requirements in accordance with the *Local Government Act 1995*
- a detailed Agreement for Lease and lease documentation preparation
- negotiation with the WCE on lease terms
- legal review and adjustment of documentation; and
- stakeholder, risk and budget management.

Publicly advertising the lease information was endorsed by Council at a special meeting on 24 June. A final recommendation was made and approved on 5 August with the official lease agreement between the Town and the WCE signed on 6 August.

In conjunction, a joint partnership between the Town, the WCE and the Perth Football Club was entered to deliver the entire LPRP with a completion target of 2017.

As Lathlain has long been identified by the Town as an area for enhancement and revival, the project is now a priority within the Town's Strategic Community Plan and includes intentions for redevelopment and revitalisation of seven project zones, with the central premise to help make Lathlain a more focal and vibrant place.

Town Centre Redevelopment

Keen to move the Town Centre Redevelopment project forward, the Town is seeking to involve the State Government in pre-funding of major infrastructure requirements for this project. LandCorp, WA's own land development agency has been in discussions with the Town for several months regarding potential funding models. Council will then need to determine a preferred delivery method. The redevelopment design principles built over several years with many stakeholders will be maintained.



Governance

Governance Framework

Governance is an important concept and impacts on all sectors of the community. The practice of good governance is increasingly seen as critical for ensuring that:

- the organisation meets legal and ethical compliance
- decisions are made in the interests of all stakeholders; and
- the organisation behaves as a good corporate citizen.

This year a Corporate Governance Framework was developed and endorsed by Council to ensure services and facilities provided to the community are delivered by a proper and democratic government, to the broad range of people who have an interest in the region including; residents, commercial and retail business, people who work in the district, as well as local, national and international visitors.

Disability Access and Inclusion Plan

The Disability Service Act 1993 (amended 2004) mandates that all Local Government Authorities develop and implement a *Disability Access and Inclusion Plan* (DAIP). The Town's DAIP 2012–2017 contains seven outcome areas, which outline tasks and actions to guide Council staff, agents and contractors in delivering work practices to the public, that are consistent with relevant Australian Standards for access and mobility; and which are inclusive of people with disabilities within our community.

The Minister for Disability Services is required to table a report in Parliament each year on the progress of DAIPs in Western Australia. The Town submitted its progress report for 2013-14 to showcase achievements across the seven outcome areas. Some significant and innovative initiatives undertaken to enhance access and inclusion included the following.

→ My Life, My Place 2013

My Life, My Place was a community engagement initiative aimed at breaking down social and attitudinal barriers to inclusion, as experienced by people with a disability and their families and carers. The program profiled the incredible stories of seven ordinary local residents of all abilities, who contribute to the rich fabric and strength of our local community.

The point of difference of *My Life, My Place* to other social inclusion projects was the approach of showcasing the achievements and contributions of the 'person', rather than simply celebrating achievements because someone has a disability. This was evidenced through local residents with and without disabilities featuring in *My Life, My Place*, without distinction being made to ability.

The launch of *My Life, My Place* coincided with the 21st anniversary of International Day of People with Disability 2013, and aligned to the National Disability Strategy 2010–2020 of building an inclusive society.

To assist in reaching and educating the broad target audience, the roll out of *My Life, My Place* began on 1 December 2013 through a multimedia approach including:

- a community launch and photo exhibition in a local café
- black and white photo installations displayed on local businesses including NAB, Café Gelato and Kettle Café and on Town assets
- nightly digital projection of portraits on a triple-story building during Disability Awareness Week
- YouTube posting of video documentaries
- feature article and cover page in the Town's *Life in the Park* newsletter, which was distributed to

over 18,000 households and businesses

- portraits displayed on sail-track banners at high-volume traffic thoroughfares
- the publication of a catalogue book which contained portraits and oral history stories made available at local businesses
- extensive postings on the Town's social media sites; and
- a news article titled 'Pictures of Inspiration' in the *Southern Gazette*, 10 December 2013.

The innovative approach and success of *My Life, My Place* is evidenced by:

- participants stating they finally feel like they are part of the community. They are recognised and strangers stop to say hello and congratulate them on sharing their incredible stories
- the City of Rockingham contacting the Town to discuss the project

concept, approach, delivery and outcome to replicate the project

- the City of South Perth inviting the Seniors, Access and Inclusion Officer to showcase *My Life, My Place* at its Inclusive Community Action Group
- the Disability Services Commission WA reporting on *My Life, My Place* at the State Wide Local Area Coordinators meeting, in recognition of the unique and original approach undertaken by the Town and with the hope of replication within other communities
- peak body Inclusion WA incorporating *My Life, My Place* into its training content as an example of leading practice for social inclusion; and
- Identity WA requesting permission to share the *My Life, My Place* video documentaries on their website due to the innovative approach undertaken.

→ Master Locksmith Access Key

To encourage and enable greater access and inclusion of people with disabilities within the community, the Town introduced the Master Locksmith Access Key (MLAK) system to the majority of our designated accessible public toilets. MLAK key holders have 24/7 access to MLAK keyed designated accessible toilets within the Town, and to a network of public facilities Australia wide. These may include elevators at railway stations, designated toilets in other Local Government Authorities and to adaptive equipment (e.g. Liberty Swing and beach wheelchairs).

→ Publications

To enhance access and inclusion to the Town, the following publications were produced and are available at the Town's Administration Building, Aqualife and Leisurelife centres, and the Town's Library. Electronic versions are also available on the Town's website. All publications are available in alternative formats by request.

- *Designated Accessible Parking Bays* is a comprehensive guide intended to support people to locate designated accessible parking bays that are owned and managed by Council. It is recognised that accessible parking enables community members and visitors to the Town access to shops, facilities and the community at large.
- *Disability Access and Inclusion Plan – Council Support Package* is a support document that enables staff to successfully achieve outcomes contained within the Town's DAIP. The aim is to explore the responsibilities and requirements contained within the DAIP, and provide practical tips and examples on how to engage people with disabilities.
- *Guide to Council Services for People with Disabilities* is a comprehensive guide to the Town's services, resources and facilities which are available to people with disabilities and their support networks.



disability access & inclusion plan - council support package

Alternative Format

This publication is available in alternative formats from the Town of Victoria Park such as large print, braille, computer disc or audiocassette upon request. Please contact the Communications Team on 9111 8122.



Southern Gazette

VICTORIA PARK

Photographer and filmmaker Andy McGregor and athlete Paul at last week's portrait launch at the Kettle Café.

Pictures of inspiration

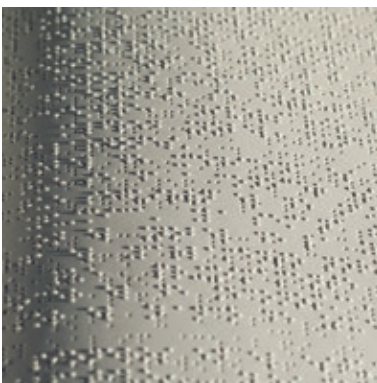


My Life, My Place

My Life, My Place is a series of Victoria Park brochure which profiles seven local residents of all abilities, with a focus on their unique talents, individual strengths and abilities.

My Life, My Place will be showcased to the community to introduce the incredible people that live in our neighbourhood.

Their stories and photos will be shared in many ways, distributed to print and digital formats. You can also visit the website for more information and keep an eye out around Town for these facts.



Human Resources

Organisational Change

The ongoing organisational change program continued during the year with focus on cultural change, core competency training and implementing initiatives approved in the Town's *Workforce Planning Strategy 2013–2023*.

In 2013/14 the Town experienced its lowest staff turnover for six years. Prior to the start of the organisational change initiatives the Town was experiencing turnover of around 18–20%; in the past 12 months it has dropped to about 12.5%. With positive staff satisfaction levels of 76% that were identified in the 2012 staff survey, this is another indicator of the positive effect the change initiatives are having on staff.

Although there was a reduction in the area of recruitment and selection as a result of reduced turnover, the focus for the year was on more specialised positions, such as those associated with the *Parking Management Project*; procurement management and business development.

The Human Resources and Organisational Development team has also focused on other key initiatives including a review of Human Resource policies and procedures. A number of policies have been reviewed and updated to reflect best practice and industry standards including Staff Induction; Grievance Procedures and Social Media usage.

In response to the Town's *Career Development Program*, we have also begun the development of a skills inventory. All training and development records held by the Town have been transferred into a central database. This will be followed with a skills audit to pick up other staff skills for inclusion in the database.

Training Programs

The *Cultural Optimisation Program* has continued to cascade through the Town. The focus groups for the past 12 months have been the business unit managers, supervisors and team leaders. These are seen as key groups within the Town for the integration of cultural change at operational levels of the organisation.

The Town's core competency training program has also continued with additional training in project management as well as business excellence. The focus over the next 12 months will be in performance management and front line management training.

An extensive program in OSH training was also implemented during the year. This included regular induction and re-induction programs; as well as training in investigation techniques.

The focus for the next 12 months will be to assist staff in dealing with the possible impact of local government reform.

Organisational Development

The *Integrated Planning Framework* for the Town of Victoria Park was completed on 30 June 2013 and has been implemented through the *Corporate Business Plan* during the year.

The *Four Year Corporate Business Plan* describes the key services and projects the Town will deliver in the next four years. It also includes the financial resources and human resources required for each key service or project.

Enhancing the way we add value to the services we deliver has been significantly developed by mapping organisational processes. Process mapping not only benefits the Town by capturing staff knowledge, it also encourages process improvement and promotes cross-functional participation in service delivery.

The process mapping initiative also includes external partnerships (e.g. suppliers, distributors and other service partners) who are involved in the overall service delivery chain. These process maps will be reviewed annually with the objective of improving the way we do business.

The focus for Human Resources and Organisational Development for 2014/15 will be the ongoing implementation of workforce planning initiatives; support for staff during the local government reform process; ongoing training in our core competencies; process analysis and improvement; and our ongoing commitment to improving the safety, health and wellness of our staff.



Community Life

Neighbourhood Life

Digital Hub

The Digital Hub has proven to be a thriving success during its first year. Since opening in January 2013 it has delivered a wide range of high impact training services to residents of the Town, improving and enhancing technological confidence and capability of the community. It has become a Centre for Excellence and proven to be a professional, approachable and focused resource centre.

The Hub has delivered training sessions above the KPIs, which were considered to be very optimistic, when preparing the grant submission to the Federal Government. It is delivering an additional 15% in Group Sessions and an additional 50% in one-to-one sessions. The iVan has also delivered more than 100 sessions outside of the Hub, to a wide range of individuals and organisations.

Strong and meaningful partnerships have been forged with the Disability Services Commission, PVS Employment, Centrelink, Options Employment, local schools and several community groups and organisations. Concentrated training to the disadvantaged has resulted in 22 residents securing employment, as a direct result of the skills they gained through training provided at the Hub.

The Hub Manager has maintained a strong partnership with volunteers through Curtin University, as well as a growing number of local residents to deliver the training sessions. Eleven local residents volunteer their time and expertise to help create an inclusive and supportive centre with real community buy-in. Roger Meakes from the Victoria Park Rotary Club has been an outstanding volunteer assisting the Manager from day one, and was recently named Town of Victoria Park Citizen of the Year.

Lifelong Learning

→ Local History

The Historic Edward Millen Home was opened to the public on three occasions throughout the year, including in October 2013 to coincide with the Victoria Park Art Awards, and in May 2014 as part of the Western Australian Heritage Festival.

Another successful Local History Awards program was run with a total of 12 entries received. This year the awards included entries of written memoirs, original research and photographic memories. The awards promote interest in the rich history of the Town by encouraging the community to explore local identities, significant events and heritage relating to the area. All entries received are added to the Local History Collection, where they help fill the gaps in our Town's history, and will be available to researchers for years to come.

The third biennial Early Settlers Celebration, to recognise residents who have lived in the Town for more than 50 years, was held in November 2013. An interesting talk was given by early settler, Mrs Natalie Easter, on her recollections of living in the area which had much of the audience reflecting on their own childhoods in Victoria Park. To date the Town has 135 early settlers registered; anyone who has lived in the Town for 50 years or more is encouraged to contact the Town's Local History Coordinator (at the Library) to be added to the register.

Significantly, a new bronze plaque commemorating local residents who gave their lives during the Vietnam and Korean Wars was mounted on the step riser of the memorial in Memorial Gardens. The new acknowledgement complemented the existing plaque commemorating those who lost their lives in World War I and World War II.

→ Programs and Events

The Library launched a new events program titled Buzz Week. Buzz Weeks have been held four times a year and are a creative and innovative way to engage adults and children in our community, and showcase the Lifelong Learning program. Highlights from Buzz Week programs to date include a Neil Diamond tribute, a drumming workshop, an arcade game workshop, a forensic science lecture, and a theatrical performance entitled *At the Going Down of the Sun*.

A special Storytime for mums and bubs was held when much loved Australian children's author Mem Fox visited to read her new book, *Baby Bedtime*, as well as several other favourites written by the author. The Mem Fox visit was offered to the Library as a result of good business relations and a friendly connection with local business, Westbooks.

→ 3D Printer

Since introducing the 3D printer for public use the Library has clocked up over 1,000 'build hours' and printed over 100 items for the community including local artists, businesses, entrepreneurs, university students and local residents. The introduction of the 3D printing initiative has been so successful that the Town's e-Services Librarian has been invited to speak at the Biennial Australian Library and Information Association (ALIA) National Conference in September 2014. ALIA will fly Andrew Kelly to the conference, providing him with accommodation and a full registration, so he can share his experiences, particularly around reaching out to those people who may not have visited the Library in some time, and find that things have changed significantly since their last visit.

→ National Novel Writing Month

Throughout November 2013 the libraries of four Local Government Authorities (LGAs) joined forces to present a project named Write Along the Highway. The Cities of Armadale and Gosnells, the Town of Victoria Park and the Shire of Serpentine-Jarrahdale helped promote National Novel Writing Month, by providing 'write-in' sessions, various events and author talks concluding with a combined Write Night event, hosting a panel of authors and publishers to provide advice and guidance for participating novelists.

→ Maker Workshops

The Library has run several 'maker' style workshops throughout the year focusing on encouraging young people into Science, Technology, Engineering and Maths fields. Most notably the Light Up Rabbit workshop, which combined sewing and electronics to create a felt rabbit that lights up, for participants to take home, received great feedback. The workshop was well attended and introduced many to new skills with the aim of encouraging them to pursue further studies in electronics and craft.

→ Book Club

The Library hosts two bi-monthly book clubs, providing multiple copies of titles for club members to borrow. Book Club promotional flyers have been distributed to various outlets within the Town to promote the range of Library services and resources available, and to encourage the community to engage with the Library by creating their own book clubs with the support of Library staff and stock.

→ Children's Services

The Library's services for young children continue to be well supported by the community. Over 1,100 babies attended a Baby Rhyme Time session with their caregiver and more than 1,550 pre-schoolers have enjoyed a Storytime session during the year. A calendar of events was well received by families, including the popular Teddy Bears' Picnic, School Holiday Activities and Page Turners Club.

→ Library Statistics

- More than 243,614 physical items were borrowed from the Library.
- More than 4,306 eBooks, 551 eAudio and 3,693 eMagazines were loaned straight to customers' personal devices such as tablets and desktop PCs.
- 3,080 new members joined the Library with an overall membership of 13,116.
- A total of over 103,441 people visited the Library during the year.
- More than 27,900 people logged onto the public access computers, while over 56,297 free Wi-Fi sessions were activated.

Neighbourhood Enrichment

→ Bookings

The Bookings Officer is responsible for the casual and seasonal bookings of active and passive reserves within the Town. The active sporting reserves continued to be heavily booked with organised sports through the summer and winter seasons.

The Town's passive reserves were also busy, with major events such as the Ride to Conquer Cancer and Eventing in the Park. GO Edwards Park, particularly its Gazebo, also remain in high demand for weddings and casual events.

→ Cultural Engagement

International Men's Day 2013

The Town celebrated International Men's Day with three events. The theme for 2013 was *Keeping Men and Boys Safe*.

1. International Men's Day Community Event
Sunday 17 November 2013, Kensington PCYC

The Town of Victoria Park together with Kensington PCYC, Victoria Park Rotary and the new Victoria Park Men's Shed, hosted a local community event at the Kensington PCYC.

The event included a workshop with *The Fathering Project* (established by Professor and Author Bruce Robinson, WA Father of the Year). During afternoon tea, a resource display on a range of support services was offered and the PCYC facilities were open for viewing, with live demonstrations at the Men's Shed.

2. Digital Hub Activity
27 November 2013

A special event for families was hosted at the Digital

Hub, where fathers, sons and daughters engaged in an activity to strengthen their relationships. The activity included participants:

- taking and bringing photos of places of significance
 - sharing the meaning of these photos; and
 - assisting in the editing and captioning of the photos into an album to keep.
3. Mental Health Workshop
Thursday 21 November 2013

To profile and support positive mental health for men, Glenn Mitchell (former ABC TV/Radio Sports Broadcaster and Author) presented *Re-Shaping Life: My Journey through Mental Illness*. This event had 62 people in attendance and called attention to a common but often hidden issue, to provide hope and understanding for those who experience (or know someone who has) mental illness.

Aboriginal Engagement Strategy (AES)

- The Town of Victoria Park has formed an Aboriginal Engagement Strategy (AES) group with local Aboriginal representatives, to help explore and inform ways that share a meaningful understanding and recognition of the history, culture and achievements of Aboriginal and Torres Strait Islander peoples.
- During 2013–2014, the Town has worked with the AES to deliver a range of strategies that include cultural presentations for NAIDOC Week, participating in Canning Coalition's 'Deadly Dreaming' event as a local government service provider to advise on employment, education and training options, as well as the telling of Aboriginal stories, music and dance during Harmony Week to educate and foster community inclusion.

→ Cultural Engagement

Chinese New Year 2014: 31 January–15 February

Chinese New Year celebrations occurred for the first time in the Town with Lion Dancing and a 'Giving Thanks' project with 12 participating businesses. Approximately 300 people were impacted on the streets, with Lion Dance performances over a two-week period, and more than 80 'Giving Thanks' responses from the wider community. The comments were placed in drop-boxes on display at each participating business and used as a basis for the design of 12 posters placed on show throughout the Town.

International Women's Day 2014: 7 March

With over 100 attendees, this event incorporated:

- music and storytelling by Wajipha Chongwe from Tasila Culture
- an interactive percussion drumming and dance workshop by Freddy Poncin; and
- community service stall holders with a range of free advice and information for women.

Harmony Week Events 2014: 20–21 March

Approximately 110 people were at both events held at the Harold Hawthorne Centre and The Homestead Victoria Park.

Each event included:

- a hands-on activity upon arrival, where everyone was invited to write on a colourful 'hand' template, their first name and country of birth. Each hand was displayed on a wall to highlight our multicultural community
- a local school activity (music, poetry and dance – including students with disabilities)
- an Aboriginal dance, culture and music performance
- dance group West Coast Cloggers; and
- the sharing of food and fellowship (including Aboriginal food).

→ Visual Art

In partnership with the Victoria Park Centre for the Arts, the Town held the 18th annual Victoria Park Art Awards which was exhibited at Edward Millen Home for the first time. The exhibition, held from 20 October to 2 November 2013, was visited by about 800 people. The awards attracted 55 participating artists, with the Monadelphous first prize of \$2,500 being awarded to the piece *Baby Maker* by Adam Ismail.

The 2013 awards saw the curators select photographs and artworks from the Town's Local History and Art Collections to complement the selected participating artists. These additional components contributed to the success of the exhibition, resulting in an improved exhibition layout and the opportunity for the community to see pieces of the Town's collections not previously exhibited.

The annual Banners in the Terrace Competition provided a colourful display of banners along St Georges and Adelaide Terraces in the Perth CBD. Banners created represent the communities and regions of Western Australia.

In 2014 the Town's banner was created by Carson Street School. In previous years the Town's contribution to this project has primarily involved covering the cost of producing the banner. This year in addition, the Town provided a supportive framework for participants in a design development workshop hosted at the Digital Hub. Using the pieces of technological equipment at the Hub, and with guidance from the Hub Manager, the Town's Arts and Culture Officer, and finishing touches from the Town's Graphic Designer, the students were able to create a visually stunning banner.



→ Public Art

The *Public Art Masterplan 2013–2015* was endorsed by Council in October 2013. The masterplan outlines an aspirational series of works to be commissioned over the next few years. It has been possible to progress these projects as a result of the Town's Community Arts Reserve, where a small percentage of rates is deposited each year in order to progress projects that contribute to the Town's vision.

Public artworks were progressed throughout the year, including:

- an interactive light sensed artwork created by Anna Crane, of Jager Studio, which was unveiled on 30 May 2014 at a biennial ceremony announcing inductees in to the Town's Sporting Walk of Fame; and
- A playable artwork by artist Jahne Rees was commissioned for GO Edwards Park, Burswood. Utilising a heritage log "Eucalyptus Toditana" from Kitchener Avenue, the artwork will be incorporated into the newly designed

playground on Burswood Avenue. This artwork was commissioned from a curated shortlist and will be installed May 2015.

- A condition report was developed for all existing public artwork in the Town, with the assessment collated into an inventory of works and maintenance schedule. Consequently, four priority artworks were refurbished to prime condition, with the remaining twenty artworks assessed for regular annual attention.
- Under the Town's PLNG3 policy, private developers continue to contribute a percentage of fees to the commissioning of public art as part of planning approval. Three artworks were commissioned in the Town within the year, and the creative arts officer continues to work closely to support these commitments and enhance the cultural value of the built environment.

→ Safer Neighbourhoods

The Town's *Safer Neighbourhoods Plan 2013–2016* includes several initiatives to create safe streets and neighbourhoods. The successful Street Meet 'n' Greet and Security Incentive Scheme programs continued to be supported by Council and the community. New projects such as the Designated Driver program were also launched. The Town also assisted in several Crime Prevention Through Environmental Design (CPTED) interventions in hot spot areas to assist WA Police.

In addition, the Town's Community Safety Working Group including representatives from the WA Police, Crown Perth, the Department of Housing, Curtin University and the community, continued to meet regularly to ensure a proactive approach to community safety in the Town.

→ Events

The Town delivered a wide range of community events throughout the year, ranging from music concerts to family festivals.

The Moreton Bay Fig Festival is a family-friendly array of kids' activities and entertainment. Held on 20 October 2013 at John MacMillan Park, around 4,000 attended. The event was more popular than ever with intergenerational families and was successfully run in conjunction with the Town's Library and Leisurelife Centre.

The Christmas Street Mall on 24 November 2013 is the Town's largest event in terms of audience with about 10,000 people through a closed-off section of Albany Highway. It features entertainment, kids' activities and Christmas craft stalls. A small contribution towards the event was raised through sponsorship from local businesses.

The Twilight Trio of concerts held on the first three Sundays of January 2014 were well attended despite record-breaking high temperatures. The concerts saw between 400 and 1,000 people enjoying different upbeat cover bands at each venue. Extremely positive feedback was received from audience members, with survey responses indicating that more than 90% of respondents enjoyed the performances.

Music by Moonlight was hosted on 9 March 2014 in partnership with the Western Australian Youth Orchestra (WAYO) and the Burswood Park Board. The event continues to grow in quality and popularity. The event hosted an audience of about 4,000 people on Burswood Park foreshore with WAYO performing classical hits from around the world. The events Major Sponsor, LotteryWest, provided financial support, making it possible for the annual event to be offered to the public again in 2014.

In addition, this year LotteryWest provided an additional contribution that enabled a new community outreach program. Bankwest also continued their sponsorship of the event.

The Sporting Walk of Fame Induction was held on 30 May 2014 and featured the unveiling of a new integrated walkway. Five elite sportspeople were inducted in 2014, for achievements and contributions to the sports of swimming, water polo and water skiing.

These people were: Wendy Arancini, Bridgett Gusterson (water polo), Barbara Chapman (water skiing), Rene Hardenbol, Mandy Maywood (swimming).

→ Volunteering

During National Volunteer Week 2014 the Town hosted a thank you morning tea at Burswood on Swan for approximately 150 local volunteers, from 40 community and sporting groups throughout the Town. Long Service certificates were presented to people that have volunteered for ten years or more. Sixty certificates were presented, signifying 1,564 years of volunteer service.

Attendees were treated to a presentation by David Wirrpanda, former West Coast Eagles football player and founder of the Wirrpanda Foundation, who inspired the audience about the importance of fostering a culture of volunteering and leadership in all organisations.

→ Information and Donations

The Town's involvement in the State Government's KidSport program, makes it possible for children to participate in community sport and recreation, no matter what their financial circumstances. KidSport allows eligible youth aged five to 18 to apply for financial assistance to contribute towards club fees. The Town has acquired a grant of \$20,000 in 2013/14 for the Department of Sport and Recreation KidSport program. A total of 116 vouchers have been issued.

Individuals, community groups and schools have been supported with donations from the Town, for an array of purposes including arts, sports, welfare and youth leadership.

Healthy Life

Sporting Life

→ Agility Rehabilitation

Agility Rehabilitation, a local business providing exercise rehabilitation services to local and surrounding communities, signed a lease in 2014 to work from a room at the Leisurelife Centre. The business enhances the Centre by providing a service in a central and easy to reach location.

→ Vacation Care Service

The National Quality Framework (NQF) raises quality and drives continuous improvement and consistency in Australian education and care services. Established in 2012, the NQF applies to most long day care, family day care, preschool/kindergarten and outside school hours care services. All Australian governments have agreed to implement the NQF for Early Childhood Education and Care.

Implementation of the NQF is well and truly underway and is raising the bar on what quality looks like across all children's education and care services.

The assessment and rating process is designed so parents, educators and the public understand what is quality education and care.

In October 2013, the Leisurelife 'Just 4 Kids' outside schools hours care was one of the first West Australian vacation care services to participate in the three-day assessment, with the Department of Local Government and Communities. In determining the final ratings for the service, a rigorous assessment was carried out on the quality of the service against the National Quality Standards in seven quality assessment areas. The service then receives a rating out of five, ranging from 'excellent' to 'significant improvement required'.

At the end of the assessment, the service offered at Leisurelife received a rating of three – successfully 'meeting the national quality standards'. This is a great achievement which highlights the level of quality education and care the service provides in all seven quality areas.

Program staff have since reflected on the assessment process and will use this to develop a *Quality Assessment Improvement Plan*. The next assessment and opportunity to review the rating is scheduled for January 2016.

→ Daytime Ladies Netball

The Ladies Daytime Netball program was successfully re-established after several months of work. The competition aids in increasing women's participation in sports, with particular focus on young mothers in the local community.

→ **Leisurelife Gym: New equipment installation**

The cardiovascular equipment was upgraded to include Integrity Series Life Fitness treadmills, recumbent bikes, upright bikes and the Matrix S Series spin bikes.

This new equipment features the latest in comfort and technology with select machines fitted with individual TV screens and iPod connectivity and has been really well received by all of our gym members.

→ **Local Sports Club News**

Sue Hillier, our resident Victoria Park Squash Club Junior Coach, was crowned the 2014 World Masters Squash Champion in Hong Kong for the Women's 50–55 age group. Sue successfully defeated her opponent in the grand final match in just 13 minutes after starting the competition as the lowest seed in her division!

→ **Sporting Life CERM Performance Indicators Statistics**

- Nearly 300,000 annual attendances to the Leisurelife facility
- Average of 90 new members per month and a total of 2,850 health and fitness members across Aqualife and Leisurelife.

CERM strength highlights:

- Increase in overall satisfaction levels: total of 89% survey participants satisfied with the overall facility, and 87% indicated they would recommend the Centre;
- Substantial reduction in number of problems experienced by survey respondents (22%, down from 29% in 2013);
- Substantial increase in number of patrons who have used the Centre for two or more years (highlights an increase in patron loyalty);
- Highest area of satisfaction: staff friendliness, presentation, and experience/ knowledge with an average of 98% satisfaction across these three areas.

→ **Sports Program Success: Building communities through sport**

The Sports and Programs Manager successfully created three community sporting teams from a list of individual nominations for netball, mixed basketball and men's basketball. These team members comprised of newly migrated residents to the Town, players looking to meet other like-minded individuals and adults hoping to get back into sport after an extended break. These teams continue to play in the Leisurelife sporting competition and have even formed friendships outside of the Centre.

Active Life

Active Life Program Launch

This was the first year for the Active Life program. Programs delivered over the course of the year included weekly walking groups, a six-week nutrition program for parents, a three-week nutrition program for Juniper/Rowethorpe independent living, five active family days, a bike safety program, a mental health workshop, three active family days for Vic Park Youth Accommodation, a six-week post-natal fitness program and a four-week active photography program.

All programs offered by the Active Life Coordinator were evaluated, with feedback sought from participants. The walking groups, active family days, and mental health workshop were considered to be the stand-out programs offered since the sub-life program was launched.

Active Family Days, which provide opportunities for families to participate in physical activities together, ran from November 2013

to March 2014. A range of activities was offered, with the most popular being 'Make and Fly a Kite Day' which attracted over 50 participants from 20 different families. 60% of families that participated provided their feedback regarding the program. 41% of respondents were from a CALD (Culturally and Linguistically Diverse) background and 28% were classified as "inactive" (the Department of Health defines inactive as exercising less than 150 minutes of moderate – intense physical activity over at least five sessions in a week).

Health Promotion eNewsletter

A monthly eNewsletter has been developed and is being sent to just under 300 subscribers. The eNewsletter is used for promoting Active Life and external programs, as well as providing general healthy living tips.



Aqualife Centre

The Aqualife Centre was presented with a Gold Award from the Water Corporation for water saving initiatives that saved between 35 and 50% water, compared to previous years.

The pool deck shower, spa and steam room at the Aqualife Centre had a long awaited makeover. As per the maintenance plan, removal of the orange mosaic tiles for more practical large white tiles on the pool deck shower and the steam room was completed in October 2013.

At the same time, the yellow pool deck floor around this wet area was removed and replaced with a coloured, non-slip concrete surface. Works included levelling the concrete to ensure water would flow into the drains and not create puddles as it previously did.

Aqualife's Centre Manager has been working closely with the Town's Assets team to ensure the Asset Management Plan for the facility is actioned.

The 2013/14 summer season was an extremely

hot and busy one at the Aqualife Centre. Thousands of the Town's residents flocked to the centre to escape the heat, enjoy the facilities and spend time with their families.

Aqualife staff officially launched the Royal Lifesaving Society Watch Around Water (WAW) campaign on 30 December 2013. Many children were delighted by a guest appearance from Walter the Watch Dog, who helped spread water safety and supervision messages.

The WAW program was initiated in 2004 following several drowning deaths of young children in public swimming pools. It aims to raise awareness among parents and caregivers of young children about the importance of supervision and their role in supervising young children at public swimming pools.

This year Aqualife staff completed a WAW information session to enhance communication with families on the importance of swim and survival skills, and

the importance of close supervision of children around swimming pools. Parents are encouraged to keep active with their children and always be within arm's reach of their children. The message is clear – *water safety is everyone's responsibility.*

A lifeguard *super* vision training program was implemented in September 2013 and provides excellent training for our lifeguards in ensuring our customers' safety.

Programs

In March 2014 the Aqualife Centre hosted the National Water Polo Talent Camp run by Waterpolo Australia, with nearly 30 under-20 male athletes participating.

Aqualife's very successful school carnival season runs from January to April every year, with strong support from our local schools totalling 25 carnivals for 2014.

The health and fitness department ran several seminars and programs

in 2014. Seminar topics included nutritional advice and information as well as injury management and training tips. Group fitness class launches run on a quarterly basis and provide our participants with a variety of class options throughout the year.

Cultural Engagement

Our women's only swim lessons continue to prove popular with the community. These lessons are held in Aqualife's hydrotherapy pool, which is a perfect location for this program due to the privacy of the pool and the shallow depth.

→ Aqualife CERM Performance Indicators Statistics

- Nearly 500,000 annual attendances to the Aqualife facility
- 34% of patrons have been attending for more than five years.



Built Life

The Town strives for excellence in the built environment by enabling innovative design and neighbourhood planning. We endeavour to enhance our unique character by promoting high quality development and vibrant, liveable streetscapes.

Built Life has had a busy year implementing electronic lodgement and assessment of applications for both Planning and Building. We now look forward to providing an even higher level of service to our customers as we continue to expand our electronic services.

Urban Planning

During the 2013/14 financial year, Built Life dealt with a significant increase in the number of applications received and determined, with more than 838 applications for the whole of the 2013/14 financial year, up by 17% (719) from last financial year.

This was a considerable achievement by the Built Life team, as it was also coupled with staff shortages, ongoing changes to the Building Act, new processes through the integration of new records management with TRIM, ICON Electronic Lodgement and the Trapeze Electronic Assessment.

The overall value of development approved in the Town from July 2013 to June 2014 exceeded \$395 million.

Significant approvals

This year saw the approval of two 18 storey mixed-office residential developments in the Causeway Precinct, acting as catalysts for the future development of this area. The approval of a further mixed-use tower within the Burswood Station East precinct resulted in an excellent design outcome for the prominent site on Riversdale Road adjacent to Graham Farmer Freeway. The redevelopment of the Red Castle Motel site was also approved this year, for a significant medium density residential development close to the Burswood Station.

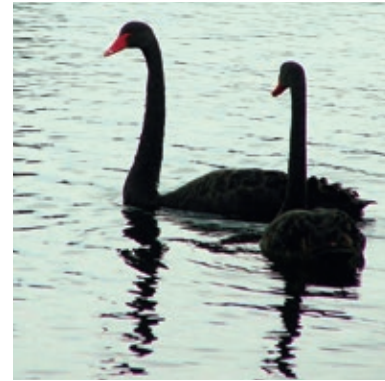
Albany Highway Development

The conversion of car yards to vibrant high quality mixed-use residential and commercial developments, continued along Albany Highway, with several being started or completed in 2013/14. These developments are changing the face of Albany Highway, resulting in a more activated and attractive use of land for the precinct.

Building

The Building Business Unit ensures buildings within the Town are safe, liveable, accessible and sustainable, and meet statutory requirements by assessing building permit applications; adhering to building compliance and regulations; and enforcing swimming pool regulation.

Building Permits also increased significantly from 752 in 2012/13, to a total of 920 applications in 2013/14. This represents an increase of 22%.



Future Life

The Strategic Planning Business Unit provides an integrated and comprehensive direction for the future development of the Town.

Burswood Point Redevelopment

The *Belmont Park Structure Plan*, with associated Town Planning Scheme Amendment 57, has now been approved. The next phases of planning for the development, including detailed Area Plans for each of the identified precincts, and the corresponding subdivision of development lots, were started with some progress made. However, due to changes in shareholders, these are now on hold until such time as the developer chooses to recommence.

Land Asset Optimisation Strategy (LAOS)

The *Land Asset Optimisation Strategy* (LAOS) has been prepared by Hester Property Solutions with an internal working group and has been adopted by Council as the basis for optimising each land asset, to achieve revenue diversification and strategic projects. The implementation of LAOS recommendations has begun with the sale of two properties.

Burswood Station East and West masterplans

The draft *Burswood Station East Masterplan* has now been prepared for the Town by its planning consultant. The draft *Burswood Station West Masterplan* has also been prepared by the Department of Planning, as has the draft Burswood Peninsula Structure Plan. While the State Government has delayed the projects due to the decision to locate the Perth Stadium on the Burswood Peninsula, it is anticipated these masterplans and the *Burswood Peninsula Structure Plan* will be progressed in the 2014/15 financial year.

Edward Millen Home

Funds are set aside to prepare concept plans for the sustainable renewal and ongoing use of the Town's heritage-listed Edward Millen site. The Town will continue to work toward activation of the site to encourage public access and use of this significant asset. Due diligence matters including discussions with the Heritage Council and the Department of Lands have begun.

Bentley-Curtin Special Control Area Structure Plan

Curtin University and the Department of Planning are preparing separate studies to identify future growth opportunities for the Bentley Technology Precinct. The Town will be involved in the planning and determination of structure planning in the area, with assessment by Strategic Town Planning. The Bentley-Curtin Special Control Area Structure Plan being prepared by the Department of Planning is progressing well with involvement from the Town of Victoria Park and City of South Perth, including recent drafting of the *Bentley-Curtin Economic, Retail and Employment Strategy*.

Albany Highway Activation

The Town is seeking to encourage more activation, innovation and creativity on Albany Highway. Principles have been adopted, which will eventually be the basis for the review of its Local Laws, and policies and procedures, to enable greater vitality, activation and ownership of this main street. This is being enhanced through a series of catalyst projects, such as the introduction of Albany Highway Wi-Fi and parklets.

Renew Life

Renew Life manages the Town's assets and aims to provide leadership on environmental matters through effective waste management and other initiatives. Design and construction of infrastructure also occurs in this program area, with the aim of ensuring that streetscapes and parks are well maintained and remain attractive for public use.

Park Life

Lathlain Precinct Redevelopment Project

The first community engagement activity between the partners occurred on 18 May at Lathlain Oval, in the form of a free Community Day, where around 800 people attended. The day invited the community to come and get more information about the stages of development and see some early design concepts. As a Town event, supported by its partners, the Project Managers of each zone spoke directly with the public about anticipated changes and improvements, as well as the long-term community benefits expected to evolve

from having the West Coast Eagles (WCE) headquarters based in the Town.

On the day the community also enjoyed a free sausage sizzle and kids' activities, interaction with Perth Football Club and WCE officials and players and dance workshops by Urban Youth Crew, supported by the Wirrpanda Foundation. Media coverage was achieved on the Channel 7 evening news and in community newspapers.

Further progress was made in relation to the implementation of the *Lathlain Park Master Plan* over the past year. In September 2013 the West Coast Eagles football club and the Town entered into a *Heads of Agreement* in relation to the redevelopment of Lathlain Park.

The *Lathlain Precinct Redevelopment Project* (LPRP) now consists of seven redevelopment zones.

ZONE 1. Perth Football Club:

Construction of new WAFL clubrooms for the Perth Demons Football Club.

ZONE 2. Community Activity:

Development of passive parkland recreation for the community. A temporary dog exercise area was constructed on Lathlain Park.

ZONE 3. West Coast Eagles:

Development of an administration building and elite sporting complex for the WCE including the Wirrpanda Foundation, and for community use. The Town and the WCE negotiated a 99 year ground lease and will prepare other associated documentation that will enable approximately \$50 million worth of investment at Lathlain Park as part of the LPRP.

ZONE 4. Lathlain Place:

Streetscape and infrastructure enhancements of the street between McCartney Crescent and Howick Street. Detailed design and costings for this project were completed in May 2014, with the construction due to begin in September and be completed by December 2014.

ZONE 5. Rayment Park:

Redevelopment of the passive recreation area to provide increased community activity.

ZONE 6. Community Building:

Demolition of the building at Lot 59 Lathlain Place in January 2014, has made way for construction of a new community building for infant health, the local play group and toy library. The new building is due for completion in 2015.

ZONE 7. Equitable Access:

Street, parking, landscape and pathway upgrades of Roberts Road, Bishopsgate Street, Goddard Street and McCartney Crescent.

GO Edwards Park

This year the detailed design, staging and costing plan for GO Edwards Park was developed and endorsed by Council. The implementation of the masterplan for this site will be undertaken over a five-year period at an estimated cost of \$2.5 million.

Some features of the plan will include an all access pathway through the parkland, a new nature based playground, sensory gardens, botanical gardens, as well as new park furniture and lighting structures. There will be an educational centre for children and families to learn about their natural surroundings with proposed habitat areas, and aquatic planting and trees native to the parkland. The plans will be used by the Town to redevelop the park and gain external funding to deliver it.

Also included will be the installation of a public artwork. This artwork will recycle the Town's *Eucalyptus todtiana* tree trunk, removed from Kitchener Avenue, after the tree's demise. Children will

be able to climb over the 'monster' that the artist will create from the trunk, as a piece of play equipment.

George Street Reserve Revegetation Project

The 11 year plan to revegetate the George Street Reserve to natural bushland continued in 2013/14.

Internal pathways were created, some exotic flora species were removed while mulch and other soft-scaping were installed. Major features of the concept plan include a Noongar food garden, demonstration landscapes representing the different Swan Coastal and Bassendean Sands soil types found in the area, a native tree food source for the endangered Carnaby's Cockatoo, carbon offsetting for the Town vehicle fleet, and a limestone pathway network linking the adjacent Kensington Bushland and Harold Rossiter Reserve.

Raphael Park and Parnham Reserve lighting projects

The Town received \$137,000 from the Department of Sport and Recreation to assist in delivering the Raphael Park Floodlighting Project.

In 2012/13, after previously assessing the floodlighting capabilities of the active reserves, the Town arranged a specialist lighting consultant to design lighting plans for Parnham and Raphael Reserves. The designs also included detailed tender specifications for the lighting upgrade. It is anticipated this upgrade will be completed in the 2014/15 financial year.

State Street Reserve

After extensive public consultation, the park was upgraded. Works included a new playground, shade sails, seating and fencing. A busy bee was held and more than 23 members of the community came to assist with planting, mulching and installing roll on turf. The cost of the project was \$50,000 and the park is being very well utilised.

Other minor parks projects completed over 2013/14 include the following:

- renewal of irrigation infrastructure at Carlisle Reserve (\$80,000)
- Stage II of the Shepperton Road entry statement landscaping (\$94,000)
- pump and filter upgrade for reticulation extension McCallum Park – Stage II (\$24,000)
- renewal of bollards at Taylor Reserve (\$18,000)
- renewal of bollards at Higgins Park (\$35,000)
- installation of the *Breathe* artwork and associated landscaping at the Aqualife Centre (\$7000)
- renewal of flood lighting at J.A. Lee Reserve (\$30,000)
- renew playground at Houghton Park (\$38,000)



Assets

Buildings and Maintenance

The following major building projects were completed in the past financial year:

- Refurbishments of the Higgins Park Clubrooms were completed after a major arson attack, to the value of \$120,000.
- Major upgrade of the Read Park public toilets, to the value of \$60,000.
- Renovations to the Garland Street/McCallum Park toilet block to repair the building's roof, upgrade the power supply and revamp the toilets for disabled access. The project is valued at \$99,000.
- Modifications to many of the Town's clubrooms were undertaken to improve external access to the toilets and render them *public toilets*. This has substantially increased the level of service to our reserves and public open spaces. As part of this project a Master Locksmith Association Key (MLAK) was introduced to enable after-hours access to toilets for disabled members of the public. The MLAK system is an Australia-wide initiative.

Cost Saving Initiatives

The Town received funding through the *Local Government Environmental Efficiency Program* for the installation of a solar-thermal hot water system on the pool-side change rooms and showers at the Aqualife Centre.

This installation involved:

- supply and installation of eight solar storage tanks
- supply and installation of 24 solar panels on the roof; and
- supply and installation of a gas booster hot water system.

Minor Building Works

The following minor building works were completed in the past financial year:

- Air-conditioning renewal and upgrade works to the WA Disabled Sports Association occupancy and administration and office area at the Leisurelife Centre.
- Air-conditioning renewal and upgrade works to the East Victoria Park RSL building.
- Replacing the Library carpet.
- Building of a bin storage enclosure and cleaners storage room at the RSL VC Gurney building.

Other asset functions this year included a full valuation of the Town's plants and equipment, transport infrastructure, drainage, buildings and parks' play equipment.



Street Life

This financial year, the Street Life Sub Program has managed to secure more than one million dollars in external funding from various federal and state agencies. These grants have been diversified to support numerous engineering infrastructure projects, including the renewal and upgrading of roads, new streetscapes, new public transport infrastructure, new pedestrian and bike paths, new road safety and traffic management devices and other public infrastructure within the road reserves. Some projects have been staged over two years and therefore not all grant funding has been forth coming within the current financial year.

Road Resurfacing and Upgrades

The purpose of these road works is mainly to extend the road's service life or improve the level of service provided. These projects were either partly funded through Metropolitan Road Rehabilitation Group (MRRG) grants or wholly funded by municipal funds.

Main Roads WA generally distributes these funds for roads carrying high traffic volumes and serving as major connectors to the arterial network. Resurfacing of local roads, which makes up the bulk of the Town's road network, is funded entirely by the Town and schemes such as the *Road to Recovery* program which greatly assists Council in maintaining the local network.

In accordance with the Town's *Asset Management Plan* and the annual road condition audits, road renewal works totalling more than \$1.4 million have been undertaken on Jarrah Road, Mercury Street, Albany Highway, Bishopsgate Street, Gloucester Street and other locations which form part of a bigger project scope.

Note: to ensure the Town's road infrastructure doesn't deteriorate to a state beyond repair, the Town needs to spend an average of more than \$1.2 million a year for the resurfacing of local streets which do not qualify for MRRG funding.

Road Safety and Traffic Management

These projects target several road locations in the Town where there is a history of crashes at an intersection or a segment of carriageway.

By funding safety measures such as roundabouts and other traffic management devices at these targeted locations, the program aims to reduce the risk and severity of any future crashes. Programs of this sort are effective, minimising incidences and the potential costs associated with ongoing accidents.

There have been frequent issues raised by residents regarding road safety problem sites in the Town. Lower cost, minor improvements have been applied to ensure risks are treated with some form of mitigation measure; this may include line marking and signage upgrades or other minor physical geometric changes.

Some of the safety improvement works being progressed by staff this financial year include the following.

- Etwell Street – minor streetscape enhancements
- Mint Street/Carnarvon Street – minor intersection upgrade; and
- Berwick Street/Hillview Terrace Intersection – major road and signal modifications.

Major Drainage Works and Upgrades

The building out of previously vacant properties in low lying areas of the Town coupled with changes in climate, have resulted in frequent flooding of several privately owned buildings. Low lying areas of the Town with little potential to accommodate overland flow paths in short bursts of heavy rainfall, cause the most flooding problems.

The Town's underground drainage network dates back to the 1960s and much of the network is considered inadequate, due to increased stormwater run-off from development over the past 20 years. This has put additional pressure on the drainage system.

Since the Perth storms of March 2010, Renew Life has started implementing relatively low cost road modification works in conjunction with road resurfacing projects. The usual flooded properties have not had any repeat flood issues since 2011, despite the fact that many other metropolitan councils have still experienced flooding issues during heavy storm events of the past few years.

As part of the Town's ongoing commitment to further reduce the incidents of road flooding, municipal funds have been allocated to the following drainage projects this financial year:

- Tuam Street – new piped drainage
- Marchamley Street – verge swale and new pipe crossing
- Bishopsgate Street – as part of cycling infrastructure improvements; and
- Westminster Street sump – as part of car parking improvements.

New Footpaths and Cycling infrastructures

The Town has successfully acquired funding from the Department of Transport (DoT) to install footpaths and cycling facilities. The aim of this program is to encourage a more sustainable, healthier and more environmentally-conscious manner of transport and movement.

New paths were designed to meet new Australian Disability Standards. This financial year, the Town has installed street cycle lanes on Kent Street (west of Albany Highway).

The Town is also finalising the first stage design of the proposed Rutland Avenue Principal Shared Path.

TOVP Street Lighting and Roadway Audit

This program aims to assist Western Power maintain street lighting assets and improve response times associated with lighting repairs.

In early 2009, Renew Life allocated an officer and specific resources to assist with improving this service.

More than three years' worth of data collection has resulted in a more than 80% reduction in the number of lighting faults reported.

Transport

Street Life worked constructively with the Public Transport Authority (PTA) to assist with prioritising works to upgrade various bus shelters in the Town.

The PTA's funding contributed to the installation of six new bus shelters during this financial year.

External funding contribution for at least another six bus shelters and connecting footpaths for next financial year has been submitted to the PTA for approval.



Business Life

Environmental Health Services

The area of Environmental Health delivered all required legislated inspections and assessments during the 2013/14 financial year.

This included:

- food premises inspections for all 351 food distribution outlets within the district
- alfresco dining assessments for the 33 licensed alfresco areas
- monthly inspections and sampling of 24 public pools and 14 public spas
- inspection of 66 salons and skin-adornment establishments; and
- inspection of 82 public buildings.

From the total number of facility inspections, assessments and sampling analysis, nine *Improvement Notices* were issued. All matters raised within the notices have now been complied with.

The Town also undertook food sampling as part of an initiative funded by the Department of Health. Essentially, food samples are taken from premises throughout the area and tested for compliance against public standards. All samples complied with public health food standards.

Free Public Wi-Fi

This public infrastructure project was delivered and commissioned during 2013/14 and includes the delivery of internal Wi-Fi to the Town's administration centre and the installation of solar powered poles that support Wi-Fi devices, street signage and improved crossover lighting where possible.

The purpose of the Wi-Fi initiative is to assist the renewal of the Town's Albany Highway precinct. The Town has proactively demonstrated leadership by working in partnerships to deliver an exciting open space Wi-Fi experience. The Wi-Fi is designed to increase public safety by attracting pedestrian traffic

along Albany Highway, as well as encouraging social interaction and spontaneity within the Town and promote the philosophy that resilient and proactive communities invest in themselves.

Other indirect benefits to the Town include support for business start-ups along Albany Highway due to increased amenity, foot traffic and digital technology as well as welcoming international visitors with access to free, robust Wi-Fi which enables them to communicate with friends and family seamlessly upon arrival.

Economic Strategy and Tourism

To help foster growth and sustainability for the Town's business community, a series of public consultations were held. The feedback shared then guided the final drafting of the *Economic Strategy and Tourism Plan 2013–2017*. The strategy concentrates on supporting core drivers of the local economy, which were identified as:

- productive precinct development (including education and tourism precincts)
- economic infrastructure development
- business support and skills development; and
- marketing and investment attraction.

The core objective of the strategy is to maximise the use of current local investment and better utilise local resources by supporting local businesses and new investment in the Town, whilst continuing to support growing the area's wealth and income, and encouraging the distribution of that wealth through local expenditure.

External Funding Partnerships

The Town continues to deliver its annual program, in collaboration with like-minded partners, as well as providing support and expertise to community organisations within the Town in relation to preparing strategic management plans and funding submissions.

Funding programs during the 2013/14 year include:

- Digital Hub Program
- Digital Local Government Program
- Digital Enterprise Program
- Saluting Their Service Funding for Memorial Garden
- Kid Sport Subsidy
- Cat Sterilisation Program
- Emergency Preparedness Program
- Community Crime Prevention Program
- Roads Funding programs
- Local Government Energy Efficiency Program
- Swan River Trust; and
- Metro Local Government Reform Funding.

The Town's *Sponsorship Policy* has also been updated to reflect the importance that is placed on external relationship building, management and mutually beneficial outcomes for all partners.

Information and Technology Improvements

During the 2013/14 year, Information and Communications Technology was a focus for the Town. Improvements in the Town's Record Management System and Purchasing System occurred, which improves the efficiency and compliance of the Town in these areas.

Communication improvements to out-centre buildings have also occurred. The primary benefit is to ensure secure and consistent high-speed communication between the main administration centre and other Council facilities – which has been achieved.

Implementation of the Equitable Access – Parking Management Plan

The Town undertook the implementation of the *Equitable Access – Parking Management Plan* during the 2013/14 year. The plan is designed to ensure all users of the area get an opportunity to visit and park in the area they are visiting, which includes reducing congestion.

This included the implementation of parking management measures in a number of key areas, including the following:

- Armagh Street, Albany Highway, Cargill Street and Hordern Street; and
- Duncan Street: Kitchener Avenue to Albany Highway.

The plan included the implementation of timed and paid parking in the above locations, as well as the creation of a Parking Management Unit dedicated to the safe and proper use of parking in the district. Although far from popular, the implementation of the plan has, on first observation, met the objectives of freeing up parking in the area.

- Carlisle TAFE, Oats Street Station, Aqualife Centre, Somerset Street, and Rutland Avenue
- Albany Highway: Shepperton Road to Basinghall Street, including Hubert Street and Balmoral Street car parks
- Albany Highway: Tuam Street to Cargill Street
- Causeway Precinct: Burswood Road and surrounds



cat sterilisation subsidy



Plan For The Future: 2011–2016 Update

Community Life Projects

Sport and Recreation Facilities Strategy

In December 2013 Council endorsed a recommendation from the Healthy Life Working Group to accept the *Sport and Recreation Facilities Strategy*, prepared by consultants to the Town.

The strategy will inform the upgrade and development of sport and recreation facilities in the Town, taking into account changing demographics and projected demand for individual sports, together with a review of existing facilities. This will assist the Town in meeting the needs of community and sporting clubs today, while also placing the Town in a position to meet the needs of future generations.

The principle of sustainability underpins the strategy in terms of our existing and potential future sport and recreation facilities, as well as that of the Town; i.e. the impact of upgrading or developing sport and recreation facilities as they fit in the context of other initiatives, within the *Strategic Community Plan*.

Neighbourhood Living Plan

In July and August 2013, the Town hosted six 'Café Conversations' throughout the suburbs in local cafes, to engage the community about what makes their neighbourhood a great place to be, and what we can do to further strengthen this. The focus themes for discussion were arts and culture, volunteering and clubs, physical activity, and literature and local history.

An extensive list of ideas was generated by residents, the Town and business, to help grow our cultural identity. The Town has responded to the community feedback by reallocating resources to align with expressed community needs, and supporting a wide variety of initiatives.

Many of the initiatives are included in the Town's *Neighbourhood Living Plan*, which was finalised in June 2014.

Carlisle Lathlain Community Centre

A Business Case for the development of a multi-purpose community centre on the corner of Bishopsgate Street and Roberts Road in Carlisle was presented to Council in February 2014. Council resolved not to proceed with the project due to high costs and likely low patronage.

In addition, there was no evidence that some of the sporting clubs to be located there (a bowling club and croquet club) were needed in the area, with four bowling clubs within 5km of the Carlisle site, and a further four bowling clubs and two croquet clubs located just outside the 5km radius.

That said, the area will be revitalised with the introduction of the *Lathlain Precinct Redevelopment Project* (across Roberts Road from the site proposed for the Carlisle Lathlain Community Centre), which is reported on by the Renew Life Program.



strategic community plan 2013-2023

Plan for the Future



safer neighbourhoods plan 2013-2016



Built Life Projects

Urban Planning

Development Function Review

Urban Planning will continue to implement options for the electronic lodgement and online assessment of applications in 2014/15. We look forward to providing an even higher level of service to our customers once implementation is complete.

Building

Building Services Review

Building continues to review its processes and policies to ensure it is up-to-date on all contemporary building service requirements and processes. Building will continue to expand the options for electronic lodgement and online assessment of applications in 2014/15 and anticipates providing better service to our customers through this process.

Building also continues to strive for excellence in the delivery of accessible buildings, and coordinates its efforts across the organisation to enhance universal access to homes, parks, streets, businesses and other facilities within the Town.



Future Life Projects

Strategic Town Planning

Burswood Station East and West masterplans

The draft Burswood Station East and draft Burswood Station West masterplans and the *Burswood Peninsula Structure Plan* will be progressed in the 2014/15 financial year leading to the preparation of a *Structure Plan* and *Scheme Amendment* for the Burswood Station East area in this coming financial year.

Bentley-Curtin Special Control Area Structure Plan

The *Bentley-Curtin Special Control Area Structure Plan* being prepared by Department of Planning is progressing well with involvement from the Town of Victoria Park and City of South Perth including recent preparation of the draft *Bentley-Curtin Economic, Retail and Employment Strategy*. It is anticipated that this will be finalised early in the 2014/15 financial year.

Albany Highway Activation

Draft guidelines for the review of Local Laws, Policies and Procedures, to enable greater vitality, activation and ownership of Albany Highway have now been completed and will be presented to Council early in the 2014/15 financial year. In the interim period heading into local government reform, it is proposed these guidelines will form the basis for discretionary decision making within existing regulatory boundaries, and then form the basis of a review of our regulations, to be more proactive, enabling activation on Albany Highway as part of the new local government entity.

Local Planning Strategy

In preparation for local government reform, Strategic Town Planning has begun a gap analysis in preparation for a likely joint *Local Planning Strategy* for the new local government entity with its counterparts at the City of South Perth. Should reform not proceed, this information will be used to review the current draft *Local Planning Strategy* for the Town.

Strategic Projects

Edward Millen Home

Work will continue toward the development of concept plans in consultation with the Heritage Council and the Department of Lands for the sustainable renewal and use of the Edward Millen site, during the 2014/15 financial year.

Strategic Assets

Land Asset Optimisation Strategy

The implementation of *Land Asset Optimisation Strategy* (LAOS) recommendations has begun with the sale of two properties and will continue into the 2014/15 financial year, with the assessment of identified properties for value optimisation.



Renew Life Projects

Park Life

Lathlain Precinct Redevelopment Project

The *Lathlain Precinct Redevelopment Project* has been divided into seven separate development zones:

- ZONE 1. Perth Football Club
- ZONE 2. Community Activity
- ZONE 3. West Coast Eagles
- ZONE 4. Lathlain Place
- ZONE 5. Rayment Park
- ZONE 6. Community Building
- ZONE 7. Equitable Access

Substantial progress with the LPRP is planned in 2014/15 with the completion of the following components:

- Streetscape upgrade to Lathlain Place as part of Zone 4.
- Construction of the community building on Lathlain Place to accommodate the local playgroup, toy library and child health clinic as part of Zone 6.
- Parking upgrade and traffic management improvements on McCartney Crescent as part of Zone 7.

GO Edwards Park Detailed Design Plan

The five-stage detailed design for the redevelopment of GO Edwards Park will begin in 2014/15. Features of this stage of the redevelopment include the following:

- Woodland nature-based play areas to provide a sensory garden educational experience to the playground area. This includes a feature artwork piece made from the old *Eucalyptus todtiana* tree.
- Proposed meandering trail through the educational sensory gardens.
- Water Sensitive Urban Design – naturally vegetated and rock-lined swale to treat stormwater runoff from the access road and car park. Small timber footbridges will provide pedestrian access.
- Wooded tree planting area plus deep-rooted vegetation for water quality improvement of the lake (Melaleuca, Eucalyptus and Casuarina species).
- The start of the main concrete path linking the east and west of the park.

George Street Reserve Revegetation Project

An 11-year revegetation plan for this reserve was created and endorsed by Council and began in 2012/13. Stage one of the project will continue in 2014/15 and will include the installation of pathways and planting of the Bassendean sands flora.

Foreshore Access and Management Plan

The Town's connection to the river by land places a special need on management of water quality, vegetation, fauna and physical access to the foreshore. The Town has engaged Urbis Consultants to develop and deliver the *Foreshore Access and Management Plan* in 2014. The objectives of the plan will be to:

- identify natural resources, processes and management principles and practices across the foreshore, for long-term ecological sustainability and optimum community access and use

- identify ways to minimise threats to the foreshore
- identify recreation and leisure resources for public use of the area where appropriate, while maintaining natural ecosystems; and
- investigate the potential for interpretational features consistent with the values of the area.

Assets

Building Renewal Projects

The Town will continue to deliver its mechanical services renewal program at its Administration Building, Victoria Park Library and Leisurelife Centre. Major flooring renewal works are planned at the Aqualife Centre.

Street Life

Street Improvement – Design

Several projects are either in design and progress or will be completed by next financial year. They intend to be constructed next financial year (minor projects are not mentioned here). Projects include several intersection upgrades, treatments and islands, traffic calming and equitable access works in Zone 7 of the *Lathlain Precinct Redevelopment Project*. There will also be drainage works near Howick Street, King George and Washington Streets, Lichfield Street, Esperance Street and Hillview Terrace/Albany Highway intersection. Additional parking bays will also be put adjacent the Scouts building on McCartney Crescent.

Street Improvement – Traffic and Transport

Several projects are aligned with the *Integrated Movement Network Strategy*.

Initially the *Lathlain Traffic Management Plan* – pilot project stage 1, involves traffic calming, new

intersections, preliminary investigation and works, on-road cycle lanes at Miller Street, seven new bus shelters and bus stop footpath connections, four new pathways, pedestrian crossings at Langler Street, and a *Staff Travel Plan*.

Street Operations

Externally-funded engineering road resurfacing works will occur at:

- Albany Highway: Dane Street to Canterbury Terrace
- Hillview Terrace: Burlington Street to Albany Highway
- Swansea Street East: Forward Street to Welshpool Road
- Hayman Road: Hillview Terrace to Adie Court
- Hayman Road: Brodie Hall Drive to Kent Street; and
- Duncan Street: Albany Highway to Sunbury Road.

Fully Town-funded engineering road resurfacing works will occur at:

- Geddes Street: Berwick Street to Gloucester Street
- Carnarvon Street: Mint Street to Lakeview Street
- Harvey Street:

Shepperton Road to Howick Street

- Egham Road: Burswood Road to Kitchener Avenue; and
- Turner Avenue: Turner Avenue round-about.

Engineering Pathway renewal works will occur at:

- Albany Highway: north of Rushton and south of Dane Street towards Hillview Terrace
- Oats Street: Star Street to Orrong Road
- Cargill Street: Berwick Street to Hordern Street
- Harris Street: President Street to Kew Street; and
- Midgely Street: Gallipoli Street to Goddard Street.

Asset Renewal Works

The Town is required to renew its infrastructure assets (mainly kerbed streets, drainage, pathways and lighting) to the value of about \$4 million per year. This is about 10% of the Town's annual revenue. It is critical the Town spends about \$1.8 million a year on its resurfacing program.

This investment has helped the Town lower its drainage renewal expenditure due to improving surface drainage flow of all flood risk streets that are being resurfaced. The Town also completed low cost crack sealing of all residential streets last year, to slightly extend their service lives. This also means that road maintenance costs are reduced. If neglected, once these roads have reached a terminal age (usually between 20 and 35 years), it will cost the Town many times more to reconstruct them. The whole life cost required for the renewal of local streets is not affected by the amount of residential traffic. A residential street with 3,000 vehicles per day and another with only 500 vehicles per day will

still reach their terminal age within a few years of each other, if the environmental conditions are similar.

Waste Services

The Town has progressed further on its new *Waste Operations Plan* to further improve the purity of its waste streams and the efficiency of operations associated with waste disposal, recycling and processing beyond industry best practice. Due to local government reforms associated with the Cities of South Perth and Canning, this plan review is now being analysed from the perspective of the three councils, and is currently being considered by the technical managers from each.

As a result of the ongoing and constructive working relationship between the Engineering and Waste Services staff of the Town and the City of South Perth, the following free services have been made available to the Town's residents through the City's Collier Park Waste Transfer Station and will be promoted through the Town's website.

Disposal of e-waste including the following items, which are intact but obsolete or unused to a maximum of 15 items per visit:

- televisions – Plasma, CRT, LCD, LED, Rear Projection
- computer equipment
- laptops, notebooks, palm tops
- desktop/central processing units, cards and motherboards
- monitors, printers, faxes, scanners, multi-function units that scan/fax/print, and web cameras
- compact disc drives, digital video disk drives, hard drives and floppy drives
- mouse and trackball, keyboards, joysticks and gamepads.
- disposal of uncontaminated cardboard.
- disposal of uncontaminated used motor oil to a maximum of 10 litres per visit.

The high level of graffiti removal services provided by the Town's crew will continue.

Fleet Services

The Town had allocated budget in the long-term financial plan to replace some old engineering trucks during the 2014/15 financial year, but this has been deferred to future financial years, due to the unknown number and type of truck that may be required to suit to the new amalgamated entity.



Business Life Projects

You're Welcome – Access WA website

The *You're Welcome* – Access WA website is an online tool for people with disabilities, carers and seniors to search for accessible businesses and community facilities in Western Australia. Access information assists people of all ages and abilities, including people who use a wheelchair, have difficulty walking or who are blind or deaf. The website includes information about accommodation, hotels, parking, toilets, change rooms, beaches, tourist attractions, food and dining, health, parks and playgrounds, cinemas, theatres, libraries, shops, tourist attractions and sport and recreation facilities. Stage 2 of the initiative was completed with the information being uploaded to the website.

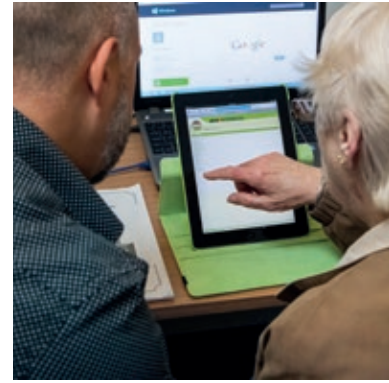
Economic Strategy and Tourism Plan

The objectives of the *Economic Strategy and Tourism Plan 2013–2017* aims to position the Town as a major residential, commercial and retail urban centre and allow for residents and the broader community to be connected with, and identify the Town as a leading dynamic urban community.

The core objective for tourism is to add value to visitors through a combined urban experience of Perth, by positioning the Town of Victoria Park as central to the lifestyle, dining and cultural experiences of Perth.

Information and Technology

Continued upgrades to security and continuity of communications and data will be a key focus in the coming year.



Statutory Reports

Competition Principles Agreement – National Competition Policy

The Competition Principles Agreement (CPA) is a contractual agreement between the Federal Government and all State and Territory Governments. Local government is committed to the CPA through the State Governments' involvement. The focus of the CPA is to ensure all public enterprises operate in a transparent manner in the best public interest.

This requires public enterprises to review their operations to ensure they do not have a competitive advantage or disadvantage resulting from their status as public enterprises. To ensure compliance with the CPA, local governments are required to include in their annual reports, details in relation to CPA. The Town supports the concept of the CPA and is pleased to report on the following.

→ **Competitive Neutrality**

This principle deals with ensuring that government business operations do not have any advantage or disadvantage in comparison with the private sector. At present no activities undertaken by the Town have been classified as either a Public Trading Enterprise or a Public Financial Enterprise by the Australian Bureau of Statistics. During the reporting period, the Town did not receive any allegations of non-compliance with the principles of Competitive Neutrality.

→ **Structural Reform of Public Monopolies**

The Town does not operate any Public Monopolies within the CPA definition and accordingly, there is no reporting requirement. The Town did not privatise any activities during 2013/14.

→ **Local Laws**

During the 2013/14 Fiscal Year the Council reviewed the following Local Laws.

- Town of Victoria Park Health Local Law 2003
- Town of Victoria Park Activities on Thoroughfares and Trading in Thoroughfares and Public Places Local Law
- Town of Victoria Park Local Government Property Local Law 2000; and
- Street Alignment, Rutland Avenue Local Law.

As a result of the review, no changes were made to the following Local Laws:

- Town of Victoria Park Activities on Thoroughfares and Trading in Thoroughfares and Public Places Local Law
- Town of Victoria Park Local Government Property Local Law 2000; and
- Street Alignment, Rutland Avenue Local Law.

The Town of Victoria Park Health Local Law 2003 however, requires amending and will eventually be repealed and replaced by two new Local Laws being the:

- Town of Victoria Park Health Local Law 2014; and
- Town of Victoria Park Animals, Environment and Nuisance Local Law 2014.

Amendments were also made to the Parking and Parking Facilities Amendment Local Law 2009 resulting in the endorsement of the Parking and Parking Facilities Amendment (General) Local Law 2013.

Local Government (Rules of Conduct) Regulations 2007

These regulations require reporting various offences by Council Members. Council Members must comply with their obligations under the *Local Government Act 1995* and subsidiary legislation. Complaints about Council Member conduct are to be made to the Complaints Officer, who at the Town is the Chief Executive Officer. In the 2013/14 Fiscal Year no complaints were received concerning Council Members and, therefore, no reports were necessary.

Public Interest Disclosure

In accordance with the requirements of the *Public Interest Disclosure Act 2003* (the Act), the Town has procedures to make disclosures under the Act. These procedures aim to protect people from reprisals for making protected disclosures, and provide guidance on investigations. In the 2013/14 Fiscal Year no disclosures relating to improper conduct were made to the Town.

Compliance Audit Return

All local governments are required to carry out an annual compliance audit for the period 1 January to 31 December as required by the Department of Local Government and Communities. The 2013 Compliance Audit Return was presented to Council on 11 February 2014. In all areas, the Town was 100% compliant. A certified copy of the return was submitted to the Director General of the Department of Local Government and Communities on 17 February 2014.

In addition to its statutory obligation, the Town conducts its own quarterly in-house Compliance Audits to ensure it complies with its regulatory requirements under the *Local Government Act 1995* (the Act).

Register of Financial Interests for Council Members and Senior Employees

The requirements of the *Local Government Act 1995* in reporting the financial interests of Council Members and Senior Employees were complied with. This register was implemented on 1 July 1997 in accordance with the requirements of the *Local Government Act 1995*. It is held in the Chief Executive's office and is available for viewing by the public.

Freedom of Information

The Town of Victoria Park received and dealt with 16 Freedom of Information (FOI) applications for the 2013/14 year. The average processing time for these was 31 days, which is within the regulated timeframe. The Town's Information Statement outlines the FOI process and lists the types of documents available inside and outside of FOI.

Records 2013/14

The Town of Victoria Park is committed to ensuring its records are kept safe and accessible in accordance with legislative requirements and best practice standards.

The Town's Record Keeping Plan (as required by the *State Records Act 2000*) was initially approved by the State Records Commission in 2004 and subsequently reviewed in 2009. The second review is currently being undertaken.

The Town successfully implemented a new centralised Electronic Document Records Management System (EDRMS) – TRIM – in November 2013. Conversion of the Town's corporate records from the redundant EDRMS to TRIM involved the transfer of more than 76,000 files and 400,000 individual records, including all the associated metadata.

TRIM allows for the centralised secure storage of all records created and received by the Town in the course of its business. New scanning software

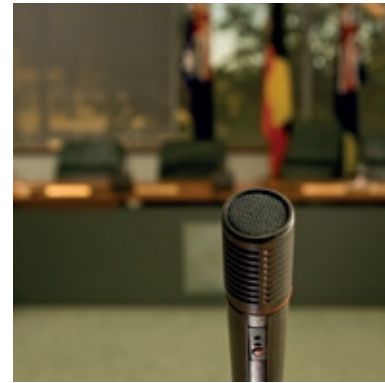
has been implemented which also allows for optical character recognition to reduce manual processing times and improve system search capabilities. The TRIM system is integrated with other business systems ensuring records produced by these systems also are saved to TRIM. Records Services, in conjunction with all business units, is developing automation processes to improve service delivery and embed record keeping within business processes. Aligned with this, the Town will start a project to transfer all records to TRIM from the network drives, minimising the network drive size and ensuring all officers save the Town's records to one system.

Undertaking TRIM and record keeping awareness training is compulsory for all officers. Records Services offer individual training as required and small group training. Since TRIM was implemented in late 2013 a total of 147 officers have been trained to fully utilise the TRIM system.

Employee Remuneration

Set out below, in bands of \$10,000, are the number of employees at the Town entitled to an annual salary of \$100,000 or more as at 30 June of each year.

Salary Band \$	2014	2013	2012
100,000 - 109,999	1	2	7
110,000 - 119,999	3	8	1
120,000 - 129,999	6	0	0
130,000 - 139,999	0	0	0
140,000 - 149,999	0	0	0
150,000 - 159,999	1	0	3
160,000 - 169,999	0	4	1
170,000 - 179,999	4	0	0
180,000 - 189,999	0	0	1
190,000 - 199,999	0	0	0
200,000 - 209,999	0	0	0
210,000 - 219,999	0	1	0
220,000 - 229,999	0	0	0
230,000 - 239,999	0	0	0
240,000 - 249,999	1	0	0
Total	16	15	13



Financial Report 2013-2014



**Town of Victoria Park
Financial Report
For the year ended 30 June 2014**

Local Government Act 1995
Local Government (Financial Management) Regulations 1996

Statement by the Chief Executive Officer

The attached Financial Report of the Town of Victoria Park, being the Annual Financial Report and Supporting Notes and other information for the financial year ended 30 June 2014, are, in my opinion, properly drawn up to present fairly the financial position of the Town of Victoria Park at 30 June 2014 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the *Local Government Act 1995* and Regulations under the Act.

Signed as authorisation for issue on the 14th day of November 2014.



Anthony Vuleta
Acting Chief Executive Officer

Town of Victoria Park
Statement of Comprehensive Income - By Nature and Type
For the year ended 30 June 2014

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Revenue				
Rates	24	31,210,742	31,088,000	28,549,608
Grants and Contributions - Operating	30	1,245,387	1,438,000	2,422,085
Fees and Charges	29	9,636,183	12,037,500	7,417,253
Service Charges		0	0	2,916,053
Interest Earnings	2	884,948	1,295,200	1,142,366
Other Revenue		1,174,285	295,700	1,229,939
		44,151,545	46,154,400	43,677,304
Expenses				
Employee Costs		(18,618,141)	(17,119,500)	(16,695,279)
Materials and Contracts		(16,531,582)	(19,537,200)	(18,648,751)
Utility Charges		(1,547,538)	(1,686,000)	(1,607,866)
Depreciation	2	(6,331,718)	(4,926,700)	(4,152,043)
Interest Expense	2	(813,153)	(840,000)	(692,843)
Insurance		(591,826)	(399,700)	(381,178)
Other Expense		(213,255)	(75,600)	(71,896)
		(44,647,213)	(44,584,700)	(42,249,857)
		(495,668)	1,569,700	1,427,448
Grants and Contributions for Assets				
Grants and Contributions - Non-Operating	30	1,721,102	2,086,700	406,307
		1,721,102	2,086,700	406,307
Profit and Loss from Asset Disposal				
Profit on Asset Disposal	21	1,027,659	25,900	896,086
Loss on Asset Disposal	21	(337,986)	(55,000)	(225,691)
		689,673	(29,100)	670,395
Fair Value Adjustments				
Loss on Revaluation		0	0	(7,751,878)
		0	0	(7,751,878)
Changes in Equity				
Joint Ventures		1,580,152	0	284,987
		1,580,152	0	284,987
Net Result				
		3,495,259	3,627,300	(4,962,741)
Other Comprehensive Income				
Non-Current Assets Revaluation Changes	14	162,074,851	0	154,403,488
		162,074,851	0	154,403,488
Total Comprehensive Income				
		165,570,110	3,627,300	149,440,747

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
Statement of Comprehensive Income - By Program
For the year ended 30 June 2014

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Revenue	2			
General Purpose Funding		32,882,731	33,579,300	30,845,178
Governance		6,654	1,000	945
Law, Order and Public Safety		2,041,674	4,466,700	666,619
Health		204,804	225,600	215,147
Education and Welfare		141,492	27,500	115,161
Community Amenities		1,515,322	905,800	921,509
Recreation and Culture		5,227,347	6,031,300	5,493,219
Transport		245,402	445,600	510,966
Economic Services		677,322	305,400	3,398,471
Other Property and Services		1,208,799	166,200	1,510,090
		44,151,545	46,154,400	43,677,304
Expenses excluding Finance Costs	2			
General Purpose Funding		(711,081)	(696,780)	(511,726)
Governance		(433,022)	(540,880)	(265,923)
Law, Order and Public Safety		(2,962,416)	(4,973,080)	(2,046,403)
Health		(1,563,770)	(1,496,910)	(1,395,474)
Education and Welfare		(1,019,292)	(1,047,680)	(1,064,387)
Community Amenities		(6,747,251)	(9,076,510)	(7,582,938)
Recreation and Culture		(16,535,652)	(17,403,890)	(15,556,139)
Transport		(7,949,572)	(7,845,780)	(8,174,780)
Economic Services		(1,539,263)	(1,472,080)	(4,736,637)
Other Property and Services		(4,372,740)	808,890	(222,606)
		(43,834,060)	(43,744,700)	(41,557,014)
Finance Costs	2			
Law, Order and Public Safety		(185,986)	(203,600)	(1,591)
Recreation and Culture		(323,896)	(420,100)	(355,985)
Economic Services		(89,818)	0	(103,500)
Other Property and Services		(213,453)	(216,300)	(231,767)
		(813,153)	(840,000)	(692,843)
Grants and Contributions for Assets				
Recreation and Culture		0	1,000,000	0
Transport		1,670,824	1,086,700	406,307
Other Property and Services		50,278		0
		1,721,102	2,086,700	406,307

Town of Victoria Park
Statement of Comprehensive Income - By Program (continued)
For the year ended 30 June 2014

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Profit and Loss from Asset Disposal				
Governance		0	0	(22,763)
Law, Order and Public Safety		0	(9,000)	(9,164)
Health		0	0	(203)
Community Amenities		0	3,600	(22,895)
Recreation and Culture		(301,523)	(3,200)	(6,000)
Transport		0	(14,200)	(33,858)
Economic Services		(8,108)	(2,600)	(28,016)
Other Property and Services		999,303	(3,700)	793,293
		689,673	(29,100)	670,395
Changes in Joint Venture Operations				
Community Amenities		1,580,152	0	284,987
		1,580,152	0	284,987
Fair Value Adjustments				
Recreation and Culture		0	0	(7,751,878)
		0	0	(7,751,878)
Net Result				
		3,495,259	3,627,300	(4,962,742)
Other Comprehensive Income				
Non-Current Assets Revaluation Changes	14	162,074,851	0	154,403,489
		162,074,851	0	154,403,489
Total Comprehensive Income				
		165,570,110	3,627,300	149,440,747

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
Statement of Financial Position
As at 30 June 2014

	Note	2014 Actual \$	2013 Actual \$
Current Assets			
Cash and Cash Equivalents	3	18,012,722	16,736,801
Trade and Other Receivables	5	2,305,490	4,469,342
Inventories	6	12,166	160,778
		20,330,379	21,366,922
Non-Current Assets			
Trade and Other Receivables	5	1,526,991	755,772
Property, Plant and Equipment	7	204,483,550	207,291,827
Infrastructure	8	228,717,657	63,113,393
Other Financial Assets	18	6,589,697	5,009,546
		441,317,895	276,170,537
Total Assets		461,648,274	297,537,458
Current Liabilities			
Trade and Other Payables	10	2,770,119	3,226,865
Current Portion of Long Term Borrowings	11	1,932,237	1,626,640
Provisions	12	3,148,236	2,590,373
		7,850,592	7,443,878
Non-Current Liabilities			
Long Term Borrowings	11	12,999,554	14,834,200
Provisions	12	276,643	308,006
		13,276,197	15,142,206
Total Liabilities		21,126,789	22,586,084
Net Assets		440,521,484	274,951,374
Equity			
Retained Surplus		97,874,652	96,667,012
Reserves - Cash Backed	13	7,037,619	4,750,000
Asset Revaluation Surplus	14	335,609,214	173,534,363
		440,521,484	274,951,374

This statement is to be read in conjunction with the accompanying notes.

**Town of Victoria Park
Statement of Changes in Equity
For the year ended 30 June 2014**

	Retained Surplus	Reserves Cash Backed	Asset Revaluation Surplus	Total Equity
	\$	\$	\$	\$
Prior Year Balance				
Balance as at 1 July 2012	100,703,051	5,676,704	19,130,874	125,510,629
Net Result	(4,962,742)	0	0	(4,962,742)
Changes on Revaluation of Non-Current Assets	0	0	154,403,489	154,403,489
Transfer From / (To) Reserves	926,704	(926,704)	0	0
Balance as at 30 June 2013	96,667,013	4,750,000	173,534,363	274,951,375
Current Year Balance				
Balance as at 01 July 2013	96,667,013	4,750,000	173,534,363	274,951,375
Net Result	3,495,259	0	0	3,495,259
Changes on Revaluation of Non-Current Assets	0	0	162,074,851	162,074,851
Transfer From / (To) Reserves	(2,287,619)	2,287,619	0	0
Balance as at 30 June 2014	97,874,653	7,037,619	335,609,214	440,521,486

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
Statement of Cash Flows
For the year ended 30 June 2014

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Cash Flows from Operating Activities				
Receipts				
Rates		31,210,742	31,300,000	28,549,608
Grants and Contributions - Operating		1,245,387	1,500,000	2,422,085
Fees and Charges		11,800,035	13,150,000	4,189,525
Service Charges		(832,041)	3,500,000	3,683,115
Interest Earnings		884,948	1,300,000	1,142,366
Goods and Services Tax		0	2,000,000	0
Other Revenue		1,235,106	41,100	37,919
		45,544,178	52,791,100	40,024,618
Payments				
Employee Costs		(18,091,641)	(17,300,000)	(16,270,119)
Materials and Contracts		(16,839,716)	(19,600,000)	(20,769,163)
Utility Charges		(1,547,538)	(1,700,000)	(1,607,866)
Interest Expense		(813,153)	(840,000)	(692,843)
Insurance		(591,826)	(400,000)	(381,178)
Goods and Services Tax		0	(2,000,000)	0
Other Expense		1,366,898	(80,000)	(71,896)
		(36,516,977)	(41,920,000)	(39,793,067)
Net Cash Provided by Operating Activities	15	9,027,201	10,871,100	231,552
Cash Flows from Investing Activities				
Equity Movements in Joint Ventures		(1,580,152)		0
Property, Plant and Equipment Payments		(1,925,385)	(7,768,900)	(3,773,709)
Infrastructure Payments		(6,258,112)	(8,963,000)	(4,349,322)
Grants and Contributions - Non-Operating		1,721,102	2,086,700	406,307
Sale of Assets Proceeds		1,820,318	1,899,000	1,450,465
Net Cash Provided by / (Used in) Investing Activities		(6,222,229)	(12,746,200)	(6,266,260)
Cash Flows from Financing Activities				
Debenture Repayments		(1,529,048)	(1,844,200)	(1,150,972)
New Debenture Proceeds		0	0	5,000,000
Reduction in Loan Liability		0	0	0
Net Cash Provided by / (Used in) Financing Activities		(1,529,048)	(1,844,200)	3,849,028
Net Increase / (Decrease) in Cash Held		1,275,924	(3,719,300)	(2,185,680)
Cash at Beginning of Year		16,736,801	13,340,100	18,922,481
Cash and Cash Equivalents at End of Year	15	18,012,725	9,620,800	16,736,801

This statement is to be read in conjunction with the accompanying notes.

**Town of Victoria Park
Rate Setting Statement
For the year ended 30 June 2014**

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Revenue				
General Purpose Funding		1,671,989	2,491,300	2,295,570
Governance		6,654	1,000	945
Law, Order and Public Safety		2,041,674	4,466,700	666,619
Health		204,804	225,600	216,185
Education and Welfare		141,492	27,500	115,161
Community Amenities		1,515,322	909,400	922,022
Recreation and Culture		5,227,079	7,031,300	5,493,218
Transport		1,916,226	1,532,300	917,273
Economic Services		677,322	307,200	3,398,471
Other Property and Services		2,287,003	186,700	2,404,625
		15,689,564	17,179,000	16,430,089
Expenses				
General Purpose Funding		(711,081)	(696,780)	(511,726)
Governance		(433,022)	(540,880)	(288,686)
Law, Order and Public Safety		(3,148,402)	(5,185,680)	(9,809,036)
Health		(1,563,770)	(1,496,910)	(1,396,714)
Education and Welfare		(1,019,292)	(1,047,680)	(1,064,387)
Community Amenities		(6,747,251)	(9,076,510)	(7,321,358)
Recreation and Culture		(17,160,803)	(17,827,190)	(15,918,123)
Transport		(7,949,572)	(7,859,980)	(8,208,639)
Economic Services		(57,036)	(1,476,480)	(4,868,153)
Other Property and Services		(4,614,816)	568,590	(555,617)
		(43,405,047)	(44,639,500)	(49,942,439)
Net Result Excluding Rates		(27,715,483)	(27,460,500)	(33,512,350)
Adjustment for Cash Budget Requirements				
Non-Cash Items				
(Profit) / Loss on Asset Disposals	21	(689,673)	29,100	(670,395)
Loss on Revaluation		0	0	7,751,878
Depreciation on Assets	2	6,331,718	4,926,700	4,152,043
Movement In Joint Venture Equity		(1,580,152)	0	(284,987)
Movement in Non-Current Under Ground Power / Rates		(771,219)	0	(134,706)
Movement in Non-Current Leave Provision		(31,363)	0	(314,227)
		3,259,311	4,955,800	10,499,605

**Town of Victoria Park
Rate Setting Statement (continued)
For the year ended 30 June 2014**

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
Adjustment for Cash Budget Requirements				
Capital Expense and Revenue				
Purchase Buildings		(574,564)	(2,409,400)	(1,968,097)
Purchase Furniture and Equipment		(658,667)	(4,178,000)	(1,163,409)
Purchase Plant and Machinery		(677,046)	(1,181,500)	(1,129,209)
Purchase Infrastructure - Roads		(1,865,520)	(2,604,200)	(1,971,080)
Purchase Infrastructure - Drainage		(478,929)	(467,100)	(258,689)
Purchase Infrastructure - Pathways		(631,899)	(1,300,000)	(647,226)
Purchase Infrastructure - Parks / Reserves		(956,183)	(2,774,000)	(657,371)
Purchase Infrastructure - Other		(2,340,692)	(1,817,700)	(618,201)
Proceeds from Disposal of Assets	21	1,820,318	1,899,000	1,450,465
Debenture Repayments	23	(1,529,048)	(1,844,200)	(1,150,972)
New Debenture Proceeds	23	0	0	5,000,000
Transfers to Reserves	13	(4,834,850)	(2,617,100)	(1,786,744)
Transfers from Reserves	13	2,547,231	100,000	2,713,448
		(10,179,848)	(19,194,200)	(2,187,086)
Add Surplus / (Deficit) July 1 B/Fwd	24	10,799,683	10,610,900	7,449,905
Less Surplus / (Deficit) June 30 C/Fwd	24	7,374,404	0	10,799,683
Amount Required to be Raised from Rates	24	(31,210,742)	(31,088,000)	(28,549,608)

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise.

(a) Basis of Preparation

The financial report is a general purpose financial statement that has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

(b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 19 to these financial statements.

(c) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the ATO are presented as operating cash flows.

(d) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand; cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in the statement of financial position.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(e) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(f) Inventories

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in the statement of comprehensive income at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

(g) Fixed Assets

Each class of fixed assets is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory Requirement to Revalue Non-Current Assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

The amendments allow for a phasing in of fair value in relation to fixed assets over three years as follows:

(a) for the financial year ending on 30 June 2013, the fair value of all of the assets of the local government that are plant and equipment; and

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(g) Fixed Assets

(b) for the financial year ending on 30 June 2014, the fair value of all of the assets of the local government –

- (i) that are plant and equipment; and,
- (ii) that are –
 - (I) land and buildings; or
 - (II) infrastructure; and

(c) for a financial year ending on or after 30 June 2015, the fair value of all of the assets of the local government.

Thereafter, in accordance with the regulations, each asset class must be revalued at least every 3 years. Notwithstanding the adjustments to the abovementioned Regulations, the Town of Victoria Park has commenced the process of adopting Fair Value that exceeds the requirements of the Regulations. The Town of Victoria Park has incorporated into these accounts, valuations for all Property, Plant and Equipment and Infrastructure.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

Land Under Control

In accordance with Local Government (Financial Management) Regulation 16(a), the Council is required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance. Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note. Whilst they were initially recorded at cost, fair value at the date of acquisition was deemed cost as per AASB 116.

Consequently, these assets were initially recognised at cost but revalued along with other items of Land and Buildings at 30 June 2014.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost on non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believed this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(g) Fixed Assets

Transitional Arrangements

During the time it takes to transition the carrying value of non-current assets from the cost approach to the fair value approach, the Council may still be utilising both methods across differing asset classes. Those assets carried at cost will be carried in accordance with the policy detailed in the *Initial Recognition* section as detailed. Those assets carried at fair value will be carried in accordance with the *Revaluation Methodology* section as detailed above

Early Adoption of AASB 13 – Fair Value Measurement

Whilst the new accounting standard in relation to Fair Value, AASB 13 – Fair Value Measurement only become applicable for the year ended 30 June 2014 (in relation to Council), given the legislative need to commence using Fair Value methodology in the previous reporting period (year ended 30 June 2013) the Council chose to early adopt AASB 13 (as allowed for in the standard).

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

Buildings	30 to 50 years
Furniture and Equipment	4 to 10 years
Plant and Equipment	5 to 15 years
Sealed roads and streets formation	not depreciated
pavement	50 years

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(g) Fixed Assets

Gravel roads	
formation	not depreciated
pavement	1% - 4%
Formed Roads	
formation	Not depreciated
pavement	1% - 4%
Foot paths - slab	20 years
Sewerage piping	100 years
Water supply piping & drainage systems	75 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

Capitalisation Threshold

Expenditure on items of equipment under \$2,000 is not capitalised. Rather, it is recorded on an asset inventory listing.

(h) Fair Value of Assets and Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(h) Fair Value of Assets and Liabilities

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(h) Fair Value of Assets and Liabilities

Valuation techniques

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

(i) Intangible Assets

Easements

The Council has determined that under AASB 138, easements are valued on an historical cost basis, because it is unlikely that an active market in easements exists to allow for fair value measurement. Due to acquisition cost of easements being nil, no easements have been included in the financial report.

(j) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost. Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments;
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- (d) less any reduction for impairment.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(j) Financial Instruments

The effective interest method used is to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current. They are subsequently measured at fair value with changes to carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss. Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(j) Financial Instruments

Impairment

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired.

A financial asset is deemed to be impaired if and only if, there is objective evidence of impairment as a result of one or more events having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial instruments, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(k) Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

(l) Trade and Other Payables

Trade payables and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(m) Employee Benefits

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

(n) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

(o) Provisions

Provisions are recognised when the Council has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(p) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

(q) Investments in Associates

Associates are entities in which the Council has significant influence through holding, directly or indirectly, 20% or more of the voting power of the Council. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Council's share of net assets of the associate entity. In addition, the Council's share of the profit or loss of the associate entity is included in the Council's profit or loss. The carrying amount of the investment includes goodwill relating to the associate. Any discount on acquisition, whereby the Council's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the Council and the associate are eliminated to the extent of the Council's interest in the associate.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(r) Joint Venture

The Council's interest in a joint venture has been recognised in the financial statements by including its share of any assets, liabilities, revenues and expenses of the joint venture within the appropriate line items of the financial statement. Information about the joint venture is set out in Note 18.

The Council's interests in joint venture entities are recorded using the equity method of accounting. Where the Council contributes assets to the joint venture or if the Council purchases assets from the joint venture, only the portion of the gain or loss that is not attributable to the Council's share of the joint venture shall be recognised. The Council recognises the full amount of any loss when the contribution results in a reduction in the net realisable value of current assets or an impairment loss.

(s) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 2(c). That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

(t) Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees.

All funds to which the Council contributes are defined contribution plans.

(u) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

(v) Rounding Off Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

(w) Comparative Figures

Where required, comparative figures have been adjusted to conform to changes in presentation for the current financial year. When the Council applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, a statement of financial position as at the beginning of the earliest period will be disclosed.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(x) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

(y) Events after Reporting Date

On the 22 October 2014, the State Government of Western Australia announced the amalgamation of the Town of Victoria Park and the City of South Perth effective from 01 July 2015. The impact on the Town of Victoria Park has not yet been quantified.

(z) New Accounting Standards and Interpretations for Application in Future Periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Council.

Management's assessment of the new and amended pronouncements that are relevant to the Council, applicable to future reporting periods and which have not yet been adopted are set out as follows:

AASB 9 – Financial Instruments

Issued: December 2013

Applicable: 1 January 2017

Impact: Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the Council, it is not anticipated the standard will have any material effect.

AASB 2010 – 7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)[AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127]

Issued: December 2013

Applicable: 1 January 2017

Impact: Nil – The revisions embodied in this standard give effect to the consequential changes arising from the issuance of AASB 9 which is not anticipated to have any material effect on the Council (refer (i) above).

AASB 2011 – 7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangement Standards [Not-For-Profit entities][AASB 1, 2, 3, 5, 7, 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 131, 138, 139, 1023 & 1038 and Interpretations 5, 9, 16 & 17]

Issued: December 2012

Applicable: 1 January 2014

Impact: Consequential changes to various standards arising from the issuance of AASB 10, 11, 12, 127 and 128. It is not expected to have a significant impact on Council.

AASB 2012-3: Amendments to Australian Accounting Standards – Offsetting Financial Assets and Financial Liabilities [AASB 132]

Issued: June 2012

Applicable: 1 January 2014

Impact: This Standard adds application guidance to AASB 132: Financial Instruments: Presentation to address potential inconsistencies identified in applying some of the offsetting criteria of AASB 132, including clarifying the meaning of "currently has a legally enforceable right of set-off" and that some gross settlement systems may be considered equivalent to net settlement. This Standard is not expected to significantly impact the Council's financial statements.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

1 Significant Accounting Policies

(z) New Accounting Standards and Interpretations for Application in Future Periods

AASB 2013-3: Amendments to AASB 136 – Recoverable Amount Disclosures for Non-Financial Assets

Issued: June 2013
Applicable: 1 January 2014
Impact: This standard makes amendments to AASB 136 and includes requirements to disclose additional information when present value techniques are used to measure the recoverable amount of impaired assets.

AASB 2013-8: Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Entities – Control and Structured Entities

Issued: October 2013
Applicable: 1 January 2014
Impact: This standard adds Appendix E to AASB 10 to provide implementation guidance for Not-for-Profit entities regarding control criteria from the perspective of not-for-profit entities. It is not expected to have a significant impact on Council.

AASB 2013-9: Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments [Operative dates: Part A Conceptual Framework – 20 December 2013; Part B Materiality – 1 January 2014; Part C Financial Instruments – 1 January 2015]

Issued: December 2013
Applicable: Refer Title column
Impact: Part A of this standard makes various editorial corrections to Australian Accounting Standards. Part B of this standard deletes references to AASB 1031 in various Australian Accounting Standards in advance of the withdrawal of AASB 1031. Part C of this standard makes consequential amendments to AASB 9 and numerous other standards and amends the permissions around certain applications relating to financial liabilities reissued at fair value. As the bulk of changes related either to editorial or reference changes it is not expected to have a significant impact on Council.

Notes:

(1) Applicable to reporting periods commencing on or after the given date.

(aa) Adoption of New and Revised Accounting Standards

During the current year, the Council adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled became mandatory and which were applicable to its operations.

These new and revised standards were:

AASB 10	AASB 128	AASB 2012-2
AASB 11	AASB 2011-7	AASB 2012-3
AASB 12	AASB 2011-9	AASB 2012-5
AASB 119	AASB 2011-10	AASB 2012-10
AASB 127		

Most of the standards adopted had a minimal effect on the accounting and reporting practices of the Council as they did not have a significant impact on the accounting or reporting practices or were either not applicable, largely editorial in nature, were revisions to help ensure consistency with presentation, recognition and measurement criteria of IFRSs or related to topics not relevant to operations.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

2 Revenue and Expenses

(a) Statement of Objective

The Town's operations, as disclosed in this document, encompass the following service activities-

General Purpose Funding

This activity includes rates, statutory grants and interest on investments and is the main area for revenue collection to allow for the provision of other services.

Governance

This includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, and the research, development and preparation of policy documentation.

Law, Order and Public Safety

This area includes the administration and operation of Ranger services and animal control services.

Health

This activity includes services such as health inspections, pest control, and noise control.

Education and Welfare

This area includes the senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

Community Amenities

This includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

Recreation and Culture

This includes the provision of public buildings, libraries, aquatic facilities, community events, cultural activities, indoor and outdoor sporting complexes, parks and gardens and playgrounds.

Transport

This area includes the maintenance and construction of roads, drains, pathways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

Economic Services

This includes building control, private swimming pool inspections, tourism and economic development.

Other Property and Services

This area includes public works overheads and the purchase and maintenance of engineering plant and equipment.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	Note	2014 Actual \$	2014 Budget \$	2013 Actual \$
2 Revenues and Expenses				
(b) Net Result				
The Net Result includes -				
<u>Charging as an Expense</u>				
Auditor's Remuneration				
Audit of Financial Statements		19,220	20,000	19,000
Audit - Projects		3,900	0	0
		23,120	20,000	19,000
Bad and Doubtful Debts				
Write Off - Building		9	0	0
Write Off - Finance		7,002	0	5,784
Write Off - Parking Management		62,590	32,496	34,908
Write Off - Regulatory Services		4,652	32,496	2,061
Write Off - Street Operations		101	0	2,184
		74,354	64,992	44,936
Depreciation				
Buildings		2,370,203	792,300	941,148
Furniture and Equipment		578,732	252,800	427,793
Plant and Machinery		654,084	390,000	593,116
Roads		1,138,189	1,651,800	936,382
Drainage		239,571	61,500	166,719
Pathways		521,487	355,000	353,357
Parks / Reserves		504,328	907,700	507,908
Other Infrastructure		325,125	515,600	225,620
		6,331,718	4,926,700	4,152,043
Interest Expense				
Debentures	22	813,153	840,000	692,843
		813,153	840,000	692,843
<u>Crediting as Revenue</u>				
Interest Earnings				
Investments - Reserve Funds		35,637	153,000	197,223
Investments - Other Funds		516,252	876,700	648,766
Other Interest Revenue	27	333,058	265,500	296,377
		884,948	1,295,200	1,142,366

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
2 Revenues and Expenses		
(c) Conditions over Contributions		
Contributions recognised as revenues in a previous reporting period that were not expended at the close of that period (in the manner required as per the terms of the contribution)		
Education and Welfare		
Digital Local Government Initiative (NBN)	0	243,750
Digital Enterprise Initiative (NBN)	0	124,145
Digital Hub Initiative (NBN)	0	209,751
	0	577,646
 Grants recognised as revenues in a previous reporting period that were expended in the current reporting period (in the manner required as per the terms of the contribution)		
Education and Welfare		
Digital Local Government Initiative (NBN)	0	243,750
Digital Enterprise Initiative (NBN)	0	124,145
Digital Hub Initiative (NBN)	0	209,751
	0	577,646
Closing Balance of Unspent Contributions	0	0

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
3 Cash and Cash Equivalents		
Unrestricted	8,900,103	6,986,801
Restricted	9,112,619	9,750,000
	18,012,722	16,736,801
The following funds have restrictions on them imposed by regulations or other externally imposed requirements -		
Reserves		
Alternative Transport Modes	0	10,000
Buildings Renewal	20,000	80,000
Community Art	738,880	650,000
Drainage Renewal	5,000	15,000
Edward Millen Reserve	1,050,000	1,130,000
Furniture and Equipment Renewal	70,000	0
Future Fund	1,644,050	540,000
Future Projects	1,530,000	0
Harold Hawthorne - Carlisle Memorial	15,000	10,000
Hubert Street Car Park Improvement	0	145,000
Information Technology	0	85,000
Infrastructure Improvement	0	35,000
Land Acquisition - Road Widening	0	155,000
Leisure Facilities	0	215,000
Lt Col Christian Garden Competition	0	30,000
Mayor Emergency Relief	0	5,000
Other Infrastructure Renewal	200,000	0
Parks Renewal	60,000	0
Pathways Renewal	10,000	0
Peninsula Infrastructure	0	120,000
Plant and Machinery	50,000	60,000
Public Open Space Development	0	110,000
Renewable Energy	65,000	0
Right-Of-Way Construction	0	30,000
Roads Renewal	200,000	0
Underground Power	779,689	625,000
Waste Management	600,000	500,000
Westminster Parking	0	200,000
	7,037,619	4,750,000
Restricted Funds		
Unspent Loans	2,075,000	5,000,000
	2,075,000	5,000,000
Total Reserves and Restricted Cash and Cash Equivalents	9,112,619	9,750,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
4 Investments		
No financial assets were held in the form of investments at 30 June for each of the reporting periods.		
5 Trade and Other Receivables		
Current		
Accrued Revenue	6,919	3,005,808
Current Rates Debtors	422,993	362,331
Current ESL Debtors	34,944	93,608
Infringements	757,785	405,053
Sundry Debtors	613,868	591,955
Prepayments	412,214	0
Current Underground Power	51,947	10,588
Unclaimed Pensioner Rates Rebate	357	0
Unclaimed ESL Rates Rebate	4,464	0
Underground Power Rebate	0	0
	2,305,490	4,469,342
Non-Current		
Non-Current Rates Debtors	168,780	178,534
Non-Current ESL Debtors	19,403	24,919
Non-Current Underground Power	1,338,808	552,319
	1,526,991	755,772
6 Inventories		
Current		
Leisurelife	3,531	8,308
Aqualife	2,892	8,888
Land Held For Resale	5,743	143,582
	12,166	160,778

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2013 Actual \$
7 Property, Plant and Equipment		
Land		
Independent Valuation 2014	137,264,500	137,264,500
Disposal	(881,000)	0
	136,383,500	137,264,500
Buildings		
Independent Valuation 2014	64,596,200	64,596,200
Additions / At Cost	425,137	0
Less Accumulated Depreciation	(2,370,203)	0
Work in Progress	423,728	274,301
	63,074,862	64,870,501
Plant and Machinery		
Management Valuation	2,908,500	2,908,500
Additions / At Cost	411,611	0
Less Accumulated Depreciation	(584,394)	0
	2,735,717	2,908,500
Furniture and Equipment		
Management Valuation	1,744,740	1,744,740
Additions / At Cost	779,395	0
Less Accumulated Depreciation	(578,732)	0
Work in Progress	344,068	503,586
	2,289,471	2,248,326
Total Property, Plant and Equipment	204,483,550	207,291,827

Movements in Carrying Amounts

	Land (Level 2)	Land (Level 3)	Buildings (Level 3)	Plant and Machinery (Level 2)	Furniture and Equipment (Level 2)	Total
Input Level	(Level 2)	(Level 3)	(Level 3)	(Level 2)	(Level 2)	Total
Particulars	\$	\$	\$	\$	\$	\$
Beginning Balance	37,638,000	99,626,500	64,870,501	2,908,500	2,248,326	207,291,827
Additions	0	0	574,564	677,046	658,667	1,910,277
Disposals	(881,000)	0	0	(249,644)	0	(1,130,644)
Asset reclassification	0	0	0	53,899	(38,791)	15,108
Depreciation Expense	0	0	(2,370,203)	(654,084)	(578,732)	(3,603,019)
Impairment Loss	0	0	0	0	0	0
Revaluation Net Movement	0	0	0	0	0	0
Sub Total	36,757,000	99,626,500	63,074,862	2,735,717	2,289,471	204,483,550

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
8 Infrastructure		
Roads		
Independent Valuation 2014	143,610,599	0
Additions / At Cost	0	70,209,834
Less Accumulated Depreciation	0	(29,525,907)
Work in Progress	710,788	32,675
	144,321,387	40,716,601
Pathways		
Independent Valuation 2014	32,825,687	0
Additions / At Cost	0	15,032,991
Less Accumulated Depreciation	0	(7,959,280)
Work in Progress	264,891	162,537
	33,090,578	7,236,248
Drainage		
Independent Valuation 2014	33,893,648	0
Additions / At Cost	0	12,121,856
Less Accumulated Depreciation	0	(7,332,992)
Work in Progress	15,844	2,685
	33,909,492	4,791,549
Parks / Reserves		
Independent Valuation 2014	4,952,150	4,952,150
Additions / At Cost	562,534	0
Less Accumulated Depreciation	(504,327)	0
Work in Progress	756,253	362,679
	5,766,610	5,314,829
Other Assets		
Independent Valuation 2014	9,385,978	0
Additions / At Cost	0	7,303,489
Less Accumulated Depreciation	0	(2,607,097)
Work in Progress	2,243,613	357,773
	11,629,591	5,054,165
Total Infrastructure	228,717,657	63,113,393

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

8 Infrastructure

Movements in Carrying Amounts

	Roads	Pathways	Drainage	Parks / Reserves	Other Assets	Total
Input Level	(Level 3)	(Level 3)	(Level 3)	(Level 3)	(Level 3)	
Particulars	\$	\$	\$	\$	\$	\$
Beginning Balance	40,716,601	7,236,248	4,791,549	5,314,829	5,054,165	63,113,393
Additions	1,865,520	631,899	478,929	956,183	2,340,692	6,273,222
Asset reclassification	0	0	0	(75)	(15,035)	(15,110)
Depreciation Expense	(1,138,189)	(521,487)	(239,571)	(504,328)	(325,125)	(2,728,699)
Impairment Loss	0	0	0		0	0
Revaluation Net Movement	102,877,455	25,743,919	28,878,585	0	4,574,892	162,074,851
Sub Total	144,321,387	33,090,578	33,909,492	5,766,610	11,629,590	228,717,657

Property, Plant and Equipment and Infrastructure Revaluation

The Town's Roads, Pathways, Drainage and Other Assets were revalued at 30 June 2014 by Independent valuers.

All valuations were made based on the basis of observable open market values of similar assets, adjusted for condition and comparability, at their highest and best use.

The revaluation resulted in the following -

	\$
<u>Increase</u> Roads	102,877,455
Pathways	25,743,919
Drainage	28,878,585
Other Assets	4,574,892
	<u>162,074,851</u>

Increases were credited to the revaluation surplus in the Town's equity and recognised as Non-Current Assets Revaluation Changes in the Statement of Comprehensive Income.

Decreases were debited to Loss on Revaluation and recognised as Fair Value Adjustments in the Statement of Comprehensive Income.

9 Intangibles

The Town did not hold any recognised intangible assets as at 30 June.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
10 Trade and Other Payables		
Current		
Payroll	142,190	185,110
Revenue Liability	278,283	239,417
ESL Liability	(80,034)	(53,462)
Trade Creditors	1,762,575	2,395,704
Payables	475,550	356,284
Accrued Expense	191,555	103,813
	2,770,119	3,226,866

11 Long-Term Borrowings

Current		
Debentures	1,932,237	1,626,640
	1,932,237	1,626,640
Non-Current		
Debentures	12,999,554	14,834,200
	12,999,554	14,834,200
Total	14,931,792	16,460,840

12 Provisions

Current		
Annual Leave Provision	1,688,359	1,398,784
Sick Leave Provision	442,351	383,384
Long Service Leave Provision	1,017,526	808,205
	3,148,236	2,590,373
Non-Current		
Sick Leave Provision	41,450	19,302
Long Service Leave Provision	235,192	288,703
	276,643	308,006

	Annual	Sick	Long Service
	Leave	Leave	Leave
	Provision	Provision	Provision
	\$	\$	\$
Opening Balance 1 July 2013	1,398,784	402,686	1,096,908
Additional Provisions	385,106	143,178	262,960
Amounts used	(99,421)	(63,510)	(109,806)
Movement in discounted rates	3,890	1,446	2,656
Balance at 30 June 2014	1,688,359	483,801	1,252,718

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

2014 Actual \$	2014 Budget \$	2013 Actual \$
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13 Reserves - Cash Backed

In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in institutions, are -

Alternative Transport Modes

To be used to assist fund projects that are associated with alternative modes of transport.

Opening Balance	10,000	0	0
Transfer to Reserve - Municipal Funds	0	0	10,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	(10,000)	0	0
	0	0	10,000

Building Renewal

To provide funds to assist with acquisition, construction, upgrading or replacement of buildings in the Town.

Opening Balance	80,000	90,200	57,435
Transfer to Reserve - Municipal Funds	65,000	75,000	20,111
Transfer to Reserve - Interest Earnings	597	2,700	2,454
Transfer from Reserve	(125,597)	0	0
	20,000	167,900	80,000

Community Art

To provide funds to assist with the purchase and placement of art for the Council and Community.

Opening Balance	650,000	648,000	405,669
Transfer to Reserve - Municipal Funds	150,000	150,000	226,820
Transfer to Reserve - Interest Earnings	4,880	19,400	17,511
Transfer from Reserve	(66,000)	0	0
	738,880	817,400	650,000

Drainage Renewal

To provide funds to assist with the provision, upgrade, replacement or general improvement of drainage in the Town.

Opening Balance	15,000	13,500	10,944
Transfer to Reserve - Municipal Funds	0	0	3,673
Transfer to Reserve - Interest Earnings	114	400	382
Transfer from Reserve	(10,114)	0	0
	5,000	13,900	15,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2014 Budget \$	2013 Actual \$
13 Reserves - Cash Backed			
Edward Millen Reserve			
<i>To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.</i>			
Opening Balance	1,130,000	1,172,200	970,154
Transfer to Reserve - Municipal Funds	50,001	50,000	131,326
Transfer to Reserve - Interest Earnings	8,481	35,100	28,521
Transfer from Reserve	(138,482)	(100,000)	0
	1,050,000	1,157,300	1,130,000
Furniture and Equipment Renewal			
<i>To be used to fund renewal projects associated with Council's Furniture and Equipment assets</i>			
Opening Balance	0	91,900	0
Transfer to Reserve - Municipal Funds	131,801	446,800	0
Transfer to Reserve - Interest Earnings	639	2,700	0
Transfer from Reserve	(62,440)	0	0
	70,000	541,400	0
Future Fund			
<i>To assist in funding projects and property purchases that diversify Council's revenue streams.</i>			
Opening Balance	540,000	556,700	0
Transfer to Reserve - Municipal Funds	1,100,001	1,100,000	540,000
Transfer to Reserve - Interest Earnings	4,049	16,700	0
Transfer from Reserve	0	0	0
	1,644,050	1,673,400	540,000
Future Projects			
<i>To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	1,530,000	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	1,530,000	0	0

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

2014 Actual \$	2014 Budget \$	2013 Actual \$
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13 Reserves - Cash Backed

Harold Hawthorne - Carlisle Memorial

To assist in the replacement of major appliances / equipment and any structural repairs to these Council-responsibility facilities.

Opening Balance	10,000	12,500	4,352
Transfer to Reserve - Municipal Funds	10,000	10,000	5,452
Transfer to Reserve - Interest Earnings	78	300	197
Transfer from Reserve	(5,078)	0	0
	15,000	22,800	10,000

Hubert Street Car Park Improvement

To be used to assist in the upgrading of the Hubert Street Car Park facility.

Opening Balance	145,000	0	137,354
Transfer to Reserve - Municipal Funds	0	0	1,434
Transfer to Reserve - Interest Earnings	0	0	6,212
Transfer from Reserve	(145,000)	0	0
	0	0	145,000

Information Technology

To be used to assist in the purchase, upgrade or replacement of computer software or hardware.

Opening Balance	85,000	0	73,983
Transfer to Reserve - Municipal Funds	0	0	9,131
Transfer to Reserve - Interest Earnings	0	0	1,886
Transfer from Reserve	(85,000)	0	0
	0	0	85,000

Infrastructure Improvement

To assist in the provision, upgrade, replacement or overall improvement of infrastructure within Town road reserves.

Opening Balance	35,000	0	33,975
Transfer to Reserve - Municipal Funds	0	0	833
Transfer to Reserve - Interest Earnings	0	0	192
Transfer from Reserve	(35,000)	0	0
	0	0	35,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2014 Budget \$	2013 Actual \$
13 Reserves - Cash Backed			
Land Acquisition - Road Widening			
<i>To be used to assist in the purchase of property and / or land required for the extension or widening of road reserves.</i>			
Opening Balance	155,000	0	146,419
Transfer to Reserve - Municipal Funds	0	0	1,897
Transfer to Reserve - Interest Earnings	0	0	6,684
Transfer from Reserve	(155,000)	0	0
	0	0	155,000
Lathlain Park Study			
<i>To be used to assist in the future investigation of alternative uses for Lathlain Park</i>			
Opening Balance	0	0	86,889
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	1,950
Transfer from Reserve	0	0	(88,839)
	0	0	0
Leisure Facilities			
<i>To be used to assist in the upgrade and development of the Aqualife and Leisurelife Centres, including major plant replacement.</i>			
Opening Balance	215,000	0	202,818
Transfer to Reserve - Municipal Funds	0	0	4,972
Transfer to Reserve - Interest Earnings	0	0	7,211
Transfer from Reserve	(215,000)	0	0
	0	0	215,000
Lt Col Christian Garden Competition			
<i>To be used to provide funds to assist in conducting future Spring Garden Competitions.</i>			
Opening Balance	30,000	30,400	27,026
Transfer to Reserve - Municipal Funds	0	5,000	1,752
Transfer to Reserve - Interest Earnings	227	900	1,222
Transfer from Reserve	(30,227)	0	0
	0	36,300	30,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2014 Budget \$	2013 Actual \$
13 Reserves - Cash Backed			
Mayor Emergency Relief			
<i>To be used to provide financial assistance to areas within Western Australia that have been subjected to natural disaster.</i>			
Opening Balance	5,000	1,900	1,652
Transfer to Reserve - Municipal Funds	1	5,000	3,287
Transfer to Reserve - Interest Earnings	36	0	61
Transfer from Reserve	(5,037)	0	0
	0	6,900	5,000
Other Infrastructure Renewal			
<i>To be used to fund renewal projects associated with Council's Other infrastructure</i>			
Opening Balance	0	178,800	0
Transfer to Reserve - Municipal Funds	595,000	0	0
Transfer to Reserve - Interest Earnings	2,586	5,300	0
Transfer from Reserve	(397,586)	0	0
	200,000	184,100	0
Parks Renewal			
<i>To be used to fund renewal projects associated with Council's Parks infrastructure</i>			
Opening Balance	0	140,700	0
Transfer to Reserve - Municipal Funds	110,001	0	0
Transfer to Reserve - Interest Earnings	824	4,200	0
Transfer from Reserve	(50,825)	0	0
	60,000	144,900	0
Pathways Renewal			
<i>To be used to fund renewal projects associated with Council's Pathways infrastructure</i>			
Opening Balance	0	500	0
Transfer to Reserve - Municipal Funds	22,500	12,500	0
Transfer to Reserve - Interest Earnings	78	0	0
Transfer from Reserve	(12,578)	0	0
	10,000	13,000	0

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2014 Budget \$	2013 Actual \$
13 Reserves - Cash Backed			
Peninsula Infrastructure			
<i>To assist in the replacement of infrastructure and ongoing maintenance to public areas within the Burswood Peninsula area.</i>			
Opening Balance	120,000	140,800	12,527
Transfer to Reserve - Municipal Funds	1	70,000	107,153
Transfer to Reserve - Interest Earnings	902	4,200	319
Transfer from Reserve	(120,903)	0	0
	0	215,000	120,000
Plant and Machinery			
<i>To be used to assist in the acquisition and replacement of the Town's plant and machinery.</i>			
Opening Balance	60,000	281,000	40,211
Transfer to Reserve - Municipal Funds	231,061	14,000	17,971
Transfer to Reserve - Interest Earnings	0	8,400	1,819
Transfer from Reserve	(241,061)	0	0
	50,000	303,400	60,000
Public Open Space Development			
<i>To assist in the acquisition and development of land for additional open space, as well as the development of existing open space.</i>			
Opening Balance	110,000	0	191,471
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	8,862
Transfer from Reserve	(110,000)	0	(90,333)
	0	0	110,000
Renewable Energy			
<i>To assist in investigating and funding renewable energy projects within the District</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	65,000	65,000	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	65,000	65,000	0

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual \$	2014 Budget \$	2013 Actual \$
13 Reserves - Cash Backed			
Right-Of-Way Construction			
<i>To assist in the provision and construction of sealed right-of-ways throughout the Town.</i>			
Opening Balance	30,000	0	26,708
Transfer to Reserve - Municipal Funds	0	0	2,876
Transfer to Reserve - Interest Earnings	0	0	416
Transfer from Reserve	(30,000)	0	0
	0	0	30,000
Roads Renewal			
<i>To be used to fund renewal projects associated with Council's Roads Infrastructure</i>			
Opening Balance	0	226,400	0
Transfer to Reserve - Municipal Funds	390,904	50,000	0
Transfer to Reserve - Interest Earnings	1,648	6,700	0
Transfer from Reserve	(192,552)	0	0
	200,000	283,100	0
Underground Power			
<i>To assist in the funding of projects associated with the installation of underground power and associated landscaping.</i>			
Opening Balance	625,000	1,023,600	3,056,531
Transfer to Reserve - Municipal Funds	150,001	160,800	40
Transfer to Reserve - Interest Earnings	4,688	30,700	102,705
Transfer from Reserve	0	0	(2,534,276)
	779,689	1,215,100	625,000
Waste Management			
<i>To assist in the funding of waste management and waste minimisation initiatives.</i>			
Opening Balance	500,000	511,800	0
Transfer to Reserve - Municipal Funds	200,000	250,000	500,000
Transfer to Reserve - Interest Earnings	3,751	15,300	0
Transfer from Reserve	(103,751)	0	0
	600,000	777,100	500,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 Actual	2014 Budget	2013 Actual
	\$	\$	\$
13 Reserves - Cash Backed			
Westminster Parking			
<i>To be used to assist in the conversion of the sump in Westminster Street near Albany Highway into parking.</i>			
Opening Balance	200,000	0	190,586
Transfer to Reserve - Municipal Funds	0	0	795
Transfer to Reserve - Interest Earnings	0	0	8,619
Transfer from Reserve	(200,000)	0	0
	0	0	200,000
Total Reserves			
Opening Balance	4,750,000	5,120,900	5,676,704
Transfer to Reserve - Municipal Funds	4,801,273	2,464,100	1,589,520
Transfer to Reserve - Interest Earnings	33,577	153,000	197,223
Transfer from Reserve	(2,547,231)	(100,000)	(2,713,448)
Closing Balance	7,037,619	7,638,000	4,750,000

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
14 Reserves - Asset Revaluation		
Revaluation surpluses have arisen on revaluation of the following classes of non-current assets:		
Land		
Opening Balance	121,123,806	0
Revaluation Increment	0	121,123,806
Closing Balance	121,123,806	121,123,806
Buildings		
Opening Balance	33,279,682	0
Revaluation Increment	0	33,279,682
Closing Balance	33,279,682	33,279,682
Roads		
Opening Balance	19,130,874	19,130,874
Revaluation Increment	102,877,455	0
Closing Balance	122,008,329	19,130,874
Pathways		
Opening Balance	0	0
Revaluation Increment	25,743,919	0
Closing Balance	25,743,919	0
Drainage		
Opening Balance	0	0
Revaluation Increment	28,878,585	0
Closing Balance	28,878,585	0
Other Assets		
Opening Balance	0	0
Revaluation Increment	4,574,892	0
Closing Balance	4,574,892	0
Total Asset Revaluation Surplus	335,609,214	173,534,363

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$

15 Notes to the Statement of Cash Flows

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows -

Cash and Cash Equivalents	18,012,722	16,736,801
	18,012,722	16,736,801

(b) Reconciliation of Net Cash Provided by Operating Activities to Net Result

Net Result	3,495,258	(4,962,742)
Depreciation	6,331,718	4,152,043
(Profit) / Loss on Sale of Asset	(689,673)	(670,395)
(Increase) / Decrease in Receivables	1,392,633	(2,460,665)
(Increase) / Decrease in Other Financial Assets		(1,477,008)
(Increase) / Decrease in Inventories	148,612	(142,781)
Increase / (Decrease) in Payables	(456,746)	(1,977,631)
Increase / (Decrease) in Employee Provisions	526,500	425,160
Loss on Fair Value Adjustment	0	7,751,878
Grants and Contributions for Asset Development	(1,721,102)	(406,307)
Net Cash from Operating Activities	9,027,200	231,552

(c) Undrawn Borrowing Facilities

Credit Standby Arrangements

Bank Overdraft Limit	200,000	200,000
Bank Overdraft at Balance Date	0	0
Credit Card Limit	20,000	20,000
Credit Card at Balance Date	(1,891)	0
Total Amount of Credit Unused	218,109	220,000

Loan Facilities

Loan Facilities - Current	1,932,237	1,626,640
Loan Facilities - Non-Current	12,999,554	14,834,200
Total Facilities in Use at Balance Date	14,931,792	16,460,840

Unused Loan Facilities at Balance Date	2,075,000	0
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Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

16 Contingent Liabilities

On 15 August 2006, the Town of Victoria Park agreed to sign a Deed of Guarantee to satisfy the financial security requirements relating to the tender that was under review by the Mindarie Regional Council for the construction of a Resource Recovery Facility at Neerabup. The Town's maximum exposure under the Deed of Guarantee is \$7.33 million. The Deed of Guarantee will only crystallise if -

- a. Mindarie Regional Council is unable to meet payments that creates a default under the Resource Recovery Facility Agreement (RRFA)
- b. There is a *Force Majeure* event.

Force Majeure events will be limited due to insurance and can be narrowed down to the following -

- a. War risks, confiscations, nationalisation
- b. Nuclear attack, radiation, contamination by radio activity from nuclear waste etc.
- c. Sea damage, tidal wave or high water or storm surge
- d. Spontaneous combustion, fermentation or any process involving application of heat

17 Capital Leasing Commitments

The Town had no capital leasing commitments at 30 June for the periods being reported.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

18 Other Financial Assets

Joint Ventures

Mindarie Regional Council

The Mindarie Regional Council was formally constituted in December 1987. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Mindarie Regional Council. The primary function of the Regional Council is for the orderly and efficient treatment and / or disposal of waste. The Town of Victoria Park has a one-twelfth (1/12) equity in the assets and liabilities of the refuse disposal facility as per the constitution amendment (25 November 1996). The values as shown below were, at the time of preparation of these financial statements, unaudited.

	2014	2013
	\$	\$
Current Assets	2,260,440	1,446,004
Non-Current Assets	3,775,554	3,935,230
Total Assets	6,035,994	5,381,234
Current Liabilities	685,935	568,372
Non-Current Liabilities	2,295,910	2,137,779
Total Liabilities	2,981,845	2,706,151
Net Assets	3,054,149	2,675,083

Tamala Park Regional Council

The Tamala Park Regional Council was formally constituted in February 2006. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Tamala Park Regional Council. The purpose of the Regional Council is to create an urban development of 165 hectares immediately north of the Mindarie Regional Council leased land. The Town of Victoria Park has a one-twelfth (1/12) equity in the assets and liabilities of the development. The values as shown below were, at the time of preparation of these financial statements, unaudited.

	2014	2013
	\$	\$
Current Assets	3,429,039	2,208,442
Non-Current Assets	163,192	163,649
Total Assets	3,592,230	2,372,091
Current Liabilities	55,327	36,074
Non-Current Liabilities	1,355	1,555
Total Liabilities	56,682	37,629
Net Assets	3,535,548	2,334,462
Total Joint Venture Net Assets	6,589,697	5,009,545
Movement in Joint Venture Equity (Increase / (Decrease))	1,580,152	1,477,007

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

19 Trust Funds

Trust funds held at balance date over which the Town has no control, and that are not included in the financial statements, are as follows:

Details	Open 1 July \$	Net Movement \$	Balance 30 June \$
Construction Training Fund Levy	24,910	112,030	136,940
Building Registration Board	15,170	988	16,158
Pathways and Works Contributions	1,264,098	(5,134)	1,258,964
Miscellaneous Bonds and Deposits	23,867	57,883	81,750
Leisure Facilities Bonds and Deposits	6,265	(1,100)	5,165
Trust Account Prior to 1 July 1995	(200)	200	0
Council Number Plates	256	124	380
	1,334,366	164,991	1,499,357

2014 Actual \$	2013 Actual \$
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20 Total Assets Classified by Function and Activity

General Purpose Funding	11,618,933	15,649,286
Governance	646,129	208,164
Law, Order and Public Safety	757,785	405,053
Health	6,379	25,938
Education and Welfare	38,952	31,226
Community Amenities	2,789,774	1,694,447
Recreation and Culture	71,039,075	72,900,740
Transport	223,366,047	58,388,564
Economic Services	1,644,493	661,085
Other Property and Services	149,740,706	147,572,957
	461,648,274	297,537,458

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

21 Disposal of Assets

The following assets were disposed of during the year -

Details and Asset ID	Net Book Value		Sale Price		Profit / (Loss)	
	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$
Land						
Various Land Holdings	0	1,600,000	0	1,600,000	0	0
650 Albany (Victoria Park)	881,000	0	580,012	0	(300,988)	0
7 Victoria Park (Burswood)	1	0	999,237	0	999,236	0
Plant and Machinery						
Building - 112-VPk	0	13,200	0	11,000	0	(2,200)
Building - 113-VPk	0	13,200	0	11,000	0	(2,200)
Building - 123-VPk	0	13,200	0	15,000	0	1,800
Chief Executive Office - 107-VP	0	19,200	0	14,000	0	(5,200)
Engineering - 124-VPk	0	17,600	0	18,000	0	400
Engineering - 135-VPk	0	19,000	0	18,000	0	(1,000)
Engineering - 138-VPk	0	21,000	0	20,000	0	(1,000)
Engineering - 149-VPk	0	5,600	0	2,000	0	(3,600)
Engineering - 154-VPk	2,731	5,600	1,508	2,000	(1,223)	(3,600)
Engineering - 162-VPk	120,045	65,900	124,099	86,000	4,054	20,100
Engineering - Minor Plant	0	1,000	0	1,000	0	0
Engineering - Skid Steer Loader	10,000	23,000	19,205	18,000	9,205	(5,000)
Finance - 181-VPk	17,146	18,000	11,782	11,000	(5,364)	(7,000)
IT Services - 114-VPk	22,290	13,200	11,418	11,000	(10,872)	(2,200)
Parks - 148-VPk	0	13,200	0	10,000	0	(3,200)
Parks - Minor Plant	11,720	2,000	2,858	2,000	(8,862)	0
Rangers - 183-VPk	0	18,000	0	9,000	0	(9,000)
RLP Administration - 111-VPk	0	19,800	0	10,000	0	(9,800)
Urban Planning - 168-VPk	0	13,200	0	15,000	0	1,800
Urban Planning - 171-VPk	0	13,200	0	15,000	0	1,800
Engineering - 179-VPk	20,923	0	15,282	0	(5,641)	0
Engineering - 184-VPk	15,289	0	26,746	0	11,457	0
Engineering - 159-VPk	7,000	0	1,964	0	(5,036)	0
Engineering - 1EAV573 - Tipper	22,500	0	26,208	0	3,708	0
	1,130,645	1,928,100	1,820,318	1,899,000	689,673	(29,100)

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

2014 2013 2012

22 Financial Ratios

Current Ratio	1.43	1.56	1.62
Asset Sustainability Ratio	0.49	0.78	0.66
Debt Service Cover Ratio	3.81	3.92	4.44
Own Source Revenue Coverage Ratio	0.98	0.78	0.04
Operating Surplus Ratio	0.04	(0.14)	0.95

The above ratios are calculated as follows -

	Current Assets Minus Restricted Assets
Current Ratio	Current Liabilities Minus Liabilities From Restricted Assets
Asset Sustainability Ratio	Capital Renewal and Replacement Expenditure
Debt Service Cover Ratio	Depreciation Expense
Operating Surplus Ratio	Annual Operating Surplus before Interest and Depreciation
Own Source Revenue Coverage Ratio	Principal and Interest
	Operating Revenue minus Operating Expense
	Own Source Operating Revenue
	Own Source Operating Revenue
	Operating Expense

Additional Ratio Information

This information relates to ratios that only require attestation that they have been checked and supported by verifiable information. In keeping with amendments to the Local Government (Financial Management) Regulations 1996 (Reg. 50), comparatives for the 2012 year has not been reported as financial information is not available.

Asset Consumption Ratio	0.99	0.52	n/a
Asset Renewal Funding Ratio	1.01	0.97	n/a

	Depreciated Replacement Cost of Depreciable Assets
Asset Consumption Ratio	Current Replacement Cost of Depreciable Assets
Asset Renewal Funding Ratio	NPV of Planned Capital Renewal over 15 years
	NPV of Required Capital Renewal over 15 years

Town of Victoria Park
Notes to, and forming part of, the Financial Report
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23 Information on Borrowings

(a) Debentures (Budget)	Principal 1 July \$	New Loans \$	Principal Repayment \$	Principal 30 June \$	Interest Expense \$
Law, Order and Public Safety					
13 Parking Initiative	5,000,000	0	628,400	4,371,600	203,600
Recreation and Culture					
04 Aqualife Centre	2,280,547	0	273,900	2,006,647	125,000
07 Aqualife Centre II	2,585,926	0	258,600	2,327,326	156,100
11 Fletcher Park	529,123	0	27,200	501,923	25,400
Economic Services					0
13 Underground Power	2,187,466	0	326,300	1,861,166	92,100
Other Property and Services					0
02 Depot Land	697,271	0	82,100	615,171	42,500
03 Administration Centre	946,852	0	113,000	833,852	53,900
09 14 Kent Street	696,771	0	48,800	647,971	51,700
10 1 Harper Street	1,088,799	0	62,900	1,025,899	68,200
12 Depot Upgrade	448,086	0	23,000	425,086	21,500
	16,460,841	0	1,844,200	14,616,641	840,000

(b) Debentures (Actual)	Principal 1 July \$	New Loans \$	Principal Repayment \$	Principal 30 June \$	Interest Expense \$
Law, Order and Public Safety					
14 Parking Initiative	5,000,000	0	313,225	4,686,775	185,986
Recreation and Culture					
04 Aqualife Centre	2,280,547	0	273,940	2,006,607	124,105
07 Aqualife Centre II	2,585,926	0	258,604	2,327,322	153,285
11 Fletcher Park	529,123	0	27,150	501,973	25,181
Economic Services					
13 Underground Power	2,187,466	0	326,341	1,861,125	89,818
Other Property and Services					
02 Depot Land	697,271	0	82,141	615,130	41,157
03 Administration Centre	946,852	0	112,990	833,862	53,206
09 14 Kent Street	696,771	0	48,805	647,966	51,632
10 1 Harper Street	1,088,799	0	62,861	1,025,938	67,458
12 Depot Upgrade	448,086	0	22,992	425,094	21,325
	16,460,840	0	1,529,048	14,931,792	813,153

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

23 Information on Borrowings

(c) New Debentures

There were no new debentures entered into during the 2013-2014 Financial year.

(d) Unspent Debentures

There was \$2,075,000 in unspent debentures at 30 June.

(e) Overdraft

The Town has an overdraft facility of \$200,000 to assist with short-term liquidity.

The Town did not need to utilise these facilities and the balance of the bank overdraft at 30 June was \$nil.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

24 Rating Information

	Property Numbers	Rateable Value	Rate Revenue	Interim and Back Rates	Total Revenue
(a) Rating (Budget)	#	\$	\$	\$	\$
Rate in \$ - 7.85 cents					
Minimum Charge - \$933					
General Rate					
Gross Rental Value	13,613	362,835,404	28,482,579	113,378	28,595,957
Minimum Charge					
Gross Rental Value	2,671	27,180,337	2,492,043	0	2,492,043
Total	16,284	390,015,741	30,974,622	113,378	31,088,000
Rate Equivalent Payments and Adjustments					0
Specified Area Rates					0
Total					31,088,000

	Property Numbers	Rateable Value	Rate Revenue	Interim and Back Rates	Total Revenue
(b) Rating (Actual)	#	\$	\$	\$	\$
Rate in \$ - 7.85 cents					
Minimum Charge - \$933					
General Rate					
Gross Rental Value	13,624	362,861,404	28,484,621	233,626	28,718,247
Minimum Charge					
Gross Rental Value	2,671	27,180,337	2,492,043	452	2,492,495
Total	16,295	390,041,741	30,976,664	234,078	31,210,742
Rate Equivalent Payments and Adjustments					0
Specified Area Rates					0
Total					31,210,742

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014 30 June \$	2013 1 July \$	2013 30 June \$
24 Rating Information			
(c) Information on Surplus / (Deficit) Brought Forward			
Surplus / (Deficit)			
Comprises -			
Cash - Unrestricted	8,900,103	6,986,801	6,986,801
Receivables and Accruals - Current	2,305,490	4,469,342	4,469,342
Inventories - Current	12,166	160,778	160,778
Less -			
Payables - Current	(2,770,119)	(3,226,866)	(3,226,866)
Provisions - Current	(3,148,236)	(2,590,373)	(2,590,373)
Adjustments			
Unspent Loans	2,075,000	5,000,000	5,000,000
Surplus / (Deficit)	7,374,404	10,799,683	10,799,683

25 Specified Area Rates

The Town did not raise any Specified Area Rates during the 2013-2014 financial year.

26 Service Charges

	Revenue Raised \$	Budget Revenue \$	Applied to Service Costs \$	Budget to Costs \$
Underground Power	(60,821)	(61,000)	106	250

The area for which the above Underground Power Service Charge is to be levied includes the suburb of Lathlain, plus the "Goodwood" precinct area of Burswood, bounded by Goodwood Parade, Great Eastern Highway and Graham Farmer Freeway. Western Power is the primary agent associated with the works and they have indicated that they will be contracting the works out to a suitable contractor. The Service Charge is to fund 75% of the associated works. The remaining 25% is to be funded by Council.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

27 Rates Related Discounts, Incentives, Concessions and Write-Offs

The Town did not provide any discounts, waivers or concessions with regards to the payment of rates.

Three payment incentives were offered -

1 - Kustom Cupcakes Yummy Package (A year's supply of Kustom Cupcakes, Four tickets to the Black Swan State Theatre Company performance of Midsummer, Six-month Maxi-life Membership for Leisurelife and Aqualife and \$1,000 cash from the Town of Victoria Park)

2 - John Hughes Package (\$900 cheque courtesy of John Hughes, \$400 voucher for The Balmoral Hotel, Four tickets to Sol Gabetta plays Dvorak performed by the West Australian Symphony Orchestra, \$1,000 cash from the Town of Victoria Park.

3 - Pfr.com.au Package (Living Local pack with gift cards from local businesses worth a combined \$900, Two nights accommodation for two adults in a Studio Room at The Sebel Residence East Perth, including breakfast each morning and a bottle of wine on arrival, \$1,000 cash from the Town of Victoria Park.

	2014	2013
	Actual	Actual
	\$	\$
Written-off rates and rates related fees and charges	3,861	4,169

28 Rates Related Interest and Charges

	Interest	Actual	Budgeted
	Rate	Revenue	Revenue
	%	\$	\$
Pensioner Deferred Rates Interest (as set by State Government)	3.95	5,660	8,000
Instalment Interest	5.5	158,517	180,000
Late Payment Interest	11	93,492	75,000
Waste Debts Interest (Rates)	11	3,264	2,000
Charges on instalment plans and arrangements		67,512	67,000
		328,445	332,000

Ratepayers had the option of paying rates in four equal instalments. These were due -

- 1 19 September 2013
- 2 26 October 2013
- 3 22 January 2014
- 4 26 March 2014

Administration charges and interest applied for the final three instalments (\$4 per instalment).

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2013
	Actual	Actual
	\$	\$
29 Fees and Charges		
General Purpose Funding	172,583	132,430
Law, Order and Public Safety	1,874,996	566,593
Health	201,258	206,317
Education and Welfare	116,008	97,134
Community Amenities	1,464,364	898,834
Recreation and Culture	5,031,386	5,052,579
Transport	149,534	138,620
Economic Services	540,494	286,078
Other Property and Services	85,562	38,667
	9,636,183	7,417,253

30 Grants and Contributions

By Nature or Type

Grants and Contributions - Operating	1,245,387	2,422,085
Grants and Contributions - Non-Operating	1,721,102	406,307
	2,966,489	2,828,392

By Program

General Purpose Funding	582,537	1,062,762
Governance	0	0
Law, Order and Public Safety	155,674	95,802
Health	6	54
Education and Welfare	25,415	42,743
Community Amenities	0	0
Recreation and Culture	175,666	405,594
Transport	1,746,240	759,792
Economic Services	62,073	124,145
Other Property and Services	218,878	337,500
	2,966,489	2,828,392

31 Employee Numbers

Number of Full-Time Equivalent Employees at Balance Date	182	167
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Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

	2014	2014	2013
	Actual	Budget	Actual
	\$	\$	\$
32 Elected Members' Fees and Allowances			
Mayoral Allowance	60,000	60,000	60,000
Deputy Mayoral Allowance	15,000	15,000	15,000
Members Meeting Fees	170,013	205,500	70,000
Telecommunications Allowance	0	0	21,600
Information and Communication Technology Allowance	31,068	31,500	12,267
Members Expenses	6,183	5,300	4,940
Members Travel	2,285	5,500	3,867
	284,548	322,800	187,674

33 Post Balance Date Events

There were no Post Balance Date Events incurred by the Town.

34 Major Land Transactions

There were no Major Land Transactions incurred by the Town.

35 Financial Risk Management

The Town's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk, and interest rate risk. The Town's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Town.

The Town does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk. Financial risk management is carried out by the Town under policies approved by Council. Council held the following financial instruments at balance date -

	Carrying Value		Fair Value	
	2014	2013	2014	2013
	\$	\$	\$	\$
Financial Assets				
Cash and cash equivalents	18,012,722	16,736,801	18,012,722	16,736,801
Receivables	3,832,481	5,225,114	3,832,481	5,225,114
Financial Liabilities				
Payables	2,770,119	3,226,866	2,770,119	3,226,866
Borrowings	14,931,792	16,460,840	12,891,609	16,387,441

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

35 Financial Risk Management

Fair value is determined as follows -

Cash and cash equivalents, Receivables, Payables - estimated to the carrying value, which approximates net market value.

Borrowings - estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

(a) Cash and cash equivalents and Financial Assets at Fair Value

The Town's objective is to maximise return on cash and cash investments whilst maintaining an adequate level of liquidity and preserving capital. The Town maintains an investment policy and the policy is subject to regular review. An investment report is provided monthly setting out the make-up and performance of the portfolio.

The major risk associated with any investment is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash and investments is credit risk - the risk that a contracting entity will not complete the obligations under the financial instrument resulting in a financial loss to the Town.

The Town manages these risks by diversifying the portfolio and only purchasing investments with high credit ratings or capital guarantees.

	2014	2013
	\$	\$
Impact of a 1% movement in interest rates on cash and investments		
- Equity	180,127	167,368
- Statement of Comprehensive Income	180,127	167,368

The above are sensitivity percentages based on expectation of possible future market movements.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

35 Financial Risk Management

(b) Receivables

Council's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk - the risk that the debts may not be repaid. This risk is managed by monitoring outstanding debt and employing debt recovery policies. Credit risk on rates and annual charges is minimised by the ability to recover these debts as a secured charge over the land - that is, the land can be sold to recover the debt. Interest can also be charged on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported monthly and monitored for acceptable collection performance. Suitable provision is made for doubtful receivables, as required, and credit checks are carried out on most non-rate debtors. There are no material receivables that have been subject to a re-negotiation of repayment terms. The Town's profile of credit risk at balance date was -

	2014	2013
Percentage of Rates and Annual Charges		
- Current (Due within 12 months)	52%	33%
- Overdue	48%	67%
Percentage of Other Receivables		
- Current (Due within 30 days)	87%	37%
- Overdue	13%	63%

(c) Payables and Borrowings

Payables and borrowings are both subject to liquidity risk - that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. This risk is managed by monitoring cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

The contractual undiscounted cash flows of Payables and Borrowings are set out in the Liquidity Sensitivity Table as shown below -

	Due Within 1 Year \$	Due Between 1 and 5 Years \$	Due After 5 Years \$	Total Contractual Cash Flows \$	Total Carrying Values \$
2014					
Payables	2,770,119	0	0	2,770,119	2,770,119
Borrowings	2,686,207	10,744,827	4,741,007	18,172,041	14,931,792
	5,456,326	10,744,827	4,741,007	20,942,160	17,701,911
2013					
Payables	3,226,866	0	0	3,226,867	3,226,866
Borrowings	2,270,602	10,725,675	7,413,509	20,409,786	16,460,840
	5,497,468	10,725,675	7,413,509	23,636,653	19,687,706

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

35 Financial Risk Management

(c) Payables and Borrowings

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. This is not a factor with the loan portfolio, as set out below, as all loans have a fixed interest rate for the duration of the loan. The following table sets out the carrying amount, by maturity, of the financial instruments of the Town of Victoria Park -

	Less Than 1 Year \$	Between 1 and 5 Years \$	More Than 5 Years \$	Total \$	Weighted Average Effective Interest Rate %
Year Ended 30 June 2014					
Fixed Rate Debentures	1,932,237	8,758,802	4,240,752	14,931,792	5.13%
	Less Than 1 Year \$	Between 1 and 5 Years \$	More Than 5 Years \$	Total \$	Weighted Average Effective Interest Rate %
Year Ended 30 June 2013					
Fixed Rate Debentures	1,626,640	8,324,757	6,509,443	16,460,840	5.13%

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

Town of Victoria Park measures the following assets at fair value on a recurring basis after initial recognition:

- Financial Assets at fair value through profit or loss
- Property, Plant and Equipment
- Infrastructure

The following table provides the fair values of the Town of Victoria Park assets measured and recognised on a recurring basis after initial recognition and their categorisation within the fair value hierarchy:

(a) Recurring Fair Value Measurements

	30 June 2014			
	Level 1	Level 2	Level 3	Total
Financial Assets				
Financial Assets at fair value through profit or loss	0	0	0	0
Total financial assets recognised at fair value on a recurring basis	0	0	0	0
Non-Financial Assets				
Land	0	36,757,000	99,626,500	136,383,500
Buildings	0	0	63,074,862	63,074,862
Plant and Machinery	0	2,735,717	0	2,735,717
Furniture and Equipment	0	2,289,471	0	2,289,471
Roads	0	0	144,321,387	144,321,387
Pathways	0	0	33,090,578	33,090,578
Drainage	0	0	33,909,492	33,909,492
Parks and Reserves	0	0	5,766,610	5,766,610
Other Assets	0	0	11,629,590	11,629,590
Total non-financial assets recognised at fair value on a recurring basis	0	41,782,187	391,419,019	433,201,206

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

(a) Recurring Fair Value Measurements

	30 June 2013			
	Level 1	Level 2	Level 3	Total
Financial Assets				
Financial Assets at fair value through profit or loss	0	0	0	0
Total financial assets recognised at fair value on a recurring basis	0	0	0	0
Non-Financial Assets				
Plant and Machinery	0	2,908,500	0	2,908,500
Furniture and Equipment	0	1,744,740	0	1,744,740
Total non-financial assets recognised at fair value on a recurring basis	0	4,653,240	0	4,653,240

(b) Transfer Policy

The policy of the Town is to recognise transfers into and transfers out of the fair value hierarchy levels as at the end of the reporting period. There were no transfers between Levels 1 and 2 for recurring fair value measurements during the year. There were also no transfers in and out of Level 3 measurements.

(c) Highest and Best Use

There were no assets valued where it was assumed that the highest and best use was other than their current use.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

(d) Valuation techniques and inputs used to derive fair values

Assets	Level of Valuation Input	Fair Value at 30 June 2014	Valuation Technique	Inputs Used
Non-Financial Assets				
Land	2	36,757,000	Sales	Price per square metre
	3	99,626,500	Sales	Price per square metre
Buildings	3	63,074,862	Cost	Sourced from cost guides such as Rawlinsons, Cordells, professional quantity surveyors and recent construction costs for similar projects throughout Western Australia to reproduce or replace similar assets with an asset in new condition, including allowance for installation, less an amount for depreciation in the form of accrued physical wear and tear, economic and functional obsolescence.
Plant and Machinery	2	2,735,717	Sales / Cost	Completed a physical on site inspection, listing of the assets and research to establish current new equipment costs, age, condition, utility and maintenance history.
Furniture and Equipment	2	2,289,471	Sales / Cost	Completed a physical on site inspection, listing of the assets and research to establish current new equipment costs, age, condition, utility and maintenance history.
Roads	3	144,321,387	Cost	Indicative unit rates based on technical assessment or by age of the asset.
Pathways	3	33,090,578	Cost	Asset data based on condition scores and unit rates.
Drainage	3	33,909,492	Cost	Asset data based on condition scores and unit rates.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

(d) Valuation techniques and inputs used to derive fair values

Assets	Level of Valuation Input	Fair Value at 30 June 2014	Valuation Technique	Inputs Used
Parks and Reserves	3	5,766,610	Cost	Sourced from cost guides such as Rawlinsons, Cordells, professional quantity surveyors and recent construction costs for similar projects throughout Western Australia to reproduce or replace similar assets with an asset in new condition, including allowance for installation, less an amount for depreciation in the form of accrued physical wear and tear, economic and functional obsolescence.
Other Assets	3	11,629,590	Cost	Car parks and Right of Way asset data was based on condition scores and unit rates. Other miscellaneous assets were valued using information provided by the Town of Victoria Park. The remaining useful life was determined using known construction dates and an estimated total useful life.
Total		<u>433,201,206</u>		

Town of Victoria Park
Notes to, and forming part of, the Financial Report
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36 Fair Value Measurements

(e) Quantitative Information about the significant unobservable inputs and relationship to fair value

The following table summarises the quantitative information about the key significant unobservable inputs (level 3 fair value hierarchy), the ranges of those inputs and the relationships of unobservable inputs to the fair value measurements.

Description	Fair Value at 30 June 2014	Valuation Technique	Unobservable Inputs	Input Range (Probability Average)	Relationship of unobservable inputs to fair value
Land	99,626,500	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$9,962,650
Buildings	63,074,862	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$6,307,486
Roads	144,321,387	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$14,432,139
Pathways	33,090,578	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$3,309,058
Drainage	33,909,492	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$3,390,949
Parks and Reserves	5,766,610	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$576,661
Other Assets	11,629,590	Sales	Note 36 (d)	+/- 10%	A change of 10% would result in a change in fair value by \$1,162,959

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

(f) Recurring fair value measurements and process

The following methods are used to determine the fair value measurements.

Land, Building and Improvements

All land, building, improvements and playground equipment have been physically inspected in order to ascertain their condition and Remaining Useful Life for the purpose of Fair Value in accordance with AASB 13 and AASB 16. All properties capable of being transacted upon in an 'open market' have been valued for Fair Value on comparable sales evidence, consistent with a Level 2 input as outlined in AASB 13.

Those building, improvements and playground equipment assets that are considered to be of a 'specialised nature' (non – market type properties that are not readily traded in the market place) have been assessed on a Depreciated Replacement Cost (DRC) approach consistent with a Level 3 input as outlined in AASB 13.

Relevant Town Planning Scheme Consideration

Taking into consideration the Highest and Best Use is in keeping with the relevant Town Planning Scheme. All land, building, improvement and playground equipment assets have been valued in accordance with the Town of Victoria Park District Planning Scheme No 1. (Gazetted 30 September 1998, updated to include Amd 57gg 22/2/13).

All building, improvement and playground equipment values for insurance purposes have been calculated from a Perth based construction rate with an appropriate district allowance then applied to each location.

With regard to land that is currently zoned Parks and Recreation and or for Public Purpose, it is considered highly unlikely that the entity would be able to change the existing use for the purpose of it being sold in the property market. In order to reflect the value of the land as public purpose, having a highly restricted use, the valuers have established a value of the land that reflects its current usage.

In arriving at an appropriate land value for the Parks and Recreation and Public Purpose zoned land, taking into consideration its highly restricted use, the valuers have investigated the value of land within a wider general area of the region where traditionally land values are at their lowest. They have then applied the appropriate sales of this marginal land to the subject property after making due allowances for location, size and utility.

In accordance with the input levels within AASB 13, where freehold land parcels that due to their zoning, area, usage or topography, it is difficult with any degree of confidence in applying the typical valuation method of direct comparable sales evidence consistent with the Level 2 input. The valuers therefore valued these particular freehold parcels of land by making the necessary adjustments to the closest available market evidence, by applying a piecemeal approach to this market evidence in order to reflect the use to which the land is currently used or zoned, in accordance with the Local Authority's Town Planning Scheme.

In relation to freehold land that is zoned Commercial, Industrial or Residential in accordance with the Local Authority's Town Planning Scheme, but is currently used for another purpose, the valuers have not discounted the value based on its current usage. This land was valued on the Highest and Best Use principle consistent within AASB 13 and 116.

Plant, Machinery, Furniture and Equipment

These classes of assets were revalued in 2013 as part of the mandatory requirements embodied in Local Government (Financial Management) Regulation 17A. Whilst the additions since that time are shown at cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down values approximate fair values. Thus, the values are considered in accordance with Local Government (Financial Management (Regulation) 17A (2) that requires these assets to be shown at fair value. They will be revalued during the year ended 30 June 2016 in accordance with the mandatory asset measurement framework detailed at Note 1(c).

Town of Victoria Park
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36 Fair Value Measurements

(f) Recurring fair value measurements and process

Most plant and equipment assets are generally valued using the market and cost approach using comparable sales and relevant industry market price reference guides, and have been classified as being valued at Level 2 of the fair value hierarchy. The most significant inputs into this valuation approach are the make, size, year of manufacture and condition.

Infrastructure

The infrastructure valuation was carried out by an Independent valuer - Talis Consultants. To comply with AASB13, certain inputs were required to value individual asset classes. According to AASB13 the value was determined by what the Town could dispose the asset in an arms-length transaction in the most appropriate market. With respect to infrastructure such as roads, car parks, paths, street lighting and drainage there are no discernible markets and as such needs to be valued at what it would cost to return to its full service potential to determine its current fair value. This requires the condition of the asset to be determined. This was determined through a technical assessment or by age if there is confidence that the age of the asset is indicative of the condition of the asset.

Talis Consultants developed the indicative unit rates in consultation with the Town's staff and the analysis of recent projects where appropriate and where the information exists. This included works carried out internally and works that are externally resourced by way of current contracts. Actual costs of projects carried out are recorded in the financial system that was interrogated to determine indicative unit rates. It should be noted that each similar project will still have individual characteristics and therefore different costs associated with their construction. The unit rates can be considered indicative at a network level.

Where information is not available or not at a suitable detail, experience and typical industry parameters of comparable metropolitan local governments had been used.

A percentage of depreciation is assigned to each condition rating to calculate a modelled RUL (Remaining Useful Life) relative to its TUL (Total Useful Life). This method is a simple and effective method to account for the effect of condition.

Data confidence

Roads - The most recent condition survey of infrastructure assets was carried out in 2012 by ARBB. As this survey was within three years of the date of this valuation, a high level of confidence can be attributed to the valuation figures.

Car Parks - A condition survey of car parks was undertaken in 2014 by the Town, attributing a high level of confidence to the valuation figures.

Pathways - condition survey of footpaths was undertaken in 2014 by Talis, attributing a high level of confidence to the valuation

Drainage - A condition survey of selected drainage structures was undertaken by Opus in 2010. Asset construction dates were not available so, in order to conduct a valuation, the condition data that was available was extrapolated to populate condition fields for all drainage structures. The assumption was made that, due to the small geographical size of the Town, variations in soil type and climate will be low so drainage structure condition would degrade uniformly. These factors afford the valuation figures a medium level of confidence.

Other Assets - The valuers were provided with a list of miscellaneous assets with At Cost purchase prices. These assets were not sighted by Talis however given the nature of the assets the age of the assets would suffice to determine their value. The data provided was not by individual asset of similar type and therefore valued as a group. The confidence in data is therefore considered moderate.

Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2014

36 Fair Value Measurements

(f) Recurring fair value measurements and process

Inputs

Roads - The condition survey report was interrogated to determine costs attributed to the four road components as below:

The subgrade consists of the initial earthworks such as clearing and formation of the in situ or imported materials. It has a cost to first establish however is deemed not to depreciate over time. The subgrade is no longer considered when replacing the road as it has already been cleared and formed.

Pavement – the load bearing structure of the road that is depreciated.

Surface – the flexible structure that prevents the ingress of water into the pavement structure and provides a textured surface for traffic.

Surface Water Channel – kerb structures that direct the flow of storm water and retain the adjacent verge.

Car Parks, Pathways and Drainage - The valuation was carried out using a custom built spreadsheet that included Asset data provided by the Town, including condition scores and unit rates.

Other Assets - The valuation was carried out using a custom built spreadsheet that included Asset data provided by the Town. The replacement costs for each item listed equalled the purchase price listed in the provided data.

(f) Disclosed Fair Value Measurements

The following assets and liabilities are not measured at fair value in the statement of financial position, but their fair values are disclosed in the notes:

Liabilities

The following table provides the level of fair value hierarchy within which the disclosed fair value measurements are categorised in their entirety and a description of the valuation technique(s) and inputs used:

Description	Note	Fair Value	Valuation Technique	Inputs Used
Borrowings	35	2	Income / discounted cashflow	Current Treasury borrowing rates for similar instruments

There has been no change in the valuation technique(s) used to calculate the fair values disclosed in the notes to the financial statements.



Auditor's Report

INDEPENDENT AUDITOR'S REPORT

TO: RATEPAYERS OF TOWN OF VICTORIA PARK

We have audited the financial report of the Town of Victoria Park, which comprises the Statement of Financial Position as at 30 June 2014 and the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity and Statement of Cash Flows and Rate Setting Statement for the year ended on that date and a summary of significant accounting policies and other explanatory information and the Statement by Chief Executive Officer.

Management's Responsibility for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended) and for such internal controls as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our audit has been conducted in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with the relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional accounting bodies.

INDEPENDENT AUDITOR'S REPORT (Cont'd)

Auditor's Opinion

In our opinion, the financial report of the Town of Victoria Park:

- (a) gives a true and fair view of the financial position of the Town of Victoria Park as at 30 June 2014 and of its financial performance for the year ended on that date; and
- (b) complies with the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) and the Australian Accounting Standards.


Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- (a) There are no matters that in our opinion indicate significant adverse trends in the financial position or financial management practices of the Council.
- (b) There are no matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law that were noted during the course of our audit.
- (c) The asset consumption ratio and the asset renewal funding ratio included in the annual financial report (Note 22 of the annual financial report) are supported by verifiable information and reasonable assumptions.
- (d) All necessary information and explanations were obtained by us.
- (e) All audit procedures were satisfactorily completed in conducting our audit.

Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the financial report of Town of Victoria Park for the year ended 30 June 2014 included on the Town of Victoria Park's website. Management is responsible for the integrity of the Town of Victoria Park's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.


MACRI PARTNERS
CERTIFIED PRACTISING ACCOUNTANTS
SUITE 2, 137 BURSWOOD ROAD
BURSWOOD WA 6100


A MACRI
PARTNER

PERTH
DATED THIS 26th DAY OF NOVEMBER 2014.





TOWN OF
VICTORIA PARK

Town of Victoria Park
Administration Centre
99 Shepperton Road, Victoria Park
9311 8111

admin@vicpark.wa.gov.au
www.victoriapark.wa.gov.au

This information is available in an alternative format
to people with a disability on request to 9311 8132