



2019–2020

Annual Report



TOWN OF
VICTORIA PARK



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**WE'RE OPEN
VIC PARK**

Introduction

As one of Australia's fastest growing metro areas, the Town of Victoria Park has transformed in recent years into a highly desirable inner-city location set apart by its multitude of offerings for residents, including its proximity to the CBD, access to the Swan River foreshore and the entertainment precinct of Burswood Peninsula.

It has seen increased mixed-use living opportunities, well designed transient-oriented development along its heritage train line and already boasts the Albany Highway strip with more than 300 pubs, cafés and restaurants, not to mention the appearance of small, boutique bars and microbreweries that also continue to pop up.

Under our Strategic Community Plan 2017–2032 we have been focused on keeping our community connected, while also preparing for population growth, set to double in the next 30 years. This 'connectedness' was proven to be more needed than ever at the start of 2020, amid the challenges of the COVID-19 global pandemic.

Vic Park continues to gradually become a premier place for entertainment and entrepreneurship, but also aims to be greener, more sustainable and more liveable, as evidenced by our Economic Development and Urban Forest Strategies, and soon to be introduced Place Plans.

Town social infrastructure also needs to keep pace with population growth, while we purposefully remain committed to retaining the close-knit community vibe, we know residents, and visitors to the Town love.

The Town plays host to major events and attractions with strategic partners, including Optus Stadium, Curtin University, the West Coast Eagles, Technology Park, Perth Racing WA, Crown Perth, Burswood Park Board and Tennis West.

We've learned collaborating and working in partnership is key to achieving great outcomes for the community as whole, as it grows so rapidly, and will continue to be critical to our success as we move into future years with a COVID recovery mindset.

Who We Are

36,962

estimated residents in 2019 with the largest age group between 25 to 29 years old.

40%

of people living in Vic Park were born overseas, compared to 36.1% in Greater Perth.

1,132

of people living in Vic Park are over the age of 85.

29%

of people living in Vic Park live alone, while 25.6% are couples without children and 20.4% are couples with children.

63%

of people work full time while 35% work part-time.

47.8%

of dwellings in Vic Park are medium or high density, compared to 25% in Greater Perth.

Our Vision: A dynamic place for everyone



We are Perth's most empowered and engaged community



We are Perth's premier place for entertainment and entrepreneurship



We lead in sustainability



We put people first in urban design and safety



We are inclusive and connected with a thriving community



Mayor's Message

A year of change & challenges

2019 was the Town's 25th anniversary and we celebrated in style. In October 2019, I was elected as the first female Mayor in the Town's history, and only its third mayor in 25 years. A majority in a poll of electors preferred that we remain a Town, and not become a City. Within six months, the world had changed and the Town had closed all its community facilities to the public in response to the unprecedented challenges of COVID-19.

The year saw the Town engage in significant planning for the long-term future. This included developing masterplans for major precincts such as Edward Millen Park, Burswood Station East, Higgins Park, John MacMillan Precinct and McCallum Park Active Areas, with engaged community working groups to inform the processes. Council also approved a draft Local Planning Strategy for consent to advertise by the Western Australian Planning Commission, adopted a Public Open Space Strategy, and an Urban Forest Strategy Implementation Action Plan, as part of our strong commitment to increasing our urban tree canopy.

Following the arrival of the West Coast Eagles to their new home at Lathlain Park in July 2019, the Town launched the Community Benefits Strategy, a unique and collaborative partnership between the Town, West Coast Eagles, Wirrpanda Foundation and the Perth Football Club. This will deliver meaningful social and economic benefits to our community for decades. December 2019 saw the long-awaited completion of the community recreation park affectionately known as "Zone 2X" in Carlisle, with multi-use playing courts, and the first enclosed dog exercise and agility areas in the Town.

There was a major commitment to promoting the Town as a place for investment and tourism. With our many unique and diverse attractions, we delivered an

Investment Prospectus and started to build an Invest Vic Park website due to be launched next financial year. We supported destination marketing via the Visit Perth website, together with state and national TV coverage on Destination WA and Our State on a Plate.

Our desire to be environmentally responsible saw the Town roll out a ban on single use plastics and polystyrene products at Town events and on Town property, and sharpen its focus on waste management with a new Strategic Waste Minimisation Plan.

The above is only a snapshot of the year that was. It is appropriate that I conclude by reflecting on our response to COVID-19, which is a credit to all. The Town and the Council worked closely and swiftly together to transition the organisation to working from home, to reimagine the way the organisation's services and programs are delivered, and most importantly, to support our community.

The Town helped local businesses through relaxation of planning conditions, free parking, business continuity advisory services, and a business support webpage. The community also benefited from a COVID-19 information webpage, and COVID-19 specific grants to assist local charitable organisations helping the most vulnerable.

The Council promptly implemented a range of financial measures to support ratepayers, and offer certainty in the difficult times ahead by committing to no increases in rates revenue, reducing the interest and fees on instalment rates, deferring underground power charges until 2021/22, developing a financial hardship policy and waiving certain fees, charges, and rent for not-for-profits and sporting clubs.

Recognising the long-term impact of COVID-19 was unknown, the Town and the Council worked collaboratively to develop Restart Vic Park, a response strategy to guide us in helping our community to not only survive, but to thrive on the road to recovery. This is our commitment to ensuring that Vic Park will continue to be a dynamic place for everyone.



**Karen
Vernon**
-Mayor

CEO Foreword

Adapting in times of crisis proves valuable

In our third year of reporting against our Strategic Community Plan 2017-2032, the Administration continues to deliver on Council decisions and strategic objectives. This year we've seen increasing effort and outcomes of service area cross-functional collaboration, which became more evident than ever during the months where we were impacted by COVID-19.

The pandemic grew our need and ability to do this more than usual and we've benefited greatly, quickly adapting to a new operating environment which now continues. It was the catalyst for a mini digital transformation which will now inform a revised ICT Strategy.

We held virtual ANZAC Day and Business Awards ceremonies, and shifted all community engagement activity online, with high participation rates. We kept our customer service levels up, with no in-person contact, but continued, phone, email and website use. We also kept essential services going on the street in our operations, parking and ranger services. Our Leisure Centres and Library closed, but we started sending out workout videos and online story time and e-learning tools via social media.

Internally we started all staff Zoom meetings, and rolled out Microsoft Teams to all staff to allow for full time working from home for those that could. We created more e-learning and micro-learning modules via our Intranet. We also focused on staff who were left without meaningful work, redeploying them to essential areas, so as many people as possible stayed gainfully employed.

Strategically, the Town and Council collaboratively developed our Restart Vic Park Strategy and COVID Action Plan in a truly collective fashion with the community's needs at heart. I'm extremely proud of the

Town's response during this crisis and all the people across the business that worked tirelessly to get us through it.

At the start of the year we committed to developing our leaders with training offered to Managers and Service Area Leaders through the Australian Institute of Management Western Australia (AIMWA). They undertook a six-month program focused on functional relationships and developing their knowledge base in a number of leadership competency areas.

We have continued the roll out of our brand refresh with more evolutions of the brand across various applications including our website and various subsites and frontline staff uniforms.

We conducted a Community Perception Survey with outstanding results in areas of customer service, keeping the community informed, library and information services, festivals and events, and bulk waste collections. We also heard from survey respondents we need improve in the areas of safety, parking, wayfinding and lighting. Overall when benchmarked across the local government sector, we ranked third.

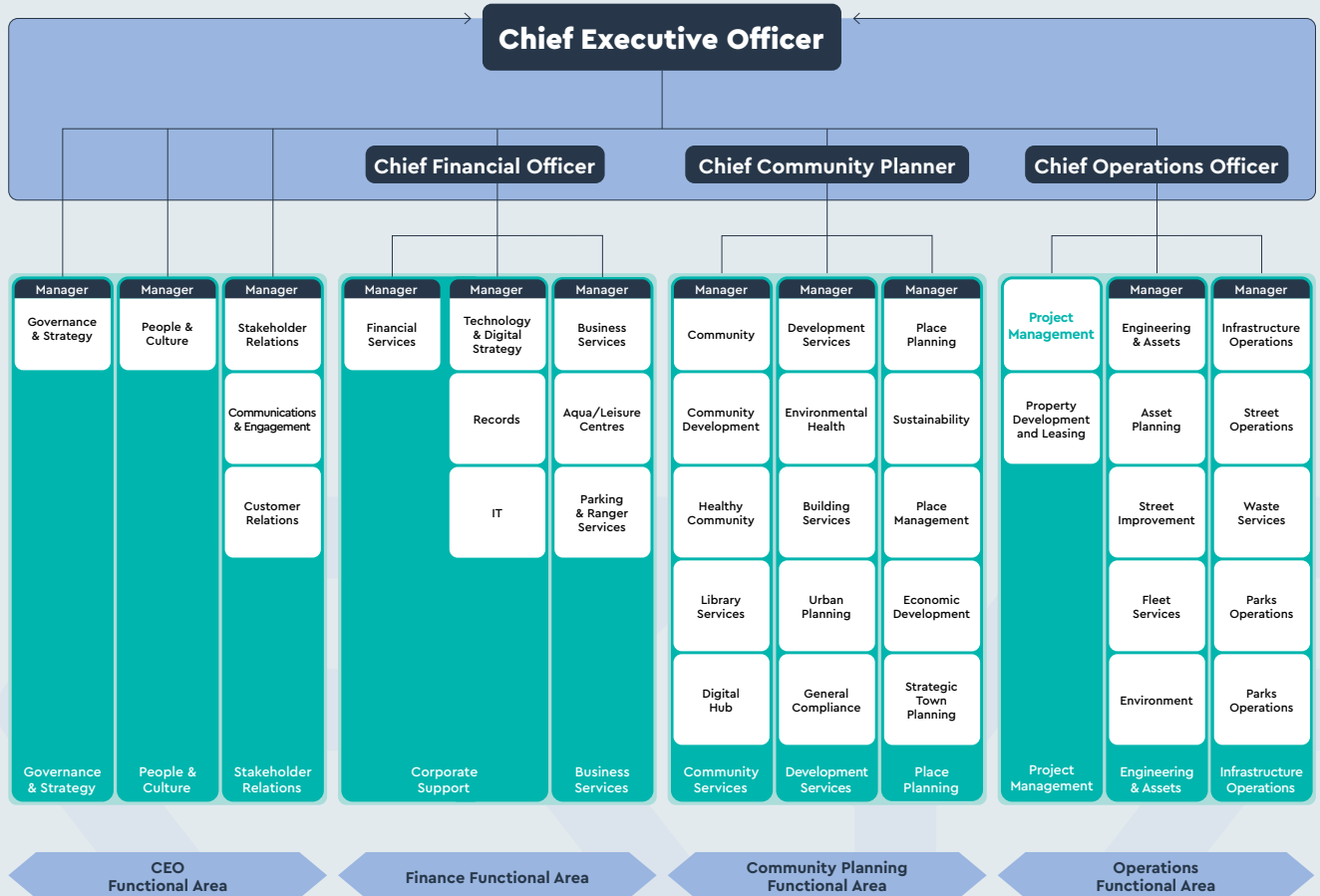
We delivered our biggest capital works program in many years with additional planning within our COVID Recovery Strategy being completed to further expand the capital works program over the next three years.

Looking back on a challenging year, with a high volume of planned and unplanned activity, again I couldn't be prouder of what the organisation has achieved in 2019-2020.

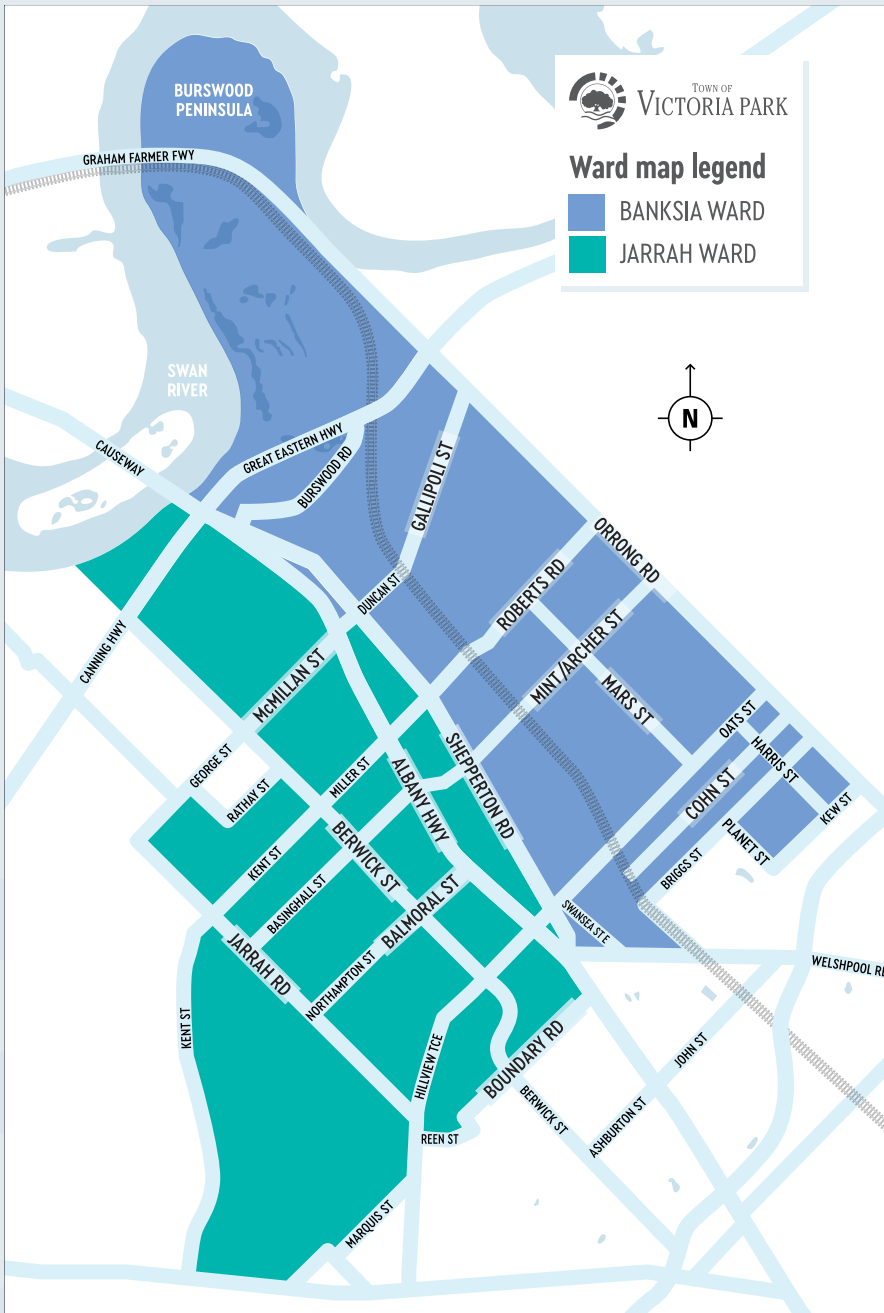


**Anthony
Vuleta**
-CEO

Organisational Structure 2019 - 2020



Your Councillors & Wards



Mayor Karen Vernon
0407 448 336
kvernon@vicpark.wa.gov.au
Term expires: Oct. 2023



Mayor Trevor Vaughan
Term expired: Oct. 2019

BANKSIA WARD



Cr. Claire Anderson
0416 199 745
canderson@vicpark.wa.gov.au
Term expires: Oct. 2023



Cr. Wilfred Hendriks
0403 121 543
whendriks@vicpark.wa.gov.au
Term expires: Oct. 2023



Cr. Julian Jacobs
Term expired: Oct. 2019



Cr. Luana Lisandro
0406 825 806
llisandro@vicpark.wa.gov.au
Term expires: Oct. 2021



Cr. Ronhda Potter
0449 730 493
rpotter@vicpark.wa.gov.au
Term expires: Oct. 2021

JARRAH WARD



Cr. Jennifer Ammons Noble
Term expired: Oct. 2019



Cr. Bronwyn Ife
0419 942 944
bife@vicpark.wa.gov.au
Term expires: Oct. 2021



Cr. Jesvin Karimi
0412 047 447
jkarimi@vicpark.wa.gov.au
Term expires: Oct. 2023



Cr. Brian Oliver
0435 229 317
boliver@vicpark.wa.gov.au
Term expires: Oct. 2021



Cr. Vicki Potter
0433 704 140
vpotter@vicpark.wa.gov.au
Term expires: Oct. 2023

Elected Members Meeting Attendance

Committee/ Council Meeting	Members	Ordinary Meetings Held	Ordinary Meetings Present	Special Meetings Held	Special Meetings Present
Council	Mayor Vaughan	4	4	0	0
	Cr Ammons Noble	4	4	0	0
	Cr Jacobs	4	3	0	0
	Mayor Vernon	11	11	5	5
	Deputy Mayor Ife	11	11	5	5
	Cr Anderson	11	11	5	5
	Cr V Potter	11	10	5	4
	Cr Oliver	11	11	5	5
	Cr R Potter	11	9	5	4
	Cr Hendriks	7	6	5	5
	Cr Karimi	7	7	5	5
	Cr Lisandro	4	4	4	4
	Policy Committee	Mayor Vernon	8	7	-
Deputy Mayor Ife		8	8	-	-
Cr Anderson		8	7	-	-
Cr V Potter		8	5	-	-
Cr Oliver		8	8	-	-
Cr R Potter		8	5	-	-
Cr Hendriks		8	7	-	-
Cr Karimi		8	7	-	-
Cr Lisandro		4	3	-	-

1 July 2019 - 30 June 2020

Committee/ Council Meeting	Members	Ordinary Meetings Held	Ordinary Meetings Present	Special Meetings Held	Special Meetings Present
Chief Executive	Mayor Vernon	5	5	-	-
Officer Recruitment and Performance	Deputy Mayor Ife Cr Anderson	5	5	-	-
Review Committee	Cr Karimi	5	4	-	-
	Cr Anderson	5	4	-	-
	Cr V Potter	5	3	-	-
	Cr Karimi	5	5	-	-
	Cr Hendriks (Alternate)	5	2	-	-
Audit & Risk Committee <small>(Audit Committee from July 2019 to March 2020)</small>	Cr Ammons Noble	2	2	-	-
	Cr Anderson	2	2	-	-
	Mayor Vernon	6	6	-	-
	Cr Oliver	6	3	-	-
	Cr Karimi	4	4	-	-
	Cr Hendricks	4	4	-	-

Year at a Glance

Leisure, Library & Digital Services

- 400,000 attendances across our Leisure & Aqua Centres
- 168,930 physical items & 27,116 digital resources loaned
- 758 one-on-one digital training sessions held

Customer Relations & Community Consultation

- 53,748 calls & 10,213 in person visits to the Town's Admin Centre
- 47,000 visits to our Your Thoughts engagement hub
- 104 engagement activities sought community involvement & 171 development applications sought public comment

Events

- 40,000 attendees to the Vic Park Summer Street Party
- 22 community & civic events and 27 Arts Season Events held before COVID restrictions
- 8 Restart Vic Park gigs with 20 artists delivered

Parking & Rangers

- 890,000 Free Parking Tickets & 15,228 infringements issued
- 12,000 Easy Park parking sessions a month
- 740 incidents involving animals, 490 Local Law issues and 370 abandoned vehicles attended



Building, Development & Assets

- 449 planning applications processed, 146 swimming pool & spa inspections and 632 building permits issued
- 25 building renewal projects completed and 95 building audits carried out
- 7% continuing light fleet reduction

Roads & Rubbish

- 1.45km of shared path constructed, 3 major road safety upgrade projects
- 5 footpaths renewed
- 4 green waste pick-ups and 2 general waste pick-ups completed
- 1,498 residents were registered as shoppers or sellers for Garage Sale Trail

Environment

- 375 food business inspections, 873 aquatic facilities samplings & 426 temporary food permit application approvals
- 1 Single-use Plastic and Polystyrene Ban introduced
- 1,659 total trees planted, 5,000 shrubs & 800 trees given to community

Internal Support Services

- 469,600 visits to the Town's website & 55 videos produced for the year
- Over 3,200 ICT service desk issues resolved
- 65 recruitment processes and 58 new staff were on boarded
- 94.5% rates collected
- 416 facilitated responses to elected member information requests



Unearthed hidden talents: Coping in a COVID world

When the Town made the tough call to close facilities in response to COVID-19, several employees were left without meaningful work.

Over the course of the pandemic, the Town created a culture of business and employment continuity, unearthing hidden talents which bolstered the delivery of essential services.

The Town created several working groups to manage the crisis, including the Business Continuity Group; a cross-functional team tasked with ensuring continuity of the Town's core services.

As the pandemic evolved the group guided the Town's workforce through 'work from home,' return to work' and 'redeployment options' for those unable to perform their regular duties.

During this time more than 20 employees expressed interest in redeployment to different service areas across Administration, Communications, Engineering, Urban Forest and Waste Services.

Janet Hercocock is one employee who benefited from these opportunities. Traditionally our Functions Coordinator, Janet was redeployed to Planning and Maintenance.

"This experience motivated me to seize opportunities I wouldn't have otherwise," she said. "It became a fun-filled rollercoaster of challenges and learning experiences".

Her thoughts were echoed by Leisure team members Adrian Borthwick and Derrin Kee.

Redeployed as an Administrative Support Officer to the Town's COVID-19 Management Group, Adrian said, "Redeployment provided me with a chance to apply my

knowledge in different areas of the organisation, meet new people and learn new skills".

Derrin describes similar experiences, expressing his gratitude for the support and opportunity to flex his video production skills.

"I'm so grateful to be able to use and develop my passion for videography on such a wide range of projects," he said.

CEO Anthony Vuleta said, "The impact of COVID across the Town meant some things had to stop, but on the flipside, we've adopted new technology, several new practices and broadened flexible work options to further support our people and community on an ongoing basis – the new normal."

"The Town has always been pretty good at adapting, and while this tested us, we are committed to continually growing from the experience with a recovery mindset, and keeping all our people gainfully employed."
- CEO Anthony Vuleta



Janet Hercock
and Derrin Kee.

strategic outcomes

Social

To promote sustainable, connected, safe and diverse places for everyone.

A Healthy Community.

The Town's Leisure and Aqua Centres provide opportunities for the community to participate in a wide range of sports, programs and services that support many social benefits.

Core services and programs include:

- Health & Fitness – gymnasium and group fitness classes
- Learn to Swim – classes suitable for all ages and skill levels
- Team sports – Junior and Senior sports programs
- Social sports – badminton, squash
- Bingo
- Recreational swimming – lap swimming, school carnivals, swim squads.

The Leisure team worked collaboratively with representatives of the Victoria Park Swim Club in successfully gaining grant funding from Sport Australia in April 2019. The grant funding was used to provide much needed upgrades to the aging outdoor 50 metre pool at the Aqua Centre. This project was completed June 30, 2020.

The cardiovascular equipment at the Aqua Centre was upgraded in February 2020, allowing members to experience the same quality equipment in both centres.

During the COVID-19 shutdown period, the Leisure team continued to deliver online fitness classes and general health and well-being information for the community via social media.

The Healthy Community team rolled out a number of specific projects and programs to support this strategic outcome, including:

- Healthy Community term programs
- Smoke-free Library and John MacMillan Park
- Mental Health Week Community Kindness initiative
- LiveLighter promo and banners throughout Town
- Mental Health First Aid not-for-profit community training
- Blender bike and activity bundle bookings both internal and external
- Delivery of the internal staff wellness program.

The Healthy Community team proactively continued to provide programs and services to the community during COVID-19 closures, including creation and distribution of online resources and programs via Zoom and Facebook Live.

Survey responses following member participation in our programs are summarised in the below table.

KPI	19/20 Target (% average)	19/20 Result (% average)
Safe: It made me feel safe and welcome.	80	93
Belonging: It helped me feel part of the community.	80	88
Wellbeing: It had a positive impact on my physical health and mental wellbeing.	80	91
Customer satisfaction: How likely are you to recommend this program to a friend or family member?	85	94
Session opportunities (p/m): Number of touch points for information sharing opportunities and direct delivery to community.	50	60

The Healthy Community team continues to partner with a number of national, state and local organisations to assist with the delivery of services and healthy messaging.

2,938

Members accessing both Leisure and Aqua Centres

51,000

group fitness attendances

64,000

gym attendances

1,481

Swim School enrolments

400,000*

attendances across Leisure and Aqua

582*

total community sessions with 5,599* total community visits for programs focusing on physical activity, nutrition and mental health

12

health promotion newsletters delivered throughout the year to just over 2,000 subscribers

22*

blender bike bookings both internal and external

Year three of the Healthy Vic Park Plan delivered.

*impacted with COVID-19 and facility closure

An informed and knowledgeable community.

The Town's Library launched the new Spydus Library Management System in September 2019. The system provides a host of benefits for library members including:

- An enhanced online catalogue, making it easier to access the library using smartphones and tablets better options for members to manage their membership accounts, including reserving multiple items at once the ability to keep an online personalised list of books you hope to read.
- Improved access to e-books, e-audio, e-magazines and Kanopy movie streaming and online services.

We delivered nearly 400 literacy and learning opportunities for adults and children throughout the year. Culture Counts surveys were used to measure the value and social impact of the programs. As evaluated by participants, using standardised questions, participants provided told us:

- 87% agreed "It helped me gain new insight or knowledge"
- 89% agreed "I would recommend this to a friend"
- 91% agreed "I would come to something like this again"
- 84% agreed "It helped me feel part of the community"
- 88% agreed "It made me feel safe and welcome"

During COVID-19 the Library building was closed, however Library staff communicated with the community via social media platforms to promote the many new online initiatives and existing resources such as e-books, e-audio books, e-magazines and Kanopy movie streaming.

LibraryCraft, which is based on popular Minecraft games, Universal Class, and uLibrary were sourced. Online activities for children included school holiday activities and links to Better Beginning Storytime sessions. Online author and information presentations were also held. A selection of local story photographs were also developed into online jigsaws.

Digital Hub

The Digital Hub builds the digital literacy of the community through training, information, collaboration and access.

Through one-on-one assistance, staff and volunteers helped community members with a range of topics including using smartphones and tablets, accessing the internet, setting up email, using MyGov, improving online privacy and security, and more.

In addition, monthly Tech Savvy group sessions in the Library have helped the community build their knowledge and understanding of technology topics.

Due to COVID-19, the Digital Hub was closed, Tech Savvy sessions were paused and digital literacy support was offered remotely via phone and video-conferencing. Digital Hub staff and volunteers helped the community access and use Zoom videoconferencing to stay connected.

A new Digital Literacy Program was developed, with input from the community via the "Digging into Digital" engagement. This new program will provide support to community organisations and local businesses as well as digitally excluded community members.

The value and social impact of Tech Savvy sessions was indicated by client feedback which told us:

- 91% agreed "It made me feel safe and welcome"
- 92% agreed "It helped me feel part of the community"
- 93% agreed "It's important that it's happening here"
- 91% agreed "It helped me gain new insight or knowledge"
- 93% agreed "It gave me a better understanding of today's world"
- 92% agreed "It sparked my curiosity and made me want to find out more"

168,930

books and other
physical items
loaned

27,116

e-books and other
digital resources
loaned

123,985

visitors

69

Literacy and Learning
opportunities were
held for adults, and
319 for children

758

one-on-one digital
literacy training sessions
held

33

group digital
literacy training
sessions held



**90**

CCTV partnerships established, providing \$66,478 to the community

58

Security Incentive Scheme rebates, providing \$9,800 to the community

22

Street Meet 'n' Greets registered, involving more than 500 residents and community members of the Town, providing \$5,488.73 to the community

68

organisations provided assistance or support

3

community-based action groups led or supported

4

youth engagement workshops delivered

740

incidents involving animals

490

Local Law issues

370

abandoned vehicles

250

cases of illegal dumping

An empowered community with a sense of pride, safety and belonging.

Safer Neighbourhoods

The Town continued to implement projects and services to address the Crime Priority Areas of the Safer Neighbourhoods Plan.

The Suburb Safety Sessions project reached out to community led crime prevention groups within the Town. The workshop held in St James was well-attended and considered successful.

The ongoing programs of the Town to assist the community with crime and safety remained well received. Community participation led to the Street Meet 'n' Greet and Security Incentive Scheme programs fully allocating their funding to the community.

The Town implemented a new Community Outreach Service in June and RooForce Facility Services were chosen to provide a 13-week community outreach trial throughout the Town, focusing on the John MacMillan precinct.

Families, Youth and Homelessness

The Town works in partnership with local organisations to improve outcomes for families, youth and vulnerable people in the community.

A key deliverable this year was the review of the Town's Homelessness Policy. A number of local organisations and more than 300 community members took part in developing a new policy and implementation plan to guide the Town's actions towards ending homelessness.

The Town continued to work collaboratively on projects with a number of community-based action groups. These groups include the Healthy Relationships Strategy Group, the Family and Children Connect Vic Park network, and the Belmont/Victoria Park Emergency Relief Network.

The Town delivered four awareness raising projects including:

- Homelessness Week couch conversation and information resource
- PANDA Week morning tea
- 25 Ways to Have a Happier, Healthier Relationship initiative
- Youth Week short story competition.

Reconciliation Action Plan

The Mindeera Advisory Group (formerly Aboriginal Engagement) confirmed three versions of Acknowledgment of Country for the Town of Victoria Park, for the following uses:

- Email signatures
- Council meetings
- Large events and functions delivered by the Town
- Large meetings

These were developed to keep a consistent and culturally accurate Acknowledgement of Country throughout the Town with a view to it being learned in Noongar language as the next step.

Local primary schools were inspired to request their teacher to create their own version of the language banners, and to research Noongar words and their translation. These projects were presented to Town staff.

Ranger Services

Throughout the COVID-19 State of Emergency, Rangers continued to provide a 24-hour, seven day-a-week service to help ensure community safety in the areas of Animal Management and Local Law enforcement. This included supporting WA Police in monitoring adherence to COVID-19 restrictions in public spaces.

Rangers have also worked very closely with Safer Neighbourhoods and the WA Police to implement a consistent process for managing rough sleepers and camping within the Town of Victoria Park's public spaces.

As well as daily patrols of the Town's parks and reserves, Rangers attended 740 incidents involving animals, 490 Local Law issues, 370 abandoned vehicles and 250 cases of illegal dumping.

A place where all people have an awareness and appreciation of arts, culture and heritage.

Arts Season

Arts Season 2020 included 27 individual events throughout March. Unfortunately, due to COVID-19 and Department of Health mass gathering restrictions, six events were unable to go ahead.

An Arts & Culture Plan was developed with more than 70 survey responses, and two workshops of 30 people where community members, local creatives and businesses attended to input their thoughts.

Two new public artworks were commissioned for Lathlain as part of the public space redevelopment in Zone 2 and 2X, and a new public art handbook for developers was developed to assist developers with procuring public art.

Town History Promotions

A regular monthly article in the Southern Gazette called "History Mysteries", has been established. History Mysteries features a photograph or item from our Local History Collection for which not much information is known. The community is asked to share any knowledge they have to help fill in the gaps.

A weekly post on the library Facebook page for "Time-warp Tuesday" is also popular. The posts feature an image from the local history collection and the information surrounding the history of the area. Both promotional features are gaining popularity, with the community donating more photographs and other collectables to the local history collection as a result.

Town Events

The LiveLighter Twilight Trio concert series received \$8,000 funding from Healthway to deliver free, inclusive, family concerts with the LiveLighter messages. Concert themes/target audiences were – Kids/Families, Jazz in the Park/Seniors, Lunar New Year/Families. Around 3,000 people attended the three concerts.

Once again, the Town hosted the popular Vic Park Summer Street Party, delivered in conjunction with Upbeat Events and included elements of our 25th Anniversary celebrations, including a popular lantern parade.

Virtual Sunday Sessions were delivered via the Town's social media platforms during COVID-19 as a way to create positive vibes, opportunities for connection and to support local artists. This evolved into the 'Restart Vic Park gigs' as WA restrictions eased and allowed performers to 'pop-up' in various locations across the Town bringing much needed vibrancy, colour and joy back to the community.

Virtual Anzac Day Ceremony

Due to COVID-19 restrictions, instead of gathering together in Memorial Gardens on 25 April to honour our Anzacs, the Town found different ways to acknowledge and recognise them. We created an online Anzac Hub page on the Town's website to bring the initiatives together in one place, with information disseminated using social media.

- A socially socially-distanced was filmed in the format of an Anzac service including the Mayor, Deputy Mayor, Local Member Hon Ben Wyatt, a bugler and siblings from a local Scout group to form a guard of honour around the memorial and lower/raise the flags. This was interspersed with an address from the Mayor, images from the Town's local history collection and footage from previous Anzac services.
- Information was collated on two local heroes that characterise the resilience, strength and valour that is associated with the original Anzacs. The first is Robert McMaster, the original Mayor of the Municipality of Victoria Park who fought at Gallipoli. The Victoria Park RSL has written an article about the second person, Stan Gurney VC, a local man that fought in Egypt in World War II and was awarded the Victoria Cross.
- Some colouring activities were added to the Anzac Hub to engage with a younger audience showcasing uniforms worn by the ANZACs and modern-day service personnel.
- The Town cross-promoted the 'Driveways at Dawn' Anzac social movement, driven by the RSL to encourage residents to participate.

27

Arts Season events

1

Guerrilla Grannies
senior spraypaint
workshop (15
people)

2

Public Artworks
commissioned

123,000

people engaged
via social media
reach for Timewarp
Tuesdays Facebook
posts

3

Liveliighter Twilight
Trio Concerts with
sponsorship from
Healthway

22

community and civic
events delivered prior to
Covid restrictions

6

Success Series online
webinars attended by
90 People

8

Restart Vic Park gigs
with 20 artists

40,000

attendees to the Vic
Park Summer Street
Party





Economic

To promote sustainable, diverse, resilient and prosperous places for everyone.



A desirable place for commerce and tourism that supports equity, diverse local employment and entrepreneurship.

Curtin Ignition Business Sponsorship

The Town again offered two fully-funded scholarships, open to businesses or residents within the Town to Curtin University's Ignition Program.

Business events

The Town held two business events, with one conducted virtually due to COVID-19.

- The Disruptors Business Breakfast.
- The 2020 Vic Park Business Awards (adapted to become an online video live-streamed to announce the winners).

Economic Development Campaigns

The Town delivered three large destination marketing campaigns, alongside a number of blogs and smaller campaigns and videos.

- Our Town, My Story shop local campaign - showcasing the people behind local businesses and their stories.
- Deck the Walls Christmas campaign - designed to attract Christmas shoppers with a local window dressing competition where community voted for the best-dressed shop.
- The Town showcased businesses in TV segments across both 'Destination WA' and 'Our State on a Plate', as well as promoting businesses through several smaller campaigns and blogs, including the 'Catch Up before the Match Up' AFL campaign and a Mother's Day blog.

Collaborative Working Groups

The Town is a part of several collaborative Local Government groups, including the following.

- South-east corridor collaboration with Cities

of Canning and Gosnells, working on red tape reduction initiatives.

- Inner Perth Group MOU collaboration with four other local governments on destination marketing and economic development, to deliver broader Perth based attraction promotions via the Visit Perth destination website and economic development initiatives.
- Stakeholder collaboration as part of the Burswood Peninsula Alliance, to ensure the best possible outcomes in the delivery of infrastructure and operational projects.

COVID-19 Business Support

Due to COVID-19, the Town delivered several initiatives to provide support to local businesses. These included:

- The #StillOpenForBusinessCampaign - digital marketing campaign, designed to promote businesses who shifted to an alternative form of business. An online business register was created with the details of businesses that had adapted their offerings and services.
- COVID-19 business support 'one stop shop' - a business support online hub housing information from other agencies and organisations, as well as a range of initiatives the Town was undertaking to support businesses.
- A Marketing Hub - providing advice for businesses on how to get online and promote themselves.
- One-on-one business advisory service - a procured free support service provided online or over the phone for the local business community.
- Free Trade Area - abolishing fees for the free trade area to make it easier for businesses to have alfresco dining.
- Relaxed planning conditions - the adoption of Local Planning Policy 41 which exempts certain changes of use within existing buildings, located within the Town's local centre zones and the Albany Highway precinct from the need to obtain development approval.

2

fully funded
scholarships for
the Curtin Ignition
Program

2

business
events

3

economic
development
campaigns and
two TV segments
promoting local
businesses

1

new inner Perth
wide destination
marketing platform
and supporting
promotional
campaign

3

new online
business platform

Localised

The Town prepared and launched an online business platform, 'Localised', where Town-based businesses can advertise their products, services and events, share recommendations, talk to other local business, access key information from the Town, undertake local procurement activities and take advantage of other social and support tools.

Invest Vic Park

The Town prepared its first ever Investment Prospectus titled 'Invest Vic Park'. Phase 1 of the prospectus included a hard copy brochure which was launched at December 2019's Disruptors Breakfast. Phase 2 is a sophisticated website where investors can access critical information relating to Vic Park. This is substantially progressed and will be launched in September 2020.

A clean, safe and accessible place to visit.

Noise Regulations

The Town granted Venues Live, the operators of Optus Stadium an approval to operate up to ten notifiable events. Notifiable events are events that do not comply with the requirements of Environmental Protection (Noise) Regulations 1997, e.g. musical concerts, monster trucks etc.

Mosquito Management

Environmental Health worked with neighbouring local governments in a cross-boundary collaboration, as part of the Contiguous Local Authorities Group (CLAG), to produce mosquito management education material, including brochures and videos that take into consideration the unique environmental conditions of the area.

Routine Environmental Health Inspections

The Town's Environmental Health team completed 375 food business inspections, 873 aquatic facility samplings, 426 temporary food permit application approvals, 90 public event approvals and 24 skin penetration establishment inspections. They also completed 654 requests for assistance.

Additional services as a result of COVID-19

Environmental Health Services played a vital role in supporting business as a result of COVID-19 health directives. Educational materials were prepared and distributed to all businesses, and staff were on hand to assist them prepare their COVID Management Plans. Environmental Health team members were on standby and ready to assist the State Government if they were required.

Dynamic Parking

The Parking Management team has trialled a new dynamic pricing model, and found it to be an effective way to increase the access to, and use of parking at some of the Town's most popular destinations along Albany Highway. The parking operation has also ensured equitable access for all, by monitoring the Town's paid parking, timed parking and residential parking areas.

Response to COVID-19

In line with Dynamic Parking, as parking demand fell during the Covid-19 State of Emergency, the Town provided longer free time and half price parking on Albany Highway. Additionally, parking resources were redeployed to support Rangers, to ensure community safety in the areas of Local Law enforcement. This included supporting WA Police in monitoring adherence to COVID-19 restrictions in public spaces.

Free Sunday Parking Trial

The Town of Victoria Park trialled free Sunday parking during December and January over the past two years. Data captured throughout this period indicated that:

- The promotion of this initiative increased online traffic to the Town's webpage and was seen by a large number of people (approximately 800,000 views).
- The available ticket data shows minimal change to parking bay use the free parking campaign delivered through December and January 2019/20 did not result in additional pedestrians being observed.
- While the campaign did not result in additional people parking or pedestrians observed along Albany Highway, the campaign proved effective in raising awareness, indicating future holiday campaigns could be focused on parking opportunities within the Town and the dynamic parking model.

375

food business inspections

873

aquatic facilities samplings

426

temporary food permit application approvals

90

public event approvals

24

skin penetration establishment inspections

1.35M

patrons provided with ticket parking

890,000

free parking tickets

12,000

Easy Park parking sessions a month

15,228

infringements issued

1,100

parking complaints attended to



Environment

To promote sustainable, liveable, healthy and green places for everyone.

Land use planning that puts people first in urban design; allows for different housing options for people with different housing needs; and enhances the Town's character.

New Local Planning Policies

Council adopted Local Planning Policy 39 – Tree Planting and Retention (LPP39) and Local Planning Policy 41 - Exemption for Specified Changes of Use and Activities Carried Out from Existing Buildings (LPP41). LPP39 aims to increase vegetation and tree canopy within the Town, consistent with the Town's Urban Forest Strategy. LPP41 makes it easier to establish and expand business by exempting certain land uses from needing development approval.

Revised Local Planning Policies

Council adopted the revised versions of:

- LPP 8 – Sunbury Park Site Design Guidelines
- LPP 34 – Sea Containers
- LPP 28 – State Administrative Tribunal Applications for Review
- LPP 29 – Public Art Private Developer Contribution.

Planning Strategies

Council endorsed Scheme Amendment 82 and Local Planning Policy 40 – Burswood Station East Precinct for public advertising, which sets the framework for future planning around Burswood Station East. Council also endorsed the draft Local Planning Strategy for consent to advertise in April 2020. The Town has begun developing Local Planning Scheme No.2. Council also endorsed Archer St and Mint St Streetscape Improvement Plans to proceed to public advertising.

Building and Planning Services

Approval of developments means high quality outcomes for occupants and the wider community.

In the 2019-2020 financial year, 449 development applications were processed.

The Town also started in-house, four-yearly mandatory swimming pool/spa inspections in place of using a contractor. This has benefitted the Town in terms of cost savings as well as ensuring greater consistency in the application of the applicable standards. This year 146 inspections were completed, but the program was interrupted by COVID-19 restrictions. It is still intended to complete all inspections by the due date.

A review of the Fencing Local Law has been undertaken, which resulted in a new draft due for completion in the year ahead.

In 2019-2020 the Town issued 632 building permits equalling a construction value of \$360m. Inspections were completed for 37 new swimming pools or spas, 81 demolition permits were issued and 77 compliance events were issued.

6

Planning Policies approved

1

Scheme Amendment endorsed

1

major Streetscape Improvement plan

1

advocacy platform for METRONET projects

449

planning applications processed

146

swimming pool and spa inspections

632

building permits issued

81

demolition permits issued

A safe, interconnected and well-maintained transport network that makes it easy for everyone to get around.

Road Renewal Projects

An unprecedented number of infrastructure projects were budgeted and completed, particularly in the road renewal category, equating to an actual expenditure of \$3.11 million. This ensures the minimum level of asset sustainability ratio is achieved. It is an increase of just over \$1.26 million from the previous financial year in terms of actual dollars spent on road renewal projects.

The Town completed two road safety projects that were funded under the Main Roads WA Black Spot program. The first project was the realignment of approaches to the Kent St and Hayman Rd roundabout in order to reduce entry speeds. The second project was the installation of pedestrian signals and crossing points at the intersection of Albany Hwy, Oats St and Hill View Tce.

Footpaths

Construction of new footpaths throughout Bentley Technology Park continued with 850 metres provided along Turner Ave, Brodie Hall Drive and De Laeter Way. Significant work also went into the design of a new path along Victoria Park Drive between Roger Mackay Drive and Marlee Loop, including a new signalised pedestrian crossing. This project is pending resolution of third-party land issues related to the Optus Stadium development and funding contributions by external agencies.

A new condition audit was undertaken for all the Town's footpaths which informed the renewal priority and five footpaths were renewed accordingly during the financial year.

Major Drainage Project

As part of the Lathlain Oval redevelopment project, a new stormwater drainage pipe network was installed by micro-tunneling 80 metres from the west side of Roberts Road to a new sump located on the old Carlisle Bowls Club site (Lathlain Redevelopment Precinct Zone 2). This method of construction eliminated the need for open trenching and the associated impacts that may have occurred such as road closures, and damage to tree root systems and underground services.

24

road renewal projects

3

major road safety upgrade projects

3

new footpaths

5

footpath renewal projects

1

major drainage project



A safe, interconnected and well-maintained transport network that makes it easy for everyone to get around.

Burswood Station East Public Realm Concept Plans

The Town has prepared public realm concept designs for Goodwood Pde, Griffiths St, Stiles Ave and all of the other streets and lanes in the Burswood Station East Precinct. A Concept Design has also been prepared for Stiles-Griffiths Reserve.

Trackless Tram Investigation Consortium

The Town continued its participation in the Trackless Tram Investigation Consortium culminating in a final detailed options report and future advocacy approach.

Rutland Avenue Shared Path

The Town constructed the next section of off-road shared path between Oats and Miller St that forms part of the metro cycle network. Detailed design of the final section between Great Eastern Hwy and Miller St is in progress.

Principal Shared Path Rutland Avenue

As part of the Perth Bike Network, the cycle path was constructed along Rutland Ave between Welshpool Rd and Oats St. This important link along the railway line provides for additional safety for pedestrians and cyclists.

Train Station Precinct Planning

Council adopted the METRONET advocacy platform in August, with subsequent advocacy efforts actioned through the METRONET working group.

1

research study
and advocacy
platform for a
mid-tier sustainable
transport option

1.45km

of shared path
constructed





A clean place where everyone knows the value of waste, water and energy.

Waste Management

Kerbside collections were carried out as planned and the Town's sweeping program ensured the sweeping requirements of various areas of the Town were met. These included the daily sweeping of the footpaths on Albany Hwy, road sweeping for Albany Hwy five days per week, and street sweeping for residential streets three times a year.

Environmental Education Initiatives

Working together with various stakeholders, the Town invested time and resources in the following events which are aligned with the Town's Environmental Plan and Strategic Waste Management Plan.

- **Grow It Local** – a gardening workshop was held on 12 November. Grow It Local is a community and marketplace for backyard, balcony, community garden and window-sill farmers to connect, share, learn, swap and/or make money. The program encourages the whole community to get involved. The workshop attracted 30 community members.
- **Garage Sale Trail** - held on 20 and 21 October, Garage Sale Trail is a not-for-profit social enterprise that seeks to educate Australians on the importance of reuse, and the need to take individual responsibility for the impact of our consumption habit while also building stronger, more connected and more resilient communities. 1,498 residents were registered as shoppers or sellers and this resulted in an estimated 10,875 kilograms of items reused locally.
- **Waste and Recycling Management Workshop** - held on 24 October, this workshop educated residents on how to reduce our waste footprint. This workshop attracted 20 attendees.
- **Building Habitat with Native Plants** - held on 30 November, this workshop provided residents with information on how to create beautiful, resilient and unique home gardens that are brimming with wildlife. This workshop attracted 40 attendees.

In addition, an energy audit for the depot was completed. This met the KPI to conduct an energy audit of one high consuming site each year.

Single-use Plastic and Polystyrene Ban

The Town began contributing to its single-use plastic and polystyrene ban implementation program by following through on actions such as switching the use of plastic dog poo bags to compostable bags, removing plastic disposal cups from the Town's workplaces, and removing bin liners from the offices of the administration building.

Work has also begun toward a dedicated campaign to encourage local businesses to participate in a WA Plastic Free program to help our local businesses and eateries switch from single-use plastics to better, environmentally-friendly alternatives, and be recognised as plastic-free champions. The Town will be the first local government to collaborate with WA Plastic Free on the nation-wide initiative, due to launch in July 2020.

4

green waste
pick-ups completed

2

general waste
pick-ups completed

1,498

residents were
registered as
shoppers or
sellers for Garage
Sale Trail

1

Town energy audit
completed for the
Depot

Appropriate and sustainable facilities for everyone that are well built, well maintained and well managed.

Outdoor Pool Refurbishment Works

Remediation works were carried out to the outdoor pool at the Aqua Centre following recommendations from a structural audit, which will prolong the life of the pool for 25 more years.

Solar PV Installation at Aqua

The installation of solar panels at the Aqua Centre will reduce power consumption by approximately 25-30% - implementing recommendations from energy audits and the Town's Environmental Plan.

Security Screens upgraded

Crimsafe security screens were installed at four local clubs to improve security.

John MacMillan Toilet Block

As part of the John Mactivation project, the old toilet block on the mound hill was demolished and replaced with a more functional modern toilet to the east side of the park. This has allowed for more open space and visibility through the park area.

Administration Lift Replacement

The administration building lift was past its useful life and incurring increasing maintenance costs. The lift was replaced with a hydraulic design which has resulted in increased storage space in the old motor room and it now complies with disability access standards.

Fleet Services

The Town's fleet number is continuing to reduce. The administration light fleet had reduced by 7% from 55 to 51 vehicles. Additionally, there has been a further fleet cost reduction achieved from last year for external repairs (by 26%) and external servicing (by 14%), due mainly to the acquisition of more reliable equipment (such as the new road sweeper) and increased internal staff capacity for heavy vehicle maintenance and repairs.

Fleet Services has again achieved the Green Stamp Advantage accreditation for its effort in continuing to improve environmental protection outcomes in the various work activities performed at the workshop and the depot.

Continuing from last year's move towards becoming a more environmentally sustainable local government, a trial has been initiated to determine the effectiveness, longevity and suitability of the use of an electric minor plant as an alternative to a conventional two stroke powered plant.

New Vehicles

A new road maintenance truck has been ordered. The chosen truck will be safer, more fuel efficient and environmentally friendly compared to the old truck. It will also improve operating efficiency for the Town's work crews.

25

building renewal projects completed

1,065

customer requests received for building maintenance and 98.5% closed within timeframes

95

building audits carried out

7

light vehicles, 3 trailers, a road sweeper and tractor/mow deck renewed

7%

reduction in light fleet



Appropriate, inviting and sustainable green spaces for everyone that are well maintained and well managed.

Park Maintenance

Town public spaces were maintained as per schedules to ensure well-kept grass areas, neat garden beds and weed control using a variety of methods. Reticulation systems were serviced and monitored ensuring the Town met its water use requirements in line with our bore licences.

Town contractors maintained park mowing fortnightly, while Town officers also maintained park and garden areas fortnightly. Town roundabouts were serviced every six weeks and bore water use came in under licence requirements.

Edward Millen Masterplan and Higgins Park/Playfield Reserve Masterplan

Council approved the Edward Millen Park Masterplan which has now progressed to detailed design. The Higgins Park and Playfield Reserve Masterplan has also been substantially progressed.

Public Open Space Strategy

Council adopted the Town's first Public Open Space Strategy in February 2020, which sets the strategic direction for public open space in the Town.

Hillview Bushland Management Plan

The Hillview Bushland Management Plan was completed. Endorsed by Council in November 2019, the plan provides direction on how the Hillview Bushland can be protected and enhanced.

2

Park Masterplans progressed

1

Bushland Management Plan endorsed

1

Public Open Space Strategy adopted



Increased vegetation and tree canopy.

Urban Forest Strategy

The implementation of the Urban Forest Strategy progresses this strategic outcome through a diverse range of projects.

- **Vic Park Leafy Streets**

A street tree planting program was established which focuses on public properties, high pedestrian streets feeding into Albany Hwy and surrounding Carlise and Oats St train stations. These tree plantings will have a transformative effect on Vic Park streets.

- **Urban Forest at Home**

The 'Urban Forest at Home' initiative gave away 5,000 shrubs (3,500 grown from the Kensington Bushland seed) and 800 trees. These are significant to the overall increase in vegetation as these will be planted on private land and represent private land contribution to increase vegetation and canopy in the Town.

- **Charles Patterson Park Community Planting Day**

On 2 August nearly 100 community members joined Town staff and elected members for a community planting event. Eighteen Flooded Gums (*Eucalyptus rudis*) were planted along with 3,500 shrubs propagated from Kensington Bushland seed. This created nearly 4,000m² of urban bushland and habitat for local fauna.

- **Vic Park Drive**

Sixteen Tuart trees were planted along Vic Park Drive providing shade to a busy path and providing habitat to local species.

- **G.O. Edwards Eco Island**

The Island within the Lake at G.O. Edwards Lake was cleared of Brazilian Pepper weed infestation and replanted with local trees, sedges and other local shrubs. This will create an "eco-island" where fauna has refuge and habitat separated from human activity.

- **Brodie Hall Drive**

Twenty-seven Marri trees (*Corymbia calophylla*) were planted along Brodie Hall Drive in Tech Park, Curtin. Curtin University grounds are considered a Black Cockatoo super roost given the number of habitat and food trees on the campus. Marri trees are an important food source for Black Cockatoos and these planting will contribute to the areas ongoing support of these species.

16

Tuart trees
planted along
Vic Park Drive

27

Marri trees planted
along Brodie Hall
Drive in Tech Park,
Curtin

28

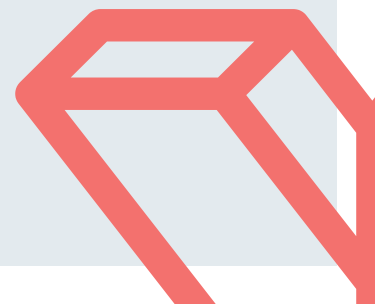
Flooded Gums
and 3500 shrubs
propagated
from Kensington
Bushland seed

5,000

shrubs and 800 trees
given to community
as part of Urban
Forest at Home

1,659

total trees planted,
equalling 70,000m²
projected canopy
added to the urban
forest





Civic Leadership

To show leadership by communicating with, empowering and supporting people in the community.

Everyone receives appropriate information in the most efficient and effective way for them.

Brand Refresh Transition

The Town continued the rollout of refreshed Town branding on internal and external digital and printed collateral. This extended to brand adaptations for the leisure centres and Town library. A full design refresh of the Town's website in line with the updated look and feel was also completed.

Digital

- We maintained and developed several new pages for the Town's web and VIKI intranet sites with training delivered to key content editors.
- We developed an online directory to support upcoming campaigns that will encourage community to contribute to the Town's website.
- We developed social media guidelines to guide the use of Town's social media channels across the business and for third-party content shares and requests.
- We developed new web sitemaps, functions and content for the Invest Vic Park and Localise websites in collaboration with Economic Development.
- We supported several service areas develop and produce video content as lead marketing tools for project and council decision updates, event and program delivery, for education and communication needs and social impact storytelling – including a digitally delivered ANZAC Day ceremony and the Vic Park Business Awards via Facebook Premiere due to COVID-19
- The Town's social media channels recorded the following statistics for the financial year.

Channel	Followers	Increase	Impressions
Facebook	12,887	19%	2,411,056
Instagram	4,311	100%	326,145
LinkedIn	3,098	19%	82,225
Twitter	2,840	3%	333,730

Crisis Communications

- The Communications and Engagement team led crisis communications and developed a large suite of internal and external online communication hubs, for staff, community, and local businesses with frequent information updates, resources, and action strategies, including the Restart Vic Park recovery plan during COVID-19 pandemic.

Publications Published

- e-VIBE corporate e-newsletter, plus five other Town subscriber services and project-based newsletters, published monthly
- Your Thoughts e-newsletter published monthly
- VIBE magazine produced and delivered to households quarterly
- Restart Vic Park Strategy
- Annual Report 2018-2019
- Advocacy Priorities booklet

Major Campaigns

- Vote Vic Park Council elections
- Community Kindness – Mental Health Week
- Free Sunday parking over Christmas/New Year
- #stilopenforbusiness during COVID-19
- Vic Park Business Awards

Advocacy

- Review and adoption of new Council Advocacy Priorities for 2020.
- Developed a draft Relationship Management Strategy for collectively maintaining key relationships.

Internal Services Review

- Completed an internal survey of the Communications and Engagement team levels of service.

\$436,140

earned in unpaid media coverage

2.8M

Town communication social media impressions

469,600

visits to the Town's website

28%

open rate on Town e-newsletters

250

campaigns with over 810 design elements

55

videos produced

- Carried out a review of Communications and Engagement team processes and developed an updated plan and process maps and templates for better supporting requests and turnaround timeframes.
- Began planning an ongoing internal education and training program to include modules for the financial year.

A community that is authentically engaged and informed in a timely manner.

New Initiatives

- The Town developed and gained Council endorsement of a new Community Charter which is a statement of commitment to the community of how the Town will work and interact with the public across all areas of the business.
- We developed and gained Council adoption of a new Communication and Engagement Policy and Management Practice, replacing the previous Public Participation Policy.
- We completed a review and targeted survey of key Council and community group relationships in relation to the Community Charter commitments, to set a baseline for future relationship improvement measurement and action planning.
- We implemented completely digital engagement workshops in response to the COVID-19 pandemic.

Top Engagement Projects

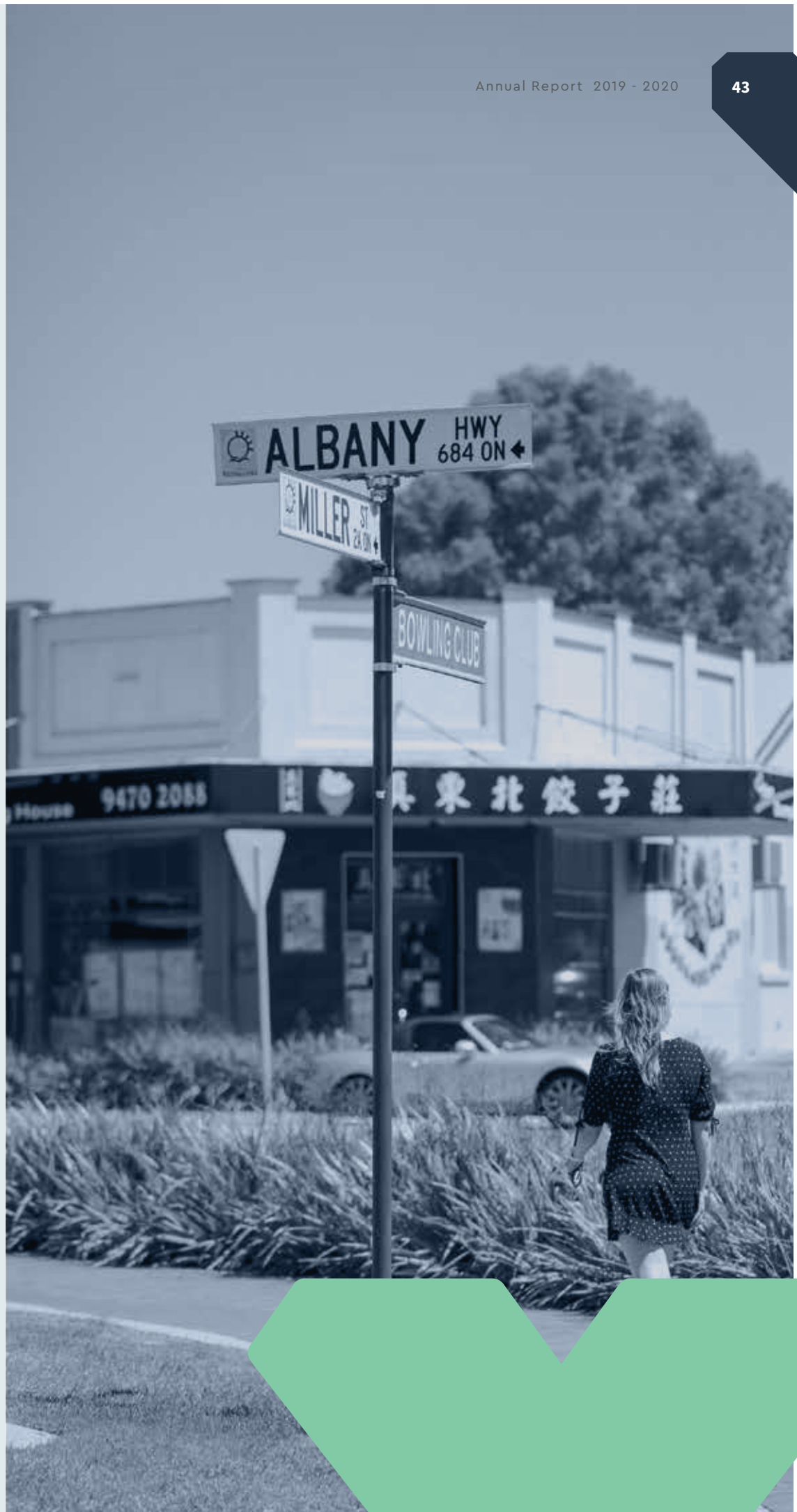
A total of 45 projects were launched during the financial year. The top five based on participant numbers were:

- Macmillan Precinct Masterplan - 1,506
- Higgins Park and Playfield Reserve - 966
- Homelessness in Vic Park - 751
- Name the Laneway ROW52 - 734
- McCallum Park Active Area - 721

Working Groups

- The Town established the Macmillan Precinct Working Group, the Higgins Park Design Reference Group, the Urban Forest Strategy Implementation Group and the Lathlain Precinct Redevelopment Project Zone 1 Community and Sport Club Facility Advisory Group.
- Our already established Community Sounding Board was used for the Arts & Culture Plan and the Communications and Engagement Policy. Invitations were also offered to participate in all engagement including participatory budgeting and Lathlain Zone 1 advisory group.



47,000visits to Your Thoughts
engagement hub**3,300**engaged
participants
online**65**new Sounding Board
members**2,456**subscribers to Your
Thoughts**10,293**visits to Your
Thoughts in June
2020. The highest
number since the
launch in 2015**25**staff received
engagement training**104**engagement
activities sought
community
involvement**171**development
applications sought
public comment

Well thought out and managed projects that are delivered successfully.

Place Plans

The Town has completed a draft Place Plan Volume Series that includes 10 Place Plans for each of the Town's neighbourhoods. These Place Plans organise the projects outlined in the suite of Town informing strategies into clear actions for the organisation to deliver in each place.

Etwell Street Local Centre Revitalisation Plan

The Town completed the Etwell Street Local Centre Revitalisation Plan and Detailed Designs. This project is now ready to proceed to construction.

ROW 52 Laneway Upgrade

The Town completed an upgrade of the ROW 52 laneway in East Victoria Park, which was subsequently the winner of an Australian Institute of Landscape Architects, Urban Design Award.

McCallum Park Active Area

The Town, with community, completed the concept design for the McCallum Park Active Area. The success of this co-design exercise led to Council endorsing the project to proceed to detailed design and allocating \$1.6m of capital funding to the project in the Long-Term Financial Plan.

Lathlain Precinct Redevelopment Project Zone 2

The Zone 2 (Lathlain) and Zone 2 eXtended (Carlisle) project contractor, Advanteeing Civil Engineers, achieved practical completion in December 2019. The new community facilities have since been open, with very broad community use.

The park includes all abilities children's play areas, nature play areas, separate junior and intermediate skating infrastructure, multipurpose basketball half court over off-street parking, and multi-use sports courts. There are weather protected family picnic areas with barbeques, park ablutions, meandering universal access walk paths, park seating, an off-lead dog enclosure, interpretive hard

landscaping including giant lawn bowls (in recognition of the previous land use) and whimsical paths.

Particular attention was given to retention of existing mature trees together with extensive new tree and understory planting of themed native vegetation, installation of bird wildlife water sources, and a community orchard of macadamia trees that will be a food source for Forrest Black Cockatoos that seasonally frequent the location.

Macmillan Precinct Masterplan

Since February 2020, the Town and project consultants Roberts Day have been engaging in detail with site stakeholders and the wider community to develop a Vision and a Concept Plan that reflects the community's shared aspirations for the future of the Macmillan Precinct. Following the vision development in early 2020, the concept plan was developed as the next step in preparing a community-led framework for the future of the Macmillan Precinct. As a vital hub for Town services, community events and public life, it is essential any future changes reflect the values and priorities of the community and are captured in the Concept Plan.

Higgins Park Tennis Club Upgrades

The Higgins Park Tennis Club has been upgraded to include a relocated croquet club court, new hardcourts, additional grass courts and LED lighting. This shared facility can now accommodate both clubs, as well as providing additional infrastructure, for use at night.

Edward Millen Park Master Plan

The Edward Millen Park Master Plan project helps to define the park's relationship to the adaptive reuse of Edward Millen House and surrounding buildings. Development of the Master Plan involved community engagement and design sessions with the final Park Master Plan design being approved by Council to go to detailed design.

Edward Millen House Adaptive Use

The Edward Millen Adaptive Heritage and Landscape Redevelopment project is being delivered under the Land Asset Optimisation Strategy. The project aims to

realise the full potential of the heritage-listed buildings and the expansive 4.7-hectare Edward Millen Reserve to minimise the ongoing cost to maintain the precinct and maximise the benefit to the community of the amazing heritage assets.

The Town has completed market sounding and feasibility options analysis to assess the commercial viability of a heritage adaptive re-use redevelopment and has endorsed a business case that outlines the future of the precinct.

The Town is close to finalising a significant \$4 million grant to assist in this project, and is working with Department of Planning Lands and Heritage to undertake all the legal changes to allow the redevelopment to occur.

State Underground Power Program – Round 6

The Town has continued to apply for State Underground Power Program funding each time that applications are called for. In 2017 there were 19 metropolitan projects (SUPP6) approved by the Minister for Energy. There was a limit of three projects per local government and the Town secured three projects. The total project cost is more than \$33 million with the Town and the affected lot owners contributing over \$19 million. The projects have begun on site.

Network Renewal Undergrounding Program Pilot

On 18 February 2020, the Minister for Energy announced the trial of a new funding model by Western Power to enable the upgrade of sections of their overhead network in specific areas where significant asset replacement and maintenance works are required. Western Power identified four specific areas and approached five local governments for their Network Renewal Underground Pilot Program (NRUPP) including St James and part of East Victoria Park (Town of Victoria Park and City of Canning). Western Power is responsible for all of the project cost related to their assets within the road reserve. The affected lot owners are contributing approximately \$1.5 million to have overhead cables within private properties undergrounded. The construction works are proposed to begin in 2021.

10

Place Plans
drafted

1

Local Centre
Revitalisation
Plan and Detailed
Designs

1

Laneway
Upgrade

2

new park
locations
created

2

Precinct
Masterplans



Appropriate information management that is easily accessible, accurate and reliable.

Review of the Information Communication Technology (ICT) Operations

In an age where information is instantly available online, ratepayers are more empowered than ever before and want the option of a modern digital experience to enhance their interactions with the Town. To help achieve this, over the past 12 months an external review of the Town's ICT Team and their associated business processes was undertaken.

The outcomes of this review will help set ICT priorities and determine the strategic path forward for the Town's ICT Team, so it will be able to manage future digital transformation and support any future emerging technologies.

Remote ICT Access

Working with the COVID Management Team and Business Continuity Team, ICT had a major role in ensuring staff had remote access to ICT systems so allowing them to work productively from home. Microsoft Teams was rolled out to all staff.

Information Management

During COVID-19 the leisure facilities were closed and staff from both the Aqua and Leisure Centres were redeployed to undertake records management duties.

They assisted the Information Management Team to undertake a massive archiving and destruction project. The project involved the auditing of 17 years of physical records at both facilities. Staff sorted, destroyed and filed physical records. The project saved the Town an estimated \$40,000 in fees that would otherwise have been spent on a temporary archivist.

65

recruitment processes were completed with 2403 applications received

3200

ICT service desk issues addressed

58

new staff were on boarded

13

Freedom of Information Requests

39

attendees were involved in AIM Leadership Development sessions

227,264

documents registered

77

employee cessations were processed

10

formal grievances were investigated and resolved

128

training and development courses were coordinated for staff attendance

Innovative, empowered and responsible organisational culture with the right people in the right jobs.

Recruitment and Selection

The Town reviewed and developed a recruitment and selection procedure to ensure the Town uses best practice selection methods.

Leadership Development

The Town focused on building the capacity and capabilities of our leaders. Through the Australian Institute of Management Western Australia (AIMWA) the Town's leaders at manager and Service Area Leader level went through a six-month program finishing in December 2019. The major focus was to build cross-functional relationships whilst developing their knowledge base in a number of leadership competency areas.

Staff Engagement

The Town developed an Innovation Framework and launched the 'VicSpark' Innovation Program.

The People and Culture Team were essential in assisting the COVID Management Team and Business Continuity Group in developing the following strategies to support staff.

- Workforce Redeployment Strategy
- Work from Home Strategy
- Return to Work Strategy

People and Culture also played a pivotal role in ensuring all employees had meaningful work and if not, were redeployed into suitable roles during the COVID-19 crisis.

The team:

- reviewed and developed a streamlined and more effective Performance Development System
- further embedded a strong, positive culture in the Town by working closely with all service areas to assist them in developing their own signature behaviour and values
- started a Workforce Plan review.

Occupational Health and Safety

- Due to COVID-19 shutdowns, staff working from home reported incidents and injuries much lower than in previous years.
- A new online Incident/Hazard Reporting System is currently being tested and should be fully operational by the end of October 2020. The system will ensure timely notification of hazards and incidents and assist with investigations and the ability to produce reports.
- The new Incident/Hazard Reporting System also has an app the Town will be able to be put on all work phones or other devices for remote or onsite reporting.
- A new Learning Management System is also being developed to enable the safety team to inform and imbed knowledge of all policies, procedures and any other information that is required to be known and understood by all Town staff, with final rollout expected by the end of September 2020.

Emergency Management though COVID-19

- Local Emergency Management Arrangements (LEMA) have been noted by the State Emergency Management Committee. These will go to Council for endorsement in Sept/Oct 2020
- C-Suite daily (and then weekly) meetings were held to discuss current issues as the crisis
- Advice given to the COVID Management Team and Business Continuity Group on emergency updates as required
- The Local Emergency Management Committee has begun meeting again as per state direction
- COVID-19 recovery activities continue through the COVID Working Group and COVID Action Plan, in line with the Restart Vic Park Strategy.

Finances are managed appropriately, sustainably and transparently for the benefit of the community.

Financial Services

- Reviewed the appropriateness and effectiveness of financial management systems and procedures engaging external auditors. The audit did not identify any significant matters relating to financial controls.
- The Town automated the invoice approval process to control risk and increase efficiency.
- An operational performance review of Financial Services was conducted during the year. Recommendations from this report will be reviewed and implemented in the coming year.
- We secured loan funding and postponement of cash payments to Western Power for all three State Underground Power (SUPP6) projects.

62

contracts
created

13,000+

invoices processed

2,800+

invoices raised

Property Development and Leasing Services

- The creation of a new service area was undertaken. This new service area will deliver greater strategic and sophisticated guidance for all the Town freehold owned and controlled land and buildings assets, and delivery a portfolio approach.
- Temple Street rezoning was recommended in line with the Land Asset Optimisation Strategy and facilitated in conjunction with the Towns Strategic and Statutory Planning Team. The rezoning will allow the future proofing of the underlying land holding to allow a variety of options moving forward.
- The Town's Leasing team undertook a proactive focus during COVID-19 with community lease payments and lease payment requirements provided a grace period to allow the financial impact to these community-focused tenants to be minimised.
- The Property Development and Leasing team has undertaken significant updates to both the 310 Leasing Policy and 221 Strategic Management of Land and Building Assets Policy which have been approved by Council.

23

internal training
sessions held

23

educational videos
and over 4 hours
of learning and
knowledge content
made available to
internal staff

94.5%

rates collected



People have positive exchanges with the Town that inspires confidence in the information and the service provided.

Service Improvements

- A revised Customer Service Delivery Policy was adopted by Council in November, with supporting management practice and guidelines for handling complaints to improve the way we record, escalate and resolve complaints consistently across the organisation. Complaint handling guidelines and training material was created for internal sessions to begin next year, which was delayed due to COVID-19.
- Business continuity was improved with the establishment of a casual pool of trained Customer Relations Officers for the Administration contact centre, sourced from other contact centre frontline teams including Leisure and the Digital Hub.
- Frontline Customer Service teams across all centres received a brand-refreshed uniform to bring a consistent look and feel to the Administration, Leisure Centres and Library receptions.
- The Town procured a new afterhours phone service provider in Oracle CMS.
- An operational review of customer service delivery across the Town began with the recommendations report due to be completed in the first quarter of 2020-2021.

53,748

calls and 10,213 in person visits to the Admin Centre

8,247

phone calls to Library

39,892

phone calls to Aqua/Leisure Centres

8,539

calls to the Depot

86.39%

of the telephone calls were answered within 20 seconds (target 85%)

20

frontline customer service officers received 'Challenging Customer' training

COVID-19 Impacts

- With support from the Town's ICT Team and Covid Management Group, and with Leisure and Library services completely closing during COVID-19 restrictions, followed by the Admin Centre, the Town's frontline Admin Contact Centre team all moved to remote customer service, working from home on a full-time basis. This allowed for phone, email web and social media contact to continue without experiencing a drop in service levels. This was a great achievement for our people and the community at an uncertain time. Managing a hybrid in person and work from home contact centre environment has since continued.

Surveys and Training

- Following the removal of Net Promoter Score kiosks at each contact centre, due to the nature of COVID-19 being easily transmitted through touch, the Town decided to discontinue the use of these machines for collecting random ratings feedback.
- The Leisure Centres changed their satisfaction surveying approach and platform by working with customer improvement to introduce onsite random digital member surveys via iPads to gather data that informs service levels, program offerings and facility maintenance decisions.
- Twenty frontline staff from each of the Town's contact centres attended a full day of local government tailored 'Challenging Customer' training facilitated by a Crown Security specialist.

Visionary civic leadership with sound and accountable governance that reflects objective decision making.

Council Support

- The Town developed and delivered a new and improved elected member induction process, including a full day training session and digital induction pack of information.
- The Town implemented digital council meetings in response to the COVID-19 pandemic, where all meetings continued to be live-streamed.
- Delivery of the COVID-19 Response Strategy – 'Restart Vic Park: moving beyond COVID-19'. This was developed via a facilitated workshop with councillors and senior executive and serves as the guide to lead the community through recovery into the future. It is the overarching document to the subsequent COVID-19 Action Plan.
- We developed automated digital Service Delivery Plans, streamlining the process for internal teams to track progress toward achieving their KPIs - which feed into the Town's online Performance Scorecard.
- We procured external support to review the Risk Management Framework, strategic risk register and operational risk register.
- We provided facilitation, Governance advisory and administration services for all meetings of Council – informal and public.

21

policies reviewed
and 8 new policies
developed

15

Concept Forums

11

Agenda Briefing
Forums and Ordinary
Council Meetings

7

Special Council
Meetings

15

Committee
Meetings

260

items considered
by Council

416

responses to
elected member
information
requests



Appropriate devolution of decision making and service provision to an empowered community.

Elections

The Town administered the 2019 local government elections including a mayoral election and poll of electors to seek community feedback on the Town becoming a City. It also administered the 2020 extraordinary election for an additional councillor in the Banksia Ward following the mayoral election outcome. These were supported by an extensive election advertising and promotional campaign, Vote Vic Park.

2

elections
administered

Education

The Governance and Communications teams worked together to produce an educational video to share with community how Council decision-making occurs and how community participation plays an important part in the process.

8,214

votes
counted

Advisory Groups

The Governance team developed a policy and management practice for Council-appointed Advisory and Working Groups, comprised of community members, Town officers and elected members. This is designed to increase meaningful engagement and civic participation opportunities, with a more formal avenue for community to have an ongoing influence in decision making on specific matters of strategic priority.

Community Benefits Strategy

Launched at Mineral Resources Park this year, this strategy was developed in partnership with our community through engagement with the wider community and a dedicated 30-member community panel who recommended the programs for delivery in the first five years. Programs are now being delivered by project partners, the West Coast Eagles and Wirrpanda Foundation.

Urban Forest Implementation Action Plan

This follow up action plan to the adopted Urban Forest Strategy was written by the community, for the community and has resulted in an incredibly rich outcome with immense social and environmental outcomes. With Council endorsement and budget commitment, it continues to be delivered by a community working group, with facilitation, administration, planning and communications support led by an employed Urban Forest Place Planner.



Legislative responsibilities are resourced and managed appropriately, diligently and equitably.

Strategic Community Plan Review

The Town conducted a minor review of the Town's Strategic Community Plan and full review of the Corporate Business Plan, inclusive of an improved Performance Scorecard.

Community Perception Survey


We procured external market research services to assist with delivering a Community Perception Survey and outcomes report, to inform areas of priority for the community and benchmark the Town's performance in the local government sector, against areas of legislative responsibility.

Act Reform

Policies introduced as required by Local Government Act Reform changes to the Local Government Act 1995 included:

- Elected Member Professional Development
- Event attendance and gift disclosures
- Acting Chief Executive Officer.





statutory reporting

Statutory Reporting

Local Government (Rules of Conduct) Regulations 2007

In accordance with section 5.121 of the Local Government Act 1995, the Town maintains a register of complaints of minor breaches which details:

- Name of council member about whom the complaint is made.
- Name of person who makes the complaint.
- Description of the minor breach that the standards panel finds has occurred.
- Details of action taken.

The standards panel made no findings of minor breaches in 2019/20.

Information Management

Under State legislation (State Records Act 2000) the Town of Victoria Park, like all State and Local Governments must maintain a Records Plan and associated documents (Records Keeping Procedures Manual, Records Keeping Disaster Recovery Plan). These record-keeping documents provide an accurate reflection of the record-keeping program within the Town of Victoria Park, including information regarding the Town's record-keeping system(s), disposal arrangements, policies, practices and processes. The Record-keeping Plan is the primary means of providing evidence of compliance with the Act and the implementation of best practice recordkeeping within the Town.

This record-keeping management plan, coupled with the Town's record-keeping system, is driving the move to a total digital record keeping system which will improve record keeping and maximise internal operational efficiencies.

Freedom of Information

The Town of Victoria Park will, if possible, provide access to documents held by the Town outside the Freedom of Information Act process. However, if we are unable to supply this information by less formal means, a Freedom of Information request can be made in accordance with the Freedom of Information Act 1992. A total of 13 applications were processed during 2019-2020, and were processed at an average of 32 days per application. The Town's Information Statement outlines the Freedom of Information process and lists the types of documents

available inside and outside of Freedom of Information. The Town publishes a Freedom of Information Statement on the Town's website.

Disability Access and Inclusion

The Disability Services Act 1993 requires all public authorities to prepare and implement a Disability Access and Inclusion Plan (DAIP) to improve access to their services for people with disability. The Act further requires public authorities to lodge an annual DAIP Progress Report to the Department of Communities and provide details of activities in Annual Reports. During the 2019-2020 financial year, the Town progressed the delivery of DAIP strategies including the following:

- The Town has become a certified NDIS provider delivering a special needs program for children and adults with Autism. Swimming instructors were formally trained in inclusive swim teaching practices.
- The Town also promoted swimming lessons for people with disability. This attracted a wider range of participation and membership to Aqualife. Swimming instructors are trained in inclusive swim teaching practices.
- The Town has six community groups involved in the Socially Inclusive Communities WA mentoring program. The program is a partnership with Inclusion Solutions. The program provided the Victoria Park Soccer Club the confidence to submit an expression of interest to be part of the United Reds Football League. This is an opportunity for children with or without disability to develop fundamental football skills in a fun, inclusive and less competitive team environment.
- On completion of the Lathlain Precinct Redevelopment Project, the Town will have five new ACROD bays with shared zones adjacent.
- People who are not able to attend Council meetings can participate via live-streaming. This, along with the new voting technology, improves accessibility and transparency of the local government process, allowing our community to engage.

- Service users of Edge Employment were provided with a tour of the Town of Victoria Park Administration facilities as well as an opportunity to meet with the Town's events, parking and library teams. This initiative provided an opportunity for people with disability who are work ready, to explore ordinary workplaces that align with their interests.
- The Town's website has been updated with information regarding accessible parking bays and public transport as well as on all social media platforms for all Town led events.
- A new process to induct staff has been developed when onboarding new staff. This provides the staff

member with knowledge and awareness about the Disability Access and Inclusion Plan and how to provide inclusive service to the community.

- The Town has committed to take part in the This Bay Is Someone's Day campaign which raises awareness about the effects it has on ACROD permit holders, when non-permit holders park in an ACROD bay.
- Our Access and Inclusion Advisory Group focused on providing advice and commentary to improve the accessibility of Town facilities, assets and projects aligned to the DAIP.

Employee Remuneration

Determination of the Salaries and Allowances Tribunal – CEO Remuneration

Introduction text As at 30 June 2020	
Defined Benefit	As at 30 June 2019
Cash Salary	\$268,165
Packed Benefits	\$43,151
Total Package	\$311,316

Employees with a salary greater than \$100,000

The table below is prepared in accordance with Section 19B of the Local Government (Administration) Regulations 1996. This section requires the Town of Victoria Park to report in bands of \$10,000, the number of employees entitled to an annual salary of \$100,000 or more at 30 June 2020.

Salary Band	2020	2019	2018
\$260,000 – \$269,000	1	1	1
\$180,000 – \$189,000	3	3	3
\$140,000 – \$149,000	7		
\$130,000 – \$139,000	3	12	10
\$120,000 – \$129,000	3	2	3
\$100,000 – \$109,000	4	5	5

Financial Assistance

Operating Subsidies

To	Amount
Connect Vic Park	\$50,000
Harold Hawthorne Community Centre	\$119,354
Victoria Park Centre for the Arts	\$100,000
Perth Football Club	\$50,000
Perth Cricket Club	\$195,000
Vic Park Croquet Club	\$15,000
Total	\$529,354

COVID-19 Community Response Grants

To	Amount
Carlisle/Victoria Park Toy Library Inc	\$3,862
Connect Victoria Park	\$4,950
Fusion WA	\$9,805
GLBTI Rights Aging	\$3,690
Harold Hawthorne Community Centre	\$10,000
Nardine Wimmins Refuge	\$10,000
Riverview Community Services	\$9,000
Tracey Gibbs (Artist)	\$3,846
Victoria Park Community Centre	\$4,413
Victoria Park Cricket Club	\$4,300
Victoria Park Soccer Club	\$6,042
TOTAL	\$69,908

Community Grants

To	Amount
Community Forum	\$500
Connect Vic Park	\$9,806
Friends of Kensington Bushland	\$2,750
Harold Hawthorne Community Centre	\$5,401
Millen Primary School	\$2,717
St Mary's Outreach	\$9,684
The Essentials Inc.	\$6,172
Victoria Park Community Centre	\$9,850
Victoria Park Community Garden	\$434
Victoria Park Primary Parents and Citizens	\$500
Victoria Park Primary Parents and Citizens (Auspice)	\$3,000
TOTAL	\$50,814

Individual Donations

To	Amount
Individual Donation – Sport – Australian Gymnastics Championships	\$200
Individual Donation – Sport – Australian Hockey Championships	\$200
Individual Donation – Sport – Cross Country Championships	\$200
Individual Donation – Sport – Irish Dance World Championships	\$300
Individual Donation – Sport – National Junior Table Tennis Championships	\$200
Individual Donation – Sport – Singapore Junior Squash Open Championships	\$300
TOTAL	\$1,400

School Welfare Donations

To	Amount
Carson Street School	\$400
East Victoria Park Education Support Centre	\$400
East Victoria Park Primary School	\$400
Lathlain Primary School	\$400
Millen Primary School	\$400
St Clare's Primary School	\$400
TOTAL	\$2,400

Fee Waivers for Junior Sport as per the December 2000 Council Meeting

To	Amount
Perth Training and Obedience Dog Club – Annual	\$1,791.24
Carlisle Football Club – Winter Season	\$13,934
Curtin University Football Club – Winter Season	\$7,090.10
Curtin Victoria Park Cricket Club – Winter Season	\$4,465
Emerald Football Club – Winter Season	\$4,033.60
Fraser Park Football Club – Winter Season	\$4,133.20
Perth Royals Football Club – Winter Season	\$6,149.80
Victoria Park Soccer Club – Winter Season	\$9,590.80
TOTAL	\$51,187.74

Fee Waivers for COVID-19 Pandemic as per the April Special Council Meeting Resolution

To	Amount
Curtin University Football Club – Summer Season	\$2,024
Curtin University Football Club – Winter Season	\$37,451.20
Carlisle Cricket Club – Summer Season	\$4,627
Victoria Park Soccer Club – Winter Season	\$6,686.20
Vic Park Raiders Junior Football Club – Winter Season	\$58,009
South Perth Junior Cricket Club – Summer Season	\$60,672.40
TOTAL	\$169,469.80

Cash Sponsorship

To	Amount
Awards Australia	\$12,950
Movies by Burswood	\$17,500
Pride Western Australia Inc.	\$7,500
Property ESP Pty Ltd	\$5,000
Southcare Inc.	\$5,000
Stopping Family Violence Inc.	\$10,000
Town Team Movement Ltd	\$10,000
VenuesLive Management	\$5,000
Total	\$72,950

In Kind Sponsorship (Fee Waiver)

To	Amount
Corporate Sports Australia	\$4,545.45
Event Mill	\$13,816.44
Rotary Club of Victoria Park	\$2,090.91
RSPCA WA (Inc)	\$1,102.73
Victoria Park Primary Parents and Citizens	\$1,170.91
Total	\$22,726.44

Place Grants

To	Amount
Vic Park Collective – Park Flicks	\$4,621
Vic Park Collective – Town Team Conference	\$830
Lathlain Primary School Parents and Citizens – Christmas Carols	\$3,873.20
Burswood Neighbourhood Watch – Neighbour Event	\$2,236
Vic Park Collective – Projection Fest	\$2,840
Total	\$14,400.27

Urban Forest Grants

To	Amount
Vic Park Connect – Connect Canopy Project	\$9,400
Kent Street High School P&C – Urban Forest Initiative	\$9,975
Millennium Kids – Patrick's Postcards	\$4,037
Total	\$23,412

Street Meet 'n' Greet

To	Amount
9 Street Celebrations	\$3,014.91
14 Neighbourhood Get Togethers	\$2,473.82
Total	\$5,488.73

CCTV Partnership Project

To	Amount
90 Partnerships Established	\$66,478
Total	\$66,478

Security Incentive Scheme

To	Amount
58 Rebates Provided	\$9,800
Total	\$9,800

Adopt a Verge

To	Amount
26 Approved Applicants	\$13,000
Total	\$13,000

Operating Subsidies Reporting

S1 - A healthy community

S2 - An informed and knowledgeable community

S3 - An empowered community with a sense of pride and belonging

EN5 – Appropriate and sustainable facilities for everyone that are well built, maintained and managed

Connect Victoria Park

A well-established community organisation, Connect Victoria Park of WA Inc. has been active for 60 years in Victoria Park. Connect Victoria Park's twofold mission is to provide access to affordable housing for low income people over 60, and to create opportunities for older people to connect with each other and build a sense of community. In addition to residential units on Mackie and Cargill streets, Connect Victoria Park run a well-known community venue, The Homestead, at 5 Mackie Street.

At The Homestead, community members over 55 years attend regular fitness and exercise classes, a creative writing group, meet others to go for a walk or a bike ride, have lunch with friends every Tuesday and a delightful sundowner on the last Friday of every month. The Homestead runs special and one-off events to help people age successfully and create meaningful connections.

Since January 2018, Connect Victoria Park has been implementing Western Australia's first Village Hub, building a community of people 55+ who help each other, share knowledge and skills to be able to enjoy full and purposeful lives.

During the 2019-2020 financial year, Connect Victoria Park programs attracted and supported over 11,000 participants.

During this period Connect Victoria Park ran a number of programs and initiatives including:

- Culture Connect – a partnership between Connect Victoria Park, Wanjoo, Ursula Frayne Catholic College and Kent Street High School to participate in Intergenerational Noongar singing
- Victoria Park Community Centre, Befriend Inc, Active Mental Health and Town of Victoria Park Digital Hub – production of step-by-step guide on how to use Zoom for online video-conferencing after physical distancing restrictions were put in place due to COVID-19, as well as planning and running Skillshare Zoom with Friends online tutorial to keep Vic Park community members connected during self-isolation
- Curtin University and Independent Living Assessment - Connect Victoria Park began working with Curtin University and Independent Living Assessment to design a holistic wellness program and a research project to measure its impact. The Connect 60+ Mind, Body and Soul wellness program will be in July 2020.

When surveyed:

- 92.63% of participants reported that Connect Victoria Park programs and initiatives made them feel welcome and included
- 88% said they learnt new things
- 88% experienced increased physical activity
- 83% felt more connected to people in the community.

Victoria Park Centre for the Arts

The Victoria Park Centre for the Arts encourages, stimulates and promotes local arts and cultural activities for established and emerging artists of all persuasions.

The Victoria Park Centre for the Arts is an integral part of the Town's art scene and works with members, tutors, artists, partners and the community, to facilitate and nurture creative and cultural growth in the community. The Victoria Park Centre for the Arts provides a meeting place for community, artists and those interested in the arts, a cross-section of workshops, exhibitions and events, a gift shop showcasing the work of local artists, and advocates for the arts.

During the 2019-2020 financial year, Victoria Park Centre for the Arts' programs and initiatives attracted and supported more than 3,000 participants. During this period, the Victoria Park Centre for the Arts ran a number of programs and initiatives including:

- Create Connect - A series of workshops to support and encourage development of creative and artistic abilities for people with complex disabilities.
- English Conversation Sessions - A series of sessions and workshops offered free to CaLD members of the community allowing participants to practice their English language skills in every day community situations (shopping, visits to the doctor, library, employment).

Harold Hawthorne Community Centre

Harold Hawthorne Community Centre has been supporting and enhancing the quality and vibrancy of life for people within our community since 1968. Offering a community centre, over 55s village, home and community support as well as employment and volunteering programs, Harold Hawthorne's mission is to support the independence and overall wellbeing of seniors and younger people with disabilities in the local community.

During the 2019-2020 financial year, Harold Hawthorne programs and initiatives attracted and supported:

- more than 8,000 participants in the Active Living programs which are designed to provide opportunities for community members to connect, socialise and learn new skills (activities, events, venue hire etc)
- the delivery and provision of more than 24,000 meals
- more than 800 people to stay in their own homes longer by providing more than 43,000 hours of home care and social support services
- 6,779 transport trips for people to attend medical appointments and to access the community
- volunteers and students with opportunities to volunteer more than 11,000 hours.

Perth Football Club

The Town continues to provide an operating/maintenance subsidy to the Perth Football Club for the responsibility of maintaining the Lathlain Oval grounds and also for the operations and maintenance of the Perth Football Club facility. The subsidy essentially assists in offsetting some of the Town's financial responsibility for the day to day operational and maintenance costs of this facility.

Lease Reductions/Peppercorn Leases

Property Address	Premises	Type of Contract	Other Parties	Rent	Rental Valuation (per annum nett of GST and outgoings)
248 Gloucester Street, Victoria Park	Sporting Group office space within Leisurelife	Lease	Perth Basketball Association Inc	\$4,400	\$4,000
248 Gloucester Street, Victoria Park	Office space within Leisurelife	Lease	Agility Rehabilitation	\$5,808	\$4,000
248 Gloucester Street, Victoria Park	Community Group office space within Leisurelife	Lease	WA Disabled Sports Association Inc	\$15,125.04	\$13,750
248 Gloucester Street, Victoria Park	Family Centre Building and Courtyard – Community Group via Department of Communities	Lease	Minister for Community Welfare	\$1	\$33,000
248 Gloucester Street, Victoria Park	Leisurelife Café	N/A	Vacant	\$ –	\$12,500
42 Somerset Street, East Victoria Park	Aqualife Café	N/A	Vacant	\$ –	\$12,500
1-5 Sussex Street	Billabong Child Care Centre – Community Group via Department of Communities	Lease	Minister for Community Welfare	\$1	\$80,000 – \$100,000
2 Lathlain Place	Scout Hall and Grounds	Lease	The Scout Association of Australia (WA Branch)	\$1	\$13,000 – \$15,000
6 Lathlain Place	Keith Hayes Community Centre	Lease	Child Adolescent Health Service (Unit 1)	\$1	\$26,000
6 Lathlain Place	Keith Hayes Community Centre	Lease	Carlisle/Victoria Park Toy Library Inc (Unit 2)	\$1	\$31,500
6 Lathlain Place	Keith Hayes Community Centre	Lease	Lathlain Playgroup Inc (Unit 3)	\$1	\$34,000
29 Sussex Street, East Victoria Park	Community Law Centre Building	Lease	Sussex Street Community Law Service Inc	\$4,000	\$40,000
12 Kent Street	House, Art Workshop and Land	Lease	Victoria Park Centre for the Arts Inc	\$1	\$30,000
34 Goddard Street	Sporting Group - Lathlain Park Grandstand and Clubrooms	Lease	Perth Football Club Inc	\$1	Not Determined
42 Bishopsgate Street	Sporting Group – Lathlain Ovals and Administration Building	Lease	Indian Pacific Ltd (West Coast Eagles Football Club)	\$10	\$415,000

31 Rushton Street	Sporting Group - Croquet Club Building and Courts	Lease	Victoria Park Croquet Club Inc	\$1	Not Determined
1 Fred Bell Parade, East Victoria Park (Higgins Park)	Hall and Grounds	Lease	The Returned and Services League of Australia Inc (WA Branch)	\$1	\$50,000
Lot 256 Garland Street	Shed - Wildlife Rescue Centre	No formal agreement	Malubilai Wildlife Carers Group	\$ -	\$3,500
500 Albany Highway	Community Garden	Lease	Victoria Park Community Garden Association Inc	\$1	Not Determined
98 Rutland Avenue	Community Garden	Lease	Victoria Park Community Garden Association Inc	\$1	Not Determined
6 Sunbury Road	Community Garden	Lease	Victoria Park Community Garden Association Inc	\$2,000	\$2,000
190-192 Rutland Avenue, Carlisle also known as 2 Memorial Avenue	Senior Citizen Centre, Carlisle Memorial Hall and Frail Aged day Care Centre	Lease	Harold Hawthorn Community Centre Inc	\$1	\$222,000
4-6 Memorial Avenue, Carlisle	Senior Citizens Aged Persons Units	Lease	Harold Hawthorn Community Centre Inc	\$1	\$82,882,500
51 Anketell Street/63 Kent Street, Kensington	KPCYC Buildings and Land	Sub-Lease	The Federation of Western Australia Police and Citizens Youth Centres Inc	\$1	Not Determined
Playfield Street	Sporting Group - Tennis Courts and Hall	Lease	Higgins Park Tennis Club Inc	\$2,418.76	\$42,500
Weston Street, Carlisle (Fletcher Park)	Sporting Group - Fletcher Park Building	Seasonal Lease Agreement	Perth Cricket Club Inc	\$2,919.31	Not Determined
18 Kent Street	Sporting Group - Bowling Club Building and Greens	Lease	Victoria Park Carlisle Bowling Club Inc	\$7,428.32	\$60,000
Weston Street, Carlisle (Fletcher Park)	Sporting Group - Fletcher Park Building	Seasonal Lease Agreement	Victoria Park Xavier Hockey Club Inc	\$2,919.31	Not Determined
21 Lichfield Street (Read Park)	House and Land	N/A	Vacant	\$ -	\$15,000 - \$16,000
15 Hillview Terrace, East Victoria Park	Hillview Clinic	Lease	Disability Services Commission	\$1	Not Determined
6 Temple Street	Dental Clinic	Lease	Dental Health Service of WA	\$1	\$70,000
4 Temple Street	Infant Health Clinic	No formal agreement	Health Department of WA	\$1	\$29,000

**Town of Victoria Park
Financial Report
For the year ended 30 June 2020**

*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

Statement by the Chief Executive Officer

The attached financial report of the Town of Victoria Park for the financial year ended 30 June 2020 is based on proper accounts and records to present fairly the financial position of the Town of Victoria Park at 30 June 2020 and the results of the operations for the financial year then ended in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the 14 of May 2021



Anthony Vuleta
Chief Executive Officer



Town of Victoria Park
For the year ended 30 June 2020

Statement of Comprehensive Income - By Nature and Type

	Note	2020 Actual \$	2020 Budget \$	2019 Actual \$
Revenue				
Rates	26	46,943,703	46,391,068	46,436,093
Grants and Contributions - Operating	2 (a)	4,046,472	3,457,000	1,993,361
Fees and Charges	2 (a)	8,095,719	9,943,930	9,664,339
Service Charges	2 (a)	0	0	52
Interest Earnings	2 (a)	1,042,332	1,255,000	1,563,810
Other Revenue	2 (a)	974,813	447,000	397,478
		61,103,041	61,493,998	60,055,134
Expenses				
Employee Costs		(22,980,033)	(22,336,132)	(22,942,658)
Materials and Contracts		(26,717,753)	(26,718,645)	(19,473,541)
Utility Charges		(1,572,770)	(1,430,000)	(1,620,113)
Depreciation	11	(9,464,247)	(9,384,500)	(9,177,539)
Interest Expense	2 (b)	(258,419)	(205,000)	(292,110)
Insurance		(474,456)	(665,700)	(450,619)
Other Expense		(1,921)	(143,500)	(4,616)
		(61,469,600)	(60,883,477)	(53,961,195)
		(366,559)	610,521	6,093,939
Non-operating grants, subsidies and contributions	2 (a)	6,679,123	8,741,000	1,367,729
Profit on Asset Disposal	10	34,437	57,600	371,147
Loss on Asset Disposal	10	(46,212)	(45,532)	(526,165)
Profit from sale of land (TPRC Joint Arrangement)	34(b)	362,936	0	545,910
Revaluation decrement on Property Plant and Equipment		(714,912)	0	0
Revaluation decrement on Infrastructure		(10,138,889)	0	0
Change in Equity WA Local Government House Trust	24	1,868	0	4,101
Net Share of Interest in Associate	23(d)	(37,435)	0	190,288
		(3,859,084)	8,753,068	1,953,009
Net Result for the period		(4,225,643)	9,363,589	8,046,948
Other Comprehensive Income				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation	14	(359,857,437)	0	134,096
Total Other Comprehensive (Loss)/Income for the period		(359,857,437)	0	134,096
Total Comprehensive (Loss)/Income for the period		(364,083,080)	9,363,589	8,181,044

This statement is to be read in conjunction with the accompanying notes.



Statement of Comprehensive Income - By Program

	Note	2020 Actual	2020 Budget	2019 Actual
		\$	\$	\$
Revenue				
General Purpose Funding		49,556,068	48,953,068	49,209,126
Governance		0	0	0
Law, Order and Public Safety		2,342,900	3,163,575	3,071,057
Health		251,169	292,700	297,134
Education and Welfare		147,567	214,100	263,298
Community Amenities		1,217,034	1,202,780	1,267,870
Recreation and Culture		6,232,993	6,430,575	4,446,068
Transport		370,641	287,000	495,405
Economic Services		521,685	402,000	363,702
Other Property and Services		462,984	548,200	641,474
		61,103,041	61,493,998	60,055,134
Expenses excluding Finance Costs				
General Purpose Funding		(1,200,592)	(1,651,318)	(895,661)
Governance		(744,637)	(681,402)	(614,946)
Law, Order and Public Safety		(3,654,797)	(4,365,170)	(4,010,945)
Health		(1,413,124)	(1,572,192)	(1,632,252)
Education and Welfare		(1,666,129)	(1,818,297)	(1,428,122)
Community Amenities		(8,914,131)	(8,894,783)	(8,232,034)
Recreation and Culture		(16,942,670)	(17,743,559)	(16,166,765)
Transport		(13,213,393)	(13,245,860)	(13,269,978)
Economic Services		(6,928,231)	(2,387,378)	(1,785,428)
Other Property and Services		(6,533,478)	(8,318,518)	(5,632,953)
		(61,211,181)	(60,678,477)	(53,669,085)
Finance Costs				
General Purpose Funding		(18,994)	0	0
Law, Order and Public Safety		(23,071)	(38,500)	(52,875)
Recreation and Culture		(82,452)	(89,000)	(128,711)
Economic Services		0	0	(10,534)
Other Property and Services		(133,902)	(77,500)	(99,989)
		(258,419)	(205,000)	(292,110)
Non-operating grants, subsidies and contributions	2 (a)	6,679,123	8,741,000	1,367,729
Profit on disposal of assets	10	34,437	57,600	371,147
Loss on disposal of assets	10	(46,212)	(45,532)	(526,165)
Profit from sale of land (TPRC Joint Arrangement)	34(b)	362,936	0	545,910
Revaluation decrement on Property Plant and Equipment		(714,912)	0	0
Revaluation decrement on Infrastructure		(10,138,889)	0	0
Change in Equity WA Local Government House Trust	24	1,868	0	4,101
Net Share of Interest in Associate	23(d)	(37,435)	0	190,288
Net Result for the period		(4,225,644)	9,363,589	8,046,948
Other Comprehensive Income				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation		(359,857,437)	0	134,096
Total Other Comprehensive (Loss)/Income for the period		(359,857,437)	0	134,096
Total Comprehensive (Loss)/Income for the period		(364,083,080)	9,363,589	8,181,044

This statement is to be read in conjunction with the accompanying notes.



Statement of Financial Position

	Note	30 June 2020 Actual \$	30 June 2019 Actual \$
Current Assets			
Cash and Cash Equivalents	3 (a)	45,086,829	50,512,621
Trade and Other Receivables	5 (a)	4,203,836	4,008,731
Other Financial Assets	3 (a)	16,000,000	0
Inventories	6 (a)	504,086	540,877
TOTAL CURRENT ASSETS		65,794,751	55,062,229
Non-Current Assets			
Trade and Other Receivables	5 (b)	308,982	354,097
Inventories	6 (b)	492,627	517,971
Property, Plant and Equipment	7	272,949,273	669,420,031
Infrastructure	8	266,523,200	232,703,706
Financial Assets at Fair Value through Profit and Loss	24	36,903	35,035
Investments accounted for using equity method	23 (a)	9,593,401	9,790,955
Right of Use Assets	12 (a)	150,386	0
TOTAL NON-CURRENT ASSETS		550,054,772	912,821,794
Total Assets		615,849,522	967,884,023
Current Liabilities			
Trade and Other Payables	15	5,446,139	5,720,305
Contract Liability	16	376,463	4,145,290
Lease Liability	12 (b)	64,155	0
Borrowings	17	3,149,536	1,664,220
Employee related Provisions	18	4,293,471	4,229,474
TOTAL CURRENT LIABILITIES		13,329,764	15,759,289
Non-Current Liabilities			
Lease Liability	12 (b)	93,746	0
Borrowings	17	16,785,885	2,188,498
Employee related Provisions	18	494,612	334,677
TOTAL NON-CURRENT LIABILITIES		17,374,244	2,523,175
Total Liabilities		30,704,008	18,282,465
Net Assets		585,145,514	949,601,558
Equity			
Retained Surplus		94,616,166	112,384,879
Reserves - Cash Backed		45,567,473	32,397,367
Revaluation Surplus	14	444,961,876	804,819,312
TOTAL EQUITY		585,145,514	949,601,558

This statement is to be read in conjunction with the accompanying notes.

Statement of Changes in Equity

	Note	Retained Surplus	Reserves Cash Backed	Revaluation Surplus	Total Equity
		\$	\$	\$	\$
Balance as at 1 July 2018		107,376,224	31,086,162	802,958,128	941,420,514
Comprehensive income					
Net Result for the period		8,046,948	0	0	8,046,948
Other Comprehensive Income					
Changes on Revaluation of Non-Current Assets		0	0	134,096	134,096
Total Comprehensive Income		8,046,948	0	134,096	8,181,044
Transfer From / (To) Reserves		(1,311,206)	1,311,206	0	0
Transfer on disposals		753,621	0	(753,621)	0
Adjustment to Revaluation Surplus		(2,480,709)	0	2,480,709	0
Balance as at 30 June 2019		112,384,879	32,397,368	804,819,312	949,601,558
Change in accounting policy - 1 July 2019	39	(372,964)	0	0	(372,964)
Restated total Equity as at 1 July 2019		112,011,915	32,397,368	804,819,312	949,228,594
Comprehensive income					
Net Result for the period		(4,225,643)	0	0	(4,225,643)
Other Comprehensive Income					
Changes on Revaluation of Non-Current Assets	14	0	0	(359,857,437)	(359,857,437)
Total Comprehensive Income		(4,225,643)	0	(359,857,437)	(364,083,080)
Transfer From / (To) Reserves		(13,170,106)	13,170,106	0	(0)
Balance as at 30 June 2020		94,616,166	45,567,473	444,961,876	585,145,515

This statement is to be read in conjunction with the accompanying notes.



Statement of Cash Flows

	Note	2020 Actual \$	2020 Budget \$	2019 Actual \$
Cash Flows from Operating Activities				
Receipts				
Rates	26	46,097,265	46,391,068	45,659,220
Grants and Contributions - Operating	2 (a)	4,046,472	3,457,000	1,993,361
Fees and Charges		9,005,765	9,943,930	13,061,801
Service Charges		8,514	0	0
Interest Earnings		1,042,332	1,255,000	1,563,810
Goods and Services Tax		3,687,654	2,000,000	1,892,643
Other Revenue		974,813	447,000	260,708
		64,862,816	63,493,998	64,431,543
Payments				
Employee Costs		(22,696,189)	(22,336,132)	(23,123,065)
Materials and Contracts		(27,547,336)	(26,794,177)	(16,848,155)
Utility Charges		(1,572,770)	(1,400,000)	(1,620,113)
Interest Expense		(258,419)	(205,000)	(292,110)
Insurance		(474,456)	(665,700)	(450,620)
Goods and Services Tax		(3,687,654)	(2,000,000)	(2,659,263)
Other Expense		(39,356)	(143,500)	(4,616)
		(56,276,181)	(53,544,509)	(44,997,942)
Net Cash Provided by (used in) operating Activities	19(a)	8,586,635	9,949,489	19,433,602
Cash Flows from Investing Activities				
Payments for property, plant and equipment	7	(3,645,040)	(5,236,450)	(6,160,437)
Payments for construction of Infrastructure	8	(13,760,131)	(20,897,935)	(5,088,749)
Non-operating grants, subsidies and contributions	2 (a)	2,910,296	8,741,000	1,367,729
Proceeds from sale of property plant and equipment	10	192,357	288,000	1,357,154
Distribution from Associate	23	250,000	0	333,333
Payments for term deposits	3(b)	(16,000,000)	0	0
Net Cash Provided by / (Used in) Investing Activities		(30,052,517)	(17,105,385)	(8,190,971)
Cash Flows from Financing Activities				
Repayment of borrowings	17	(2,067,297)	(2,068,499)	(2,369,581)
Payment for principal portion of lease liabilities	12	(42,613)	0	0
Proceeds from new borrowings	17	18,150,000	0	0
Net Cash Provided by / (Used in) Financing Activities		16,040,090	(2,068,499)	(2,369,581)
Net Increase / (Decrease) in Cash Held		(5,425,793)	(9,224,395)	8,873,050
Cash and Cash Equivalents at Beginning of Year		50,512,621	43,505,733	41,639,572
Cash and Cash Equivalents at End of Year	3 (a)	45,086,829	34,281,338	50,512,621

This statement is to be read in conjunction with the accompanying notes.

Rate Setting Statement

	Note	2020 Actual \$	2020 Budget \$	2019 Actual \$
Operating Activities				
Revenue from Operating Activities (excluding Rates)				
General Purpose Funding		2,975,301	2,562,000	3,318,943
Law, Order and Public Safety		2,346,976	3,164,666	3,077,302
Health		251,169	292,700	297,134
Education and Welfare		147,567	214,100	263,298
Community Amenities		1,217,034	1,202,780	1,268,607
Recreation and Culture		6,232,993	6,437,166	4,773,730
Transport		370,641	334,325	495,405
Economic Services		521,685	402,000	558,091
Other Property and Services		493,345	550,793	677,977
		14,556,711	15,160,530	14,730,486
Expenditure from Operating Activities				
General Purpose Funding		(1,219,585)	(1,651,318)	(895,661)
Governance		(744,637)	(681,402)	(614,946)
Law, Order and Public Safety		(14,531,670)	(4,412,486)	(4,068,620)
Health		(1,413,124)	(1,572,192)	(1,632,252)
Education and Welfare		(1,666,129)	(1,818,297)	(1,428,122)
Community Amenities		(8,914,131)	(8,894,783)	(8,232,034)
Recreation and Culture		(17,030,209)	(17,846,825)	(16,314,527)
Transport		(13,213,393)	(13,245,860)	(13,269,978)
Economic Services		(6,963,798)	(2,397,832)	(1,799,962)
Other Property and Services		(6,708,505)	(8,408,014)	(6,095,881)
		(72,405,180)	(60,929,009)	(54,351,984)
Net Result Excluding Rates				
		(57,848,469)	(45,768,479)	(39,621,497)
Non-cash amounts excluded from operating activities		20,248,878	9,372,432	8,579,409
Amount attributable to operating activities	31	20,248,878	9,372,432	8,579,409
Investing Activities				
Purchase Land	7	(7,527)	(71,000)	(3,702,939)
Purchase Buildings	7	(2,228,197)	(2,606,400)	(1,249,848)
Purchase Furniture and Equipment	7	(150,012)	(183,400)	(139,566)
Purchase Plant and Machinery	7	(776,394)	(1,265,000)	(578,496)
Purchase Information Technology	7	(482,909)	(1,110,650)	(489,587)
Construction of Infrastructure - Roads	8	(3,995,994)	(6,217,360)	(2,528,128)
Construction of Infrastructure - Drainage	8	(315,389)	(497,700)	(171,538)
Construction of Infrastructure - Pathways	8	(1,500,427)	(2,225,055)	(230,022)
Construction of Infrastructure - Parks / Reserves	8	(6,747,122)	(10,816,820)	(1,883,708)
Construction of Infrastructure - Other	8	(1,201,199)	(1,141,000)	(275,353)
Proceeds from Disposal of Assets	10	192,357	288,000	1,357,154
Distribution from Associate	23	250,000	0	333,333
Non-Operating Grants, Subsidies and Contributions	2 (a)	6,679,123	8,741,000	1,367,729
		(10,283,690)	(17,105,385)	(8,190,971)
Non-cash amounts excluded from investing activities		0	0	0
Amount attributable to investing activities		(10,283,690)	(17,105,385)	(8,190,971)



Rate Setting Statement (continued)

	Note	2020 Actual \$	2020 Budget \$	2019 Actual \$
Financing Activities				
Debenture Repayments	17	(2,067,298)	(2,068,499)	(2,369,582)
Payment for principal portion of lease liabilities	12	(42,613)	0	0
Transfers to Reserves	4	(24,155,190)	(3,516,000)	(5,828,606)
Transfers from Reserves	4	10,985,084	6,276,000	4,517,400
New Debenture Proceeds	17	18,150,000	0	0
Amount attributable to financing activities		2,869,984	691,501	(3,680,787)
		(45,013,297)	(52,809,931)	(42,913,846)
Add Surplus / (Deficit) July 1 B/Fwd	31	7,688,282	6,418,862	4,539,000
Less Surplus / (Deficit) June 30 C/Fwd	31	9,618,689	0	8,061,246
Amount Required to be Raised from Rates	26	(46,943,704)	(46,391,068)	(46,436,092)

This statement is to be read in conjunction with the accompanying notes.



Town of Victoria Park
Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

1 Basis of Preparation

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the Local Government Act 1995 and accompanying regulations.

AMENDMENTS TO LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

The Local Government (Financial Management) Regulations 1996 take precedence over Australian Accounting Standards. Prior to 1 July 2019, Financial Management Regulation 16 arbitrarily prohibited a local government from recognising as assets Crown land that is a public thoroughfare, i.e. land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets pertaining to vested land, including land under roads acquired on or after 1 July 2008, were not recognised in previous financial reports of the Town. This was not in accordance with the requirements of AASB 1051 Land Under Roads paragraph 15 and AASB 116 Property, Plant and Equipment paragraph 7.

From 1 July 2019, the Town has applied AASB 16 Leases which requires leases to be included by lessees in the statement of financial position. Also, the Local Government (Financial Management) Regulations 1996 have been amended to specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position) rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Town to measure any vested improvements at zero cost.

The Town has accounted for the removal of the vested land values associated with vested land previously recognised by removing the land value and associated revaluation reserve as at 1 July 2019. The comparative year amounts have been retained as AASB 16 does not require comparatives to be restated in the year of transition.

Therefore the departure from AASB 1051 and AASB 16 in respect of the comparatives for the year ended 30 June 2019 remains.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

On 1 July 2020 the following new accounting standards are to be adopted:

- AASB 1059 Service Concession Arrangements: Grantors
- AASB 2018-7 Amendments to Australian Accounting Standards - Materiality

AASB 1059 Service Concession Arrangements: Grantors is not expected to impact the financial report.

Specific impacts of AASB 2018-7 Amendments to Australian Accounting Standards - Materiality, have not been identified.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Town controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 37 to these financial statements.



Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**2 Revenues and Expenses****REVENUE AND INCOME RECOGNITION POLICY**

Recognition of revenue and income is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and income and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Specified area rates	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle.
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

2 Revenues and Expenses

	2020 Actual \$	2019 Actual \$	
(a) Fees and Charges			
General Purpose Funding	352,820	345,335	
Law, Order and Public Safety	2,067,603	2,594,960	
Health	235,570	281,617	
Education and Welfare	140,280	247,924	
Community Amenities	1,181,947	1,204,066	
Recreation and Culture	3,276,513	4,402,084	
Transport	199,107	129,582	
Economic Services	476,634	330,901	
Other Property and Services	165,244	127,871	
	8,095,719	9,664,339	
Grants and Contribution Revenue			
By Nature or Type			
Grants and Contributions - Operating	4,046,472	1,993,361	
Grants and Contributions - Non-Operating	6,679,123	1,367,729	
	10,725,595	3,361,090	
By Program			
	Grants and Contributions Non-Operating	Grants and Contributions Operating	
	2020 \$	2020 \$	
	2019 \$	2019 \$	
General Purpose Funding	0	1,204,876	1,162,477
Law, Order and Public Safety	0	86,728	423,307
Health	0	0	105
Education and Welfare	0	0	11,340
Recreation and Culture	4,200,177	2,586,520	29,100
Transport	1,515,458	166,712	1,732,516
Economic Services	0	1,636	0
Other Property and Services	963,488	0	2,245
	6,679,123	4,046,472	3,361,090

SIGNIFICANT ACCOUNTING POLICIES**Grants, subsidies and contributions**

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

2 Revenues and Expenses (continued)

	2020 Actual	2020 Budget	2019 Actual
	\$	\$	\$
Revenue from statutory requirements			
Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:			
General rates	46,943,703	46,108,879	46,436,093
Service charges	0	0	52
Statutory permits and licences	497,220	416,500	353,415
Fines	1,061,328	1,392,498	1,400,957
Assets and services acquired below fair value			
Contributed low value assets	359,290	0	0
Other Revenue			
Reimbursements and Recoveries	529,459	627,654	388,817
Other	445,354	48,909	8,661
	974,813	676,563	397,478
Interest Earnings			
Investments - Reserve Funds	276,592	351,500	542,514
Investments - Other Funds	276,378	450,000	526,949
Interest - Rates	482,191	442,000	481,611
Other Interest Revenue	7,172	11,500	12,736
	1,042,332	1,255,000	1,563,810

SIGNIFICANT ACCOUNTING POLICIES**Interest earnings**

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired.

For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance). Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes.

(b) Expenses

	2020 Actual	2020 Budget	2019 Actual
Note	\$	\$	\$
Auditors remuneration			
Audit of the Annual Financial Report	42,000	74,000	33,521
Other services	0	0	0
	42,000	74,000	33,521
Interest expenses (finance costs)			
Borrowings	17 239,425	205,000	292,110
Lease liabilities	12 18,994	0	0
	258,419	205,000	292,110
Other Expenditure			
Impairment loss on trade and other receivables	49,500	0	345,563

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

3 Cash and Cash Equivalents and Other Financial Assets

	Note	2020 Actual \$	2019 Actual \$
(a) Cash and Cash Equivalents			
Cash at bank		45,078,644	50,503,616
Cash on Hand		8,185	9,005
		45,086,829	50,512,621
(b) Other Financial Assets			
Term Deposits		16,000,000	0
		16,000,000	50,512,621
(c) Restricted Cash and Cash Equivalents and Other Financial Assets			
The following funds have restrictions on them imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents		43,141,590	36,542,657
- Financial assets at amortised cost		16,000,000	0
		59,141,590	36,542,657
The restricted assets are a result of the following specific purposes to which the assets may be used:			
Reserves - cash or term deposits backed	4	45,567,473	32,397,367
Contract liabilities from contracts with customers	16	138,463	127,550
Unspent grants, subsidies and contributions	16	238,000	4,017,740
Unspent loans		13,197,654	0
Total restricted assets		59,141,590	36,542,657

SIGNIFICANT ACCOUNTING POLICIES**Cash and cash equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**4 Reserves - Cash Backed**

All of the reserve accounts are supported by money held in financial institutions and match the amounts shown as restricted cash in Note 3 to this financial report.

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Anticipated Date of Use	2020	2020	2019
	Actual \$	Budget \$	Actual \$
Building Renewal			
<i>To provide funds to assist with acquisition, construction, upgrading or replacement of buildings in the Town.</i>			
Opening Balance	521,433	525,366	487,366
Transfer to Reserve - Municipal Funds	1,008,598	25,000	25,000
Transfer to Reserve - Interest Earnings	4,452	7,000	9,067
Transfer from Reserve	0	0	0
Ongoing	1,534,483	557,366	521,433
Community Art			
<i>To provide funds to assist with the purchase and placement of art for the Council and Community.</i>			
Opening Balance	727,269	707,443	689,443
Transfer to Reserve - Municipal Funds	75,000	25,000	25,000
Transfer to Reserve - Interest Earnings	6,209	11,000	12,826
Transfer from Reserve	(150,000)	(200,000)	0
Ongoing	658,478	543,443	727,269
COVID-19 Recovery Reserve			
<i>To be used to assist in funding recovery initiatives related to COVID-19.</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	500,000	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
Ongoing	500,000	0	0
Drainage Renewal			
<i>To provide funds to assist with the provision, upgrade, replacement or general improvement of drainage in the Town.</i>			
Opening Balance	254,715	256,520	225,520
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	2,175	3,000	4,195
Transfer from Reserve	0	0	0
Ongoing	281,890	284,520	254,715
Edward Millen Reserve			
<i>To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.</i>			
Opening Balance	1,959,453	1,969,335	1,882,335
Transfer to Reserve - Municipal Funds	50,000	50,000	50,000
Transfer to Reserve - Interest Earnings	16,729	20,000	27,118
Transfer from Reserve	(917)	(300,000)	0
Ongoing	2,025,265	1,739,335	1,959,453

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

4 Reserves - Cash Backed (continued)

Anticipated Date of Use	2020 Actual \$	2020 Budget \$	2019 Actual \$
Furniture and Equipment Renewal			
<i>To be used to fund renewal projects associated with Council's Furniture and Equipment assets</i>			
Opening Balance	635,558	639,407	599,407
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	5,426	9,000	11,151
Transfer from Reserve	0	0	0
Ongoing	665,984	673,407	635,558
Future Fund			
<i>To assist in funding projects and property purchases that diversify Council's revenue streams.</i>			
Opening Balance	13,442,506	11,777,823	14,384,893
Transfer to Reserve - Municipal Funds	1,550,000	1,500,000	2,500,000
Transfer to Reserve - Interest Earnings	114,765	200,000	267,613
Transfer from Reserve	(500,000)	0	(3,710,000)
Ongoing	14,607,271	13,477,823	13,442,506
Future Projects			
<i>To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.</i>			
Opening Balance	3,874,131	4,678,640	4,079,640
Transfer to Reserve - Municipal Funds	100,000	100,000	550,000
Transfer to Reserve - Interest Earnings	33,075	15,000	47,991
Transfer from Reserve	(3,863,600)	(4,112,000)	(803,500)
Ongoing	143,606	681,640	3,874,131
Harold Hawthorne - Carlisle Memorial			
<i>To assist in the replacement of major appliances / equipment and any structural repairs to these Council-responsibility facilities.</i>			
Opening Balance	166,395	167,630	148,630
Transfer to Reserve - Municipal Funds	15,000	15,000	15,000
Transfer to Reserve - Interest Earnings	1,420	2,500	2,765
Transfer from Reserve	0	0	0
Ongoing	182,816	185,130	166,395
Information Technology			
<i>To be used to assist in the purchase, upgrade or replacement of computer software or hardware.</i>			
Opening Balance	874,112	878,800	661,800
Transfer to Reserve - Municipal Funds	200,000	200,000	200,000
Transfer to Reserve - Interest Earnings	7,463	6,000	12,312
Transfer from Reserve	0	0	0
Ongoing	1,081,575	1,084,800	874,112

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

4 Reserves - Cash Backed (continued)

Anticipated Date of Use	2020 Actual \$	2020 Budget \$	2019 Actual \$
Insurance Risk			
<i>To be used for the purpose of meeting the difference between premiums and claims in the event of significant insurance claims.</i>			
Opening Balance	429,314	431,930	396,930
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	3,665	6,000	7,384
Transfer from Reserve	0	0	0
Ongoing	457,980	462,930	429,314
Land Asset Optimisation			
<i>To be used to hold proceeds from, and meet expenses towards, Land Asset Optimisation Strategy initiatives.</i>			
Opening Balance	2,183,400	2,208,300	801,300
Transfer to Reserve - Municipal Funds	0	0	1,371,092
Transfer to Reserve - Interest Earnings	18,640	14,000	14,908
Transfer from Reserve	(521,611)	(536,000)	(3,900)
Ongoing	1,680,429	1,686,300	2,183,400
Other Infrastructure Renewal			
<i>To be used to fund renewal projects associated with Council's Other infrastructure</i>			
Opening Balance	651,383	655,943	614,943
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	5,561	9,000	11,440
Transfer from Reserve	(348,460)	(528,000)	0
Ongoing	333,484	161,943	651,383
Parks Renewal			
<i>To be used to fund renewal projects associated with Council's Parks infrastructure</i>			
Opening Balance	147,811	149,025	96,025
Transfer to Reserve - Municipal Funds	975,500	50,000	50,000
Transfer to Reserve - Interest Earnings	1,262	4,000	1,786
Transfer from Reserve	0	0	0
Ongoing	1,124,573	203,025	147,811
Pathways Renewal			
<i>To be used to fund renewal projects associated with Council's Pathways infrastructure</i>			
Opening Balance	452,505	455,697	419,697
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	3,863	6,000	7,808
Transfer from Reserve	(450,000)	(400,000)	0
Ongoing	31,368	86,697	452,505

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

4 Reserves - Cash Backed (continued)

Anticipated Date of Use	2020 Actual \$	2020 Budget \$	2019 Actual \$
Plant and Machinery			
<i>To be used to assist in the acquisition and replacement of the Town's plant and machinery.</i>			
Opening Balance	298,945	300,942	268,942
Transfer to Reserve - Municipal Funds	25,000	25,000	25,000
Transfer to Reserve - Interest Earnings	2,552	4,000	5,003
Transfer from Reserve	0	0	0
Ongoing	326,498	329,942	298,945
Renewable Energy			
<i>To assist in investigating and funding renewable energy projects within the District</i>			
Opening Balance	228,032	229,780	174,780
Transfer to Reserve - Municipal Funds	50,000	50,000	50,000
Transfer to Reserve - Interest Earnings	1,947	4,000	3,252
Transfer from Reserve	0	0	0
Ongoing	279,978	283,780	228,032
Roads Renewal			
<i>To be used to fund renewal projects associated with Council's Roads Infrastructure</i>			
Opening Balance	948,039	954,637	881,637
Transfer to Reserve - Municipal Funds	504,500	50,000	50,000
Transfer to Reserve - Interest Earnings	8,094	12,000	16,402
Transfer from Reserve	0	0	0
Ongoing	1,460,633	1,016,637	948,039
Underground Power			
<i>To assist in the funding of projects associated with the installation of underground power and associated landscaping.</i>			
Opening Balance	3,549,677	3,348,952	3,288,499
Transfer to Reserve - Municipal Funds	18,150,000	399,500	200,000
Transfer to Reserve - Interest Earnings	30,305	3,000	61,178
Transfer from Reserve	(4,950,496)	0	0
2020-2021	16,779,487	3,751,452	3,549,677
Urban Forest Strategy			
<i>To assist in funding initiatives associated with the Urban Forest Strategy</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	469,695	500,000	(61,178)
Transfer to Reserve - Interest Earnings	30,305	0	61,178
Transfer from Reserve	0	0	0
Ongoing	500,000	500,000	0
Waste Management			
<i>To assist in the funding of waste management and waste minimisation initiatives.</i>			
Opening Balance	1,052,688	809,375	984,375
Transfer to Reserve - Municipal Funds	50,000	50,000	50,000
Transfer to Reserve - Interest Earnings	8,987	16,000	18,313
Transfer from Reserve	(200,000)	(200,000)	0
Ongoing	911,675	675,375	1,052,688
Total Reserves			
Opening Balance	32,397,367	31,145,545	31,086,162
Transfer to Reserve - Municipal Funds	23,848,293	3,164,500	5,224,914
Transfer to Reserve - Interest Earnings	306,897	351,500	603,692
Transfer from Reserve	(10,985,084)	(6,276,000)	(4,517,400)
Net transfer from retained Earnings	13,170,106	(2,760,000)	1,311,206
Closing Balance	45,567,473	28,385,545	32,397,367

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

5 Trade and Other Receivables

	2020 Actual \$	2019 Actual \$
(a) Current Assets		
Trade and Other Receivables		
Accrued Revenue	0	31,556
Rates Debtors	2,754,382	1,916,096
ESL Debtors	222,221	165,618
Infringements	862,538	915,625
Sundry Debtors	466,894	1,242,789
Allowance for impairment of receivables	(395,071)	(345,563)
Prepayments	226,027	3,915
Current Underground Power	39,653	48,167
Unclaimed ESL Rates Rebate	3,218	3,331
Unclaimed Pensioner Rates Rebate	23,976	27,199
	4,203,836	4,008,731

SIGNIFICANT ACCOUNTING POLICIES**Trade and other receivables**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 35.

Classification and subsequent measurement

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade receivables are held with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

5 Trade and Other Receivables (continued)

	Note	2020 Actual \$	2019 Actual \$
(b) Non Current Assets			
Rates Debtors		257,250	240,048
ESL Debtors		34,603	30,584
Underground Power Debtors		17,129	83,465
		308,982	354,097

SIGNIFICANT ACCOUNTING POLICIES**Other financial assets at amortised cost**

The Town classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

6 Inventories

	2020 Actual \$	2019 Actual \$
(a) Current		
Leisurelife	3,360	4,079
Aqualife	8,210	28,252
Land Held for Sale (TPRC)	492,516	508,546
	504,086	540,877
(b) Non Current		
Land Held for Development (TPRC)	492,627	517,971
	492,627	517,971
The following movements in inventories occurred during the year:		
Carrying amount at 1 July	1,058,848	955,455
Inventories expensed during the year	(436,317)	(342,360)
Additions to inventory	374,181	445,752
Carrying amount at 30 June	996,713	1,058,848

SIGNIFICANT ACCOUNTING POLICIES**General**

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

Land Held for resale (continued)

Land held for resale includes the Town's one twelfth ownership share of residential land on Lot 118 Mindarie which is being developed by Tamala Park Regional Council.

Finance costs and holding charges incurred after development is completed are expensed.

Borrowing costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Town's intentions to release for sale.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**7 Property, Plant and Equipment**

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings	Plant and Machinery	Furniture and Equipment	Information Technology	Total
2018-2019	\$	\$	\$	\$	\$	\$
Assets Capitalised						
Balance at 1 July 2018	595,681,680	65,909,170	2,600,676	1,835,386	1,143,452	667,170,364
Additions	3,702,939	1,396,384	447,546	139,566	202,373	5,888,808
Disposals	(753,620)	0	(284,547)	(302,994)	(158,485)	(1,499,646)
Depreciation Expense	0	(1,579,474)	(349,289)	(378,001)	(316,228)	(2,622,991)
Carrying amount at 30 June 2019	598,630,999	65,726,080	2,414,387	1,293,957	871,112	668,936,535
Change in accounting policy	0	0	0	0	0	0
Carrying amount at 1 July 2019	598,630,999	65,726,080	2,414,387	1,293,957	871,112	668,936,535
Work In Progress						
Balance at 1 July 2018	2,982	205,541	0	0	3,346	211,869
Additions	0	54,250	130,950	0	290,560	475,760
Completed and capitalised	0	(200,786)	0	0	(3,346)	(204,132)
Carrying amount at 30 June 2019	2,982	59,005	130,950	0	290,560	483,497
	Land	Buildings	Plant and Machinery	Furniture and Equipment	Information Technology	Total
2019-2020	\$	\$	\$	\$	\$	\$
Assets Capitalised						
Carrying amount at 1 July 2019	598,630,999	65,726,080	2,414,387	1,293,957	871,112	668,936,535
Additions	0	1,249,618	653,372	20,989	586,634	2,510,614
Disposals	0	0	(184,669)	(19,464)	0	(204,132)
Revaluation Increase/(Decrease)	(393,526,499)	(2,243,475)	(153,658)	(502,370)	(670,381)	(397,096,383)
Adjustments after revaluation	0	568,525	111,912	129,023	0	809,459
Depreciation Expense	0	(1,631,223)	(391,780)	(429,786)	(362,492)	(2,815,282)
Carrying amount at 30 June 2020	205,104,500	63,669,525	2,449,563	492,349	424,873	272,140,811
Work In Progress						
Carrying amount at 1 July 2019	2,982	59,005	130,950	0	290,560	483,497
Additions	7,527	469,059	142,060	0	143,577	762,223
Completed and capitalised	0	(59,005)	(130,950)	0	(247,301)	(437,256)
Carrying amount at 30 June 2020	10,509	469,059	142,060	0	186,835	808,464
Carrying amount at 30 June 2020	205,115,009	64,138,585	2,591,623	492,349	611,708	272,949,273

The fair value of property, plant and equipment is determined at least every three to five years in accordance with legislative requirements. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A, which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value. As a result of amendments to the Local Government (Financial Management) regulation 17A effective from 1 July 2019, vested land, including land under roads, are treated as right of use assets and measured at zero cost.

Following the change to the Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and fittings) are to be measured under the cost model, rather than at fair value. This change is effective from 1 July 2019 and represents a change in Accounting Policy. At the date of change, Plant and Equipment and Furniture and Fittings which were revalued previously are carried at cost as it was the approximate deemed cost.

*On adoption of AASB 16, the Town recognised right of use asset in relation to leases which had previously been classified as operating leases.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

7 Property, Plant and Equipment (continued)

Fair Value Measurements as at 30 June 2020

All Property, Plant and Equipment categories were last independently valued as at 30 June 2020

Assets	Level of Valuation Input	Fair Value at 30 June 2020	Valuation Technique(s)	Basis of Valuation	Inputs Used
Property Plant and Equipment					
Land	2	205,104,500	Market Approach	Independent	Price per square metre / market borrowing rate
Total		205,104,500			
Buildings	3	63,669,525	Cost Approach	Independent	Asset condition, legal and commercial obsolescence, residual value and pattern of consumption
Total		63,669,525			
Plant and Machinery	2	1,965,250	Market Approach	Independent	Make, size, year of manufacture, condition, estimated residual value and market values
Plant and Machinery	3	484,313	Cost Approach	Independent	Make, size, year of manufacture, condition, estimated residual value and market values
Total		2,449,563			
Furniture and Equip	3	492,349	Cost Approach	Independent	Estimates of residual value, useful life, pattern of consumption and asset condition and relationship to the assessed level of remaining service potential of the depreciable amount
Total		492,349			
Information Technology	3	424,873	Cost Approach	Independent	Estimates of residual value, useful life, pattern of consumption and asset condition and relationship to the assessed level of remaining service potential of the depreciable amount
Total		424,873			
Total Property Plant & Equipment		272,140,811			

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

The significant decrease in the fair value of land is attributed to a change in valuation methodology under Accounting Standard AASB 13 Fair Value Measurement. The current valuation in 2020 used the direct comparison approach, which takes into consideration factors such as location, zoning, land area, development potential, topography and current market conditions. The previous valuation in 2016 used the cost approach (current replacement cost) under the accounting standard to determine what it would cost the Town to replace the service capacity of the land. Accordingly, the effect of zoning and other restrictions was not taken into consideration in the 2016 land values. The change in valuation methodology has resulted in the significant decrease in the fair value of land.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

8 Infrastructure

Movements in Carrying Amounts						
	Roads	Pathways	Drainage	Parks / Reserve	Other Infra Assets	Total
2018-2019	\$	\$	\$	\$	\$	\$
Assets Capitalised						
Balance at 1 July 2018	153,917,133	18,635,399	35,115,342	8,975,302	17,053,606	233,696,782
Additions	1,970,598	107,266	149,772	708,540	275,353	3,211,529
Disposals	0	0	0	0	(12,526)	(12,526)
Depreciation Expense	(4,104,613)	(1,204,130)	(468,555)	(358,797)	(418,452)	(6,554,547)
Carrying amount at 30 June 2019	151,783,118	17,538,535	34,796,559	9,325,045	16,897,981	230,341,238
Work In Progress Movement						
Balance at 1 July 2018	40,444	0	15,533	429,271	0	485,248
Additions	2,528,128	230,022	171,538	1,883,708	275,353	5,088,749
Completed and capitalised	(1,970,598)	(107,266)	(149,772)	(708,540)	(275,353)	(3,211,529)
Closing Work in progress	597,974	122,756	37,299	1,604,439	0	2,362,468
Carrying amount at 30 June 2019	152,381,092	17,661,291	34,833,858	10,929,484	16,897,981	232,703,706
2019-2020	\$	\$	\$	\$	\$	\$
Assets Capitalised						
Balance at 1 July 2019	151,783,118	17,538,535	34,796,559	9,325,045	16,897,981	230,341,238
Additions	874,950	705,775	21,844	7,243,487	592,544	9,438,600
Disposals	0	0	0	0	0	0
Revaluation Increase/(Decrease)	28,574,507	15,586,705	(123,269)	(8,693,383)	(8,686,360)	26,658,200
Adjustments after revaluation	3,664,693	251,687	330,844	354,076	571,152	5,172,452
Depreciation Expense	(4,059,303)	(1,194,247)	(463,761)	(443,049)	(438,476)	(6,598,837)
Carrying amount at 30 June 2020	180,837,965	32,888,456	34,562,216	7,786,175	8,936,841	265,011,653
Work In Progress Movement						
Balance at 1 July 2019	597,974	122,756	37,299	1,604,439	0	2,362,468
Additions	54,325	543,447	0	750,955	37,503	1,386,230
Completed and capitalised	(597,974)	(1,311)	(37,299)	(1,600,566)	0	(2,237,150)
Carrying amount at 30 June 2020	54,325	664,892	0	754,828	37,503	1,511,548
Carrying amount at 30 June 2020	180,892,290	33,553,347	34,562,216	8,541,003	8,974,344	266,523,200

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

8 Infrastructure (continued)**Fair Value Measurements as at 30 June 2020**

The following table provides the fair values of the Town of Victoria Park infrastructure assets and their categorisation within the fair value hierarchy.

All Infrastructure categories were last independently valued as at 30 June 2020

Assets	Level of Valuation Input	Fair Value at 30 June 2020	Valuation Technique(s)	Basis of Valuation	Inputs Used
Roads	3	180,837,965	Cost Approach	Independent	Construction costs and current condition, residual values and remaining useful life assessments including the cost of removal and disposal of existing assets
Pathways	3	32,888,456	Cost Approach	Independent	Construction costs and current condition, residual values and remaining useful life assessments including the cost of removal and disposal of existing assets
Drainage	3	34,562,216	Cost Approach	Independent	Construction costs and current condition, residual values and remaining useful life assessments including the cost of removal and disposal of existing assets
Parks	3	7,786,175	Cost Approach	Independent	Construction costs and current condition, residual values and remaining useful life assessments
Other Infrastructure *	3	8,936,841	Cost Approach	Independent	Construction costs and current condition, residual values and remaining useful life assessments
		265,011,653			

* Other Infrastructure includes assets such as street lighting, shelters, parklets and public art.

Valuation Technique(s)

Cost Approach: Valuation of all Infrastructure assets using Cost approach were based on depreciated replacement costs.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of infrastructure using either level 3 inputs.

9 Fixed Assets**SIGNIFICANT ACCOUNTING POLICIES****Fixed assets**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Town includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of fixed assets is determined at least once every three to five years in accordance with the regulatory framework, or when Council is of the opinion that the fair value of an asset is materially different from its carrying amount. At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires property, plant and equipment to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY**Land under control prior to 1 July 2019**

In accordance with the then Local Government (Financial Management) Regulation 16(a)(ii), the Town was previously required to include as an asset (by 30 June 2013), vested Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land.

Land under roads prior to 1 July 2019

In Western Australia, most land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the then Local Government (Financial Management) Regulation 16(a)(i) which arbitrarily prohibited local governments from recognising such land as an asset. This regulation has now been deleted.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, the then Local Government (Financial Management) prevail. Consequently, any land under roads acquired on or after 1 July 2008 was not included as an asset of the Town.

Land under roads from 1 July 2019

As a result of amendments to the Local Government (Financial Management) Regulations 1996, effective from 1 July 2019, vested land, including land under roads, are treated as right-of-use assets measured at zero cost. Therefore, the Previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

The Town has accounted for the removal of the vested land values associated with vested land previously recognised by removing the land value and associated revaluation reserve as at 1 July 2019. The comparatives have not been restated.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Town to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 12 that details the significant accounting policies applying to leases (including right of use assets).

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

10 Disposal of Assets**(a) Disposals of Assets**

	2020 Actual Net Book Value	2020 Actual Sale Proceeds	2020 Actual Profit (Loss)	2019 Actual Net Book Value	2019 Actual Sale Proceeds	2019 Actual Profit (Loss)
Land	\$ 0	\$ 0	\$ 0	\$ 753,620	\$ 1,081,282	\$ 327,662
Plant and Machinery	184,669	184,944	275	284,547	275,115	(9,431)
Furniture and Equipment	19,464	7,413	(12,050)	302,994	756	(302,237)
Information Technology	0	0	0	158,485	0	(158,485)
	204,132	192,357	(11,775)	1,499,645	1,357,153	(142,492)

The following assets were disposed of during the year:

Details and Asset ID	Net Book Value		Sale Price		Profit / (Loss)	
	2020 Actual \$	2020 Budget \$	2020 Actual \$	2020 Budget \$	2020 Actual \$	2020 Budget \$
Plant and Machinery						
Motor Vehicle - Plant 334	5,909	5,909	9,373	7,000	3,464	1,091
Motor Vehicle - Plant 346	10,909	10,909	10,964	15,000	55	4,091
Motor Vehicle - Plant 388	10,455	10,454	11,645	8,000	1,191	(2,454)
Motor Vehicle - Plant 393	11,364	11,363	12,782	8,000	1,418	(3,363)
Motor Vehicle - Plant 395	11,091	11,090	10,055	10,000	(1,036)	(1,090)
Motor Vehicle - Plant 396	11,364	11,363	13,678	7,000	2,314	(4,363)
Motor Vehicle - Plant 415	15,877	22,448	19,600	25,000	3,723	2,552
Motor Vehicle - Plant 441	24,809		10,622		(14,187)	0
Motor Vehicle - Plant 399	0	18,454	0	8,000		(10,454)
Motor Vehicle - Plant 438	0	22,407	0	25,000	0	2,593
Major Fleet-Sweeper - Plant 39	0	22,727	0	55,000	0	32,273
Major Fleet-Sweeper - Plant 341	64,000	64,000	79,370	75,000	15,370	11,000
Major Fleet-Sweeper - Plant 280	0	41,224	0	30,000	0	(11,224)
Minor Plant - Trailer 173	0	0	612	500	612	500
Minor Plant - Trailer 176	0	0	877	500	877	500
Minor Plant - Trailer 178	0	0	0	500	0	500
Minor Plant - Trailer 251	15,020	19,996	877	8,000	(14,143)	(11,996)
Minor Plant - Trailer 171	0	0	0	500	0	500
Minor Plant - Mower 234	325		1,935		1,610	0
Minor Plant - Mower 281	0	3,588	0	3,000	0	(588)
Low Value	3,547	0	2,556	2,000	(991)	2,000
Furniture and Equipment						
Aqualife - Gym equipment	15,752	0	2,293		(13,458)	0
Leisurelife - Gym equipment	3,712	0	5,120		1,408	0
	204,132	275,932	192,357	288,000	(11,775)	12,068

(b) Fully Depreciated Assets in Use

The gross carrying value of assets held by the Town which are currently in use yet fully depreciated are shown in the table below.

	2020 Actual \$	2019 Actual \$
Buildings	474,500	0
Furniture and Equipment	25,130	0
	499,630	0

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**11 Depreciation**

	Note	2020 Actual	2020 Budget	2019 Actual
		\$	\$	\$
Depreciation				
Buildings	7	1,631,223	1,015,000	1,579,474
Furniture and Equipment	7	429,786	103,500	378,001
Plant and Machinery	7	391,780	296,500	349,289
Information Technology	7	362,492	323,500	316,228
Roads	8	4,059,303	3,910,500	4,104,613
Drainage	8	463,761	353,500	468,555
Pathways	8	1,194,247	775,000	1,204,130
Parks / Reserves	8	443,049	565,000	358,797
Other Infrastructure *	8	438,476	695,000	418,452
Right of Use Asset	12	50,129	0	0
		9,464,247	8,037,500	9,177,539

* Other Infrastructure includes assets such as street lighting, shelters, parklets and public art.

SIGNIFICANT ACCOUNTING POLICIES**Depreciation**

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated / amortised on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Buildings	20 to 100 years
Furniture and Equipment	10 to 40 years
Plant and Machinery	15 to 25 years
Information Technology	7 to 30 years
Roads - Formation	not depreciated
Roads - Pavement	60 to 80 years
Roads - Surface	20 to 25 years
Footpaths	15 to 45 years
Drainage	50 to 80 years
Parks	10 to 80 years
Other Assets	20 to 100 years
Right of Use (Information technology)	Based on the remaining lease

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

(a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or

(b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

12 Leases and Lease Liabilities**(a) Right of Use Assets**

Movement in the carrying amounts of each class of right of use asset (ROU) between the beginning and the end of the current financial year.

	Actual 2020	Actual 2019
	\$	\$
Carrying amount at 30 June 2019	0	0
Recognised on initial application of AASB 16	200,514	0
Depreciation (expense)	(50,129)	0
	150,386	0
Cash outflow from leases		
Interest expense on lease liability	18,994	0
Lease principal	42,613	0
	61,608	0
The lease recognised as a Right of use asset above relates to the leasing of the multifunctional printers for a period of 4 years.		
(b) Lease Liabilities		
Current	64,155	0
Non-Current	93,746	0
	157,901	0

Movement in Carrying Amount in lease liabilities

2019-2020				Actual Lease	30 June 2020	30 June 2020	30 June 2020	30 June 2020
Purpose	Lease Number	Term	Interest Rate %	Principal 1 July 2019 \$	New Leases \$	Principal Repayment \$	Principal Outstanding \$	Interest Expense \$
General Purpose Funding								
Printers	E6N0162072	48 months	1.16%	200,514	0	42,613	157,901	18,994

Other expenses and income relating to leases

	2020	2019
	\$	\$
Low value asset lease payments recognised as expense	66,640	0

SIGNIFICANT ACCOUNTING POLICIES**Leases**

At inception of a contract, the Town assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Town uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 9 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Town anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

13 Intangibles

The Town did not hold any recognised intangible assets as at 30 June 2020 (2019: Nil).

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

14 Revaluation Surplus	2020 Actual	2019 Actual
	\$	\$
Revaluation surpluses have arisen on revaluation of the following classes of non-current assets:		
Land		
Opening Balance	579,841,366	580,594,986
Revaluation Write Back on Disposal	0	(753,620)
Revaluation Decrement	(393,526,499)	0
Closing Balance	186,314,867	579,841,366
Buildings		
Opening Balance	36,515,879	36,515,879
Revaluation Decrement	(2,243,475)	0
Closing Balance	34,272,404	36,515,879
Information Technology		
Opening Balance	611,497	611,497
Revaluation Decrement	(611,497)	0
Closing Balance	0	611,497
Roads		
Opening Balance	133,956,610	133,956,610
Revaluation Increment	28,574,507	0
Closing Balance	162,531,117	133,956,610
Pathways		
Opening Balance	13,451,909	13,451,909
Revaluation Increment	15,586,705	0
Closing Balance	29,038,614	13,451,909
Drainage		
Opening Balance	30,502,244	30,502,244
Revaluation Decrement	(123,269)	0
Closing Balance	30,378,975	30,502,244
Other Assets		
Opening Balance	7,240,855	7,240,855
Revaluation Decrement	(7,240,855)	0
Closing Balance	0	7,240,855
Mindarie Regional Council		
Opening Balance	2,698,953	84,148
Revaluation Decrement	(273,055)	134,096
Revaluation Adjustment *	0	2,480,709
Closing Balance	2,425,898	2,698,953
Opening Balance	804,819,311	802,958,128
Revaluation Increment	44,161,213	134,096
Revaluation Decrement	(404,018,649)	0
Revaluation Adjustment	0	2,480,709
Revaluation Write Back on Disposal	0	(753,621)
Total Asset Revaluation Surplus	444,961,876	804,819,311

* Adjustment to correct the Town's share of Mindarie Regional Council's asset revaluation surplus and its retained surplus previously misstated.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

15 Trade and Other Payables

	Note	2020 Actual \$	2019 Actual \$
Current			
Payroll		264,325	204,413
ESL Liability		88,870	26,971
Trade Creditors		2,430,333	3,606,106
Bonds and Deposits		1,363,720	1,371,639
Payables		74,231	97,294
Prepaid Rates		410,257	0
Accrued Expense		814,403	413,882
		5,446,139	5,720,305

SIGNIFICANT ACCOUNTING POLICIES**Trade and other payables**

Trade and other payables represent liabilities for goods and services provided to the Town prior to the end of the financial year that are unpaid and arise when the Town becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

SIGNIFICANT ACCOUNTING POLICIES (continued)**Prepaid rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Town recognises revenue for the prepaid rates that have not been refunded.

16 Contract Liabilities

	2020 \$	2019 \$
Current		
Contract liabilities from contracts with customers - Rates paid in advance	0	0
Contract liabilities from contracts with customers	376,463	4,145,290
Capital grant liabilities from transfers for recognisable non financial assets	0	0
	376,463	4,145,290
Non-current		
Contract liabilities from contracts with customers	0	0
Contract liabilities from transfers for recognisable non financial assets	0	0
	0	0

SIGNIFICANT ACCOUNTING POLICIES**Contract Liabilities**

Contract liabilities represent the the Town's obligation to transfer goods or services to a customer for which the Town has received consideration from the customer.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

SIGNIFICANT ACCOUNTING POLICIES (continued)**Capital Grant Liabilities**

Capital grant Liabilities represent grant monies received for the purpose of constructing a non-financial asset in accordance to AASB 1058.

Capital grant liabilities are recognised as income when the Town achieves milestones specified in the grant agreement.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**17 Information on Borrowings**

The Town has a number of borrowings which are listed below. All borrowings were made from the Western Australian Treasury Corporation and repayments were financed by general purpose revenue.

Borrowings (Actual) 2020						
	Interest Rate	Principal 1 July	New Loans	Principal Repayment	Principal 30 June Outstanding	Interest Expense
		\$	\$	\$	\$	\$
Law, Order and Public Safety						
14 Parking Initiative	3.84%	798,561	0	798,561	0	23,071
Recreation and Culture						
04 Aqualife Centre	5.65%	382,684	0	382,684	0	14,992
07 Aqualife Centre II	6.19%	769,051	0	372,809	396,242	37,825
11 Fletcher Park	4.86%	344,827	0	36,216	308,611	16,046
Economic Services						
13 Underground Power (UGP)	4.37%	0	0	0	0	0
15 Underground Power	1.16%	0	18,150,000	0	18,150,000	61,217
Other Property and Services						
02 Depot Land	6.27%	118,969	0	118,969	0	3,748
03 Administration Centre	5.86%	159,787	0	159,787	0	6,140
09 14 Kent Street	7.55%	341,509	0	76,133	265,376	24,264
10 1 Harper Street	6.35%	645,315	0	91,469	553,845	38,532
12 Depot Upgrade	4.86%	292,016	0	30,669	261,347	13,589
		3,852,719	18,150,000	2,067,297	19,935,420	239,425

Borrowings (Budget) 2020						
	Interest Rate	Principal 1 July	New Loans	Principal Repayment	Principal 30 June Outstanding	Interest Expense
		\$	\$	\$	\$	\$
Law, Order and Public Safety						
14 Parking Initiative	3.84%	798,562	0	798,562	0	38,500
Recreation and Culture						
04 Aqualife Centre	5.65%	382,682	0	382,682	0	16,500
07 Aqualife Centre II	6.19%	769,051	0	372,998	396,053	42,000
11 Fletcher Park	4.86%	344,827	0	36,500	308,327	16,500
Economic Services						
13 Underground Power (UGP)	4.37%	0	0	0	0	0
Other Property and Services						
02 Depot Land	6.27%	118,970	0	118,970	0	6,000
03 Administration Centre	5.86%	159,787	0	159,787	0	7,500
09 14 Kent Street	7.55%	341,509	0	76,500	265,009	24,500
10 1 Harper Street	6.35%	645,315	0	91,500	553,815	39,500
12 Depot Upgrade	4.86%	292,016	0	31,000	261,016	14,000
		3,852,719	0	2,068,499	1,784,220	205,000

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

17 Information on Borrowings (continued)

Borrowings (Actual) 2019	Interest Rate	Principal 1 July \$	New Loans \$	Principal Repayment \$	30 June Outstanding \$	Interest Expense \$
Law, Order and Public Safety						
14 Parking Initiative	3.84%	1,567,319	0	768,757	798,561	52,875
Recreation and Culture						
04 Aqualife Centre	5.65%	744,629	0	361,945	382,684	35,801
07 Aqualife Centre II	6.19%	1,119,811	0	350,761	769,051	60,115
11 Fletcher Park	4.86%	379,345	0	34,518	344,827	18,202
Economic Services						
13 Underground Power (UGP)	4.37%	405,082	0	405,082	0	10,534
Other Property and Services						
02 Depot Land	6.27%	230,816	0	111,847	118,969	10,983
03 Administration Centre	5.86%	310,607	0	150,820	159,787	15,159
09 14 Kent Street	7.55%	412,204	0	70,695	341,509	29,710
10 1 Harper Street	6.35%	731,241	0	85,926	645,315	44,137
12 Depot Upgrade	4.86%	321,247	0	29,231	292,016	14,593
		6,222,301	0	2,369,581	3,852,718	292,109

Current

Borrowings

	2020 Actual \$	2019 Actual \$
Borrowings	3,149,536	1,664,220
	3,149,536	1,664,220
Non-Current		
Borrowings	16,785,885	2,188,498
	16,785,885	2,188,498
Total	19,935,420	3,852,719

New Borrowings

The Town entered into one new Borrowing during the 2019-2020 financial year. The borrowing was to fund the new Under Ground Power Projects.

Unspent Borrowings

	Institution	Date Borrowed	Total Borrowed	Expended Year 2020	Unspent Balance
15 Underground Power	WATC *	13 Mar 2020	18,150,000	(4,952,346)	13,197,654
			18,150,000	(4,952,346)	13,197,654

SIGNIFICANT ACCOUNTING POLICIES**Financial liabilities**

Financial liabilities are recognised at fair value when the Town becomes a party to the contractual provisions to the instrument. Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Risk

Information regarding exposure to risk can be found at Note 35.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

18 Provisions

	Provision for Annual Leave	Provision for Sick Leave	Provision for Long Service Leave	Total
	\$	\$	\$	\$
Opening Balance as at 01 July 2019	1,946,140	716,429	1,901,582	4,564,151
Additional Provisions made	1,433,318	449,533	305,738	2,188,589
Amounts Used	(1,319,688)	(401,403)	(243,566)	(1,964,657)
Closing Balance as at 30 June 2020	2,059,770	764,559	1,963,754	4,788,083

Current Employee Benefits Related Provisions

	2020 Actual	2019 Actual
	\$	\$
Employee Annual Leave	2,059,770	1,946,140
Employee Sick Leave	710,330	683,949
Employee Long Service Leave	1,523,371	1,599,385
	4,293,471	4,229,474

Non-Current Employee Benefits Related Provisions

	2020 Actual	2019 Actual
	\$	\$
Employee Sick Leave	54,229	32,480
Employee Long Service Leave	440,383	302,197
	494,612	334,677

Total Employee Benefits Related Provisions

	4,788,083	4,564,151
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Annual Leave Liabilities

Classified as current as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as following:

Amounts are expected to be settled on the following basis:

	2020	2019
	\$	\$
Less than 12 months after the reporting date	1,215,264	1,148,223
More than 12 months from reporting date	844,506	797,917
	2,059,770	1,946,140

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**18 Provisions (continued)****Sick Leave Liability**

Employees accrue personal leave based on the number of years of service and are entitled to paid personal or carer's leave at the employee's base rate of pay for the employee's ordinary hours of work in the period of personal or carer's leave.

A percentage of unused personal leave is paid to an employee where an employee retires or terminates their employment voluntarily or is made redundant. The percentage is based on number of years of employment.

Assessments indicate that actual settlement of the liabilities is expected to occur as follows

	2020	2019
	\$	\$
Less than 12 months after the reporting date	649,875	608,965
More than 12 months from reporting date	114,684	107,464
	<u>764,559</u>	<u>716,429</u>

Long Service Leave Liability

Unconditional long service leave provisions are classified as current liabilities as the Town does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

Pre-conditional and conditional long service leave provisions are classified as non-current liabilities because the Town has an unconditional right to defer settlement of the liability until the employee has completed the required years of services.

Assessments indicate that actual settlement of the liabilities is expected to occur as follows

	2020	2019
	\$	\$
Less than 12 months after the reporting date	589,126	380,316
More than 12 months from reporting date	1,374,628	1,521,265
	<u>1,963,754</u>	<u>1,901,582</u>

SIGNIFICANT ACCOUNTING POLICIES**Employee benefits****Short-term employee benefits**

Provision is made for the Town's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave.

Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Town's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

The Town's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Town's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Town does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Town has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**19 Notes to the Statement of Cash Flows**

	2020 Actual \$	2020 Budget \$	2019 Actual \$
(a) Reconciliation of Cash			
For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows -			
Cash and Cash Equivalents	45,086,829	34,281,338	50,512,621
	45,086,829	34,281,338	50,512,621
(b) Reconciliation of Net Cash Provided by Operating Activities to Net Result			
Net Result	(4,225,643)	9,363,589	8,046,947
Non-cash flows in Net result:			
Depreciation	9,464,247	9,384,500	9,177,540
Share of loss of equity accounted investees	37,435	0	(194,390)
(Profit) / Loss on Sale of Assets	11,775	(12,068)	155,018
(Profit) / Loss from TPRC	(362,936)	0	(545,910)
Change in Equity WALGA Local Govt House trust	(1,868)	0	0
Revaluation decrements on Non Current Assets	10,853,801	0	0
Changes in Assets and Liabilities			
(Increase) / Decrease in Receivables	(149,991)	676,398	(559,599)
(Increase) / Decrease in Inventories	62,135	0	(22,861)
Increase / (Decrease) in Payables	(7,386,164)	(721,931)	4,908,346
Increase / (Decrease) in Employee Provisions	283,844	0	(163,762)
Grants and Contributions for Asset Development	0	(8,741,000)	(1,367,729)
Net Cash from Operating Activities	8,586,635	9,949,489	19,433,602
(c) Undrawn Borrowing Facilities			
Credit Standby Arrangements			
Bank Overdraft Limit	200,000	200,000	200,000
Bank Overdraft at Balance Date	0	0	0
Credit Card Limit	22,000	22,000	22,000
Credit Card at Balance Date	(9,647)	(9,647)	(4,180)
Total Amount of Credit Unused	212,353	212,353	217,820

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

20 Total Assets Classified by Function and Activity

	2020 Actual	2019 Actual
	\$	\$
General Purpose Funding	18,960,882	20,482,351
Governance	769,956	1,270,508
Law, Order and Public Safety	463,413	566,259
Health	83,430	7,084
Education and Welfare	183,014	185,955
Community Amenities	18,289,658	5,805,674
Recreation and Culture	78,093,284	80,284,901
Transport	260,547,552	224,510,178
Economic Services	16,790,383	15,628,080
Other Property and Services	221,667,952	619,143,033
	615,849,523	967,884,023

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**21 Contingent Liabilities****Mindarie Regional Council - Commitment - Deed of Guarantee**

In line with other equity holders in the Mindarie Regional Council (MRC) the Town has guaranteed, proportionate to its equity share (one twelfth), the obligations of MRC to the contractor who built and is operating the Neerabup Recovery Facility. Such guarantee can be called upon in the event of a default event during the contractors operation of the facility. The share of the liability that could be generated by the exercise of the guarantee is estimated at an amount of \$7.21 million.

The Deed of Guarantee will only crystallise if:

- o Mindarie Regional Council is unable to meet payments that creates a default under the Resource Recovery Facility Agreement (RRFA)
- o There is a *Force Majeure* event.

Force Majeure events will be limited due to insurance and can be narrowed down to the following -

- a. War risks, confiscations, nationalisation
- b. Nuclear attack, radiation, contamination by radio activity from nuclear waste etc.
- c. Sea damage, tidal wave or high water or storm surge
- d. Spontaneous combustion, fermentation or any process involving application of heat

No amount has been provided for in relation to the guarantee (2019: \$Nil)

Contaminated Sites

In compliance with the *Contaminated Sites Act 2003 Section 11*, the Town has not been notified of any sites that are potentially contaminated. The Town however has sites that are sumps which may be contaminated and have received notice from Mindarie Regional Council on potential contamination at the Tamala Park Waste Management Facility site.

Until the Town makes a decision to repurpose these sumps it is not required to investigate to determine the presence and scope of contamination, assess the risk and agree with the Department of Water and Environmental Regulation on the need and criteria for remediation. Town is therefore unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Water and Environmental Regulation Guidelines.

In February 2020, Mindarie Regional Council received the Mandatory Auditor's Report (MAR) as requested by the Department of Water and Environmental Regulation (DWER) in respect to the Tamala Park Waste Management Facility site. Among other things, the purpose of the report was to confirm that earlier investigations undertaken adequately characterised the contamination status of the site and whether potentially significant risks to human health, the environment or environmental values exist on-site or off-site.

The report notes that groundwater impacts from landfill activities are currently evident in the aquifer immediately beneath the landfill at concentrations above the relevant DWER irrigation or drinking water guidelines. Further testing and analysis is still required to understand the full extent of the offsite impact on potential groundwater contamination.

The MRC has commenced work on the MAR recommendations identified. At this stage, it is not possible to make a reasonable estimate of the financial impact that may arise from possible remedial action.

22 Capital Expenditure Commitments**Capital expenditure commitments**

Carried forward capital works commitments under contract at 30 June

2020	2019
\$	\$
632,016	2,371,635

The capital expenditure commitment outstanding at the end of the current reporting period represents commitments relating to property, plant, equipment and Infrastructure projects that have been carried forward to the next financial year.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**23 Investment in Associates**

Interest in Associates	2020	2019
(a) Net assets	\$	\$
Mindarie Regional Council 23(b)	5,685,075	5,878,911
Tamala Park Regional Council 23(c)	3,908,325	3,809,341
	9,593,400	9,688,252

(b) Mindarie Regional Council

The Mindarie Regional Council (MRC) was formally constituted in December 1987. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Mindarie Regional Council. The primary function of the Regional Council is for the orderly and efficient treatment and / or disposal of waste. The Town of Victoria Park has a one-twelfth (1/12) equity interest in the MRC of the refuse disposal facility as per the constitution amendment (25 November 1996). The following table summarises the financial information of the MRC as included in its own financial statements.

	2020	2019
	\$	\$
Percentage Ownership		
Current Assets	40,659,608	37,247,209
Non-Current Assets	64,690,790	57,938,907
Total Assets	105,350,398	95,186,116
Current Liabilities	8,355,529	7,487,383
Non-Current Liabilities	28,773,967	17,151,807
Total Liabilities	37,129,496	24,639,190
Net Assets (100%)	68,220,902	70,546,926
Town of Victoria Park 1/12 Share	5,685,075	5,878,911
Equity		
Retained surplus	15,946,037	10,313,069
Reserves	22,712,639	21,953,499
Revaluation surplus	25,476,500	34,194,632
Council contributions	4,085,726	4,085,726
Revenue	56,192,614	57,951,311
Expenses	(58,208,057)	(56,988,793)
Total	(2,015,443)	962,518
Profit Loss from Ordinary Activities	(310,581)	(55,967)
Net Result	(2,326,024)	906,551
Other Comprehensive Income	0	1,733,869
Total Comprehensive Income (100%)	(2,326,024)	2,640,420
Town of Victoria Park 1/12 Share *		
1/12 Share of Net Results	(193,835)	220,035
1/12 Share of Other Comprehensive Income	79,220	85,939
Increase/(Decrease) in Equity Interest	(273,055)	134,096
	(193,835)	220,035

(c) Tamala Park Regional Council

The Tamala Park Regional Council (TPRC) was formally constituted in February 2006. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Tamala Park Regional Council. The purpose of the Regional Council is to create an urban development of 165 hectares immediately north of the Mindarie Regional Council leased land. The Town of Victoria Park has a one-twelfth (1/12) equity interest in the TPRC.

The following table summarises the financial information of the TPRC as included in its own financial statements.

	2020	2019
	\$	\$
Percentage Ownership		
Current Assets	45,517,277	44,320,816
Non-Current Assets	1,757,617	1,723,283
Total Assets	47,274,894	46,044,099
Current Liabilities	345,026	326,286
Non-Current Liabilities	29,968	5,719
Total Liabilities	374,994	332,005
Net Assets (100%)	46,899,900	45,712,094
Town of Victoria Park 1/12 Share	3,908,325	3,809,341
Equity		
Retained surplus	1,650,364	1,810,759
Member contributions	45,243,183	43,894,982
Revaluation surplus	6,353	6,353
Total Equity	46,899,900	45,712,094
Town of Victoria Park 1/12 Share	3,908,325	3,809,341
Revenue	789,822	1,199,674
Expenses	(950,217)	(1,174,073)
Total	(160,395)	25,601
Profit Loss from Ordinary Activities	0	(5,852)
Net Result	(160,395)	19,749

Town of Victoria Park

Other Comprehensive Income	0	0
Total Comprehensive Income (100%)	(160,395)	19,749
Town of Victoria Park 1/12 Share *	(13,366)	1,646
*		
1/12 Share of Net Results/(change in retained Surplus)	(13,366)	1,646
1/12 Share of Other Comprehensive Income/(Change in Member contributions)	112,350	(2,314)
1/12 Share of change in the revaluation surplus	0	0
Increase/(Decrease) in Equity Interest	98,984	(668)

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

23 Investment in Associates (continued)

(d) Change in Equity	2020	Restated*
	\$	\$
Investment in Mindarie Regional Council	5,878,911	5,658,876
Opening Balance		
Changes on Revaluation of Non-Current Assets	(170,352)	1,259
Net Share of Interests in Mindarie Regional Council	(23,483)	218,776
Closing Balance (Based on audited financials)	5,685,075	5,878,911
Investment in Tamala Park Regional Council		
Opening Balance	3,679,194	3,811,026
Proceeds from Sale of Land	753,148	828,217
Land Development Expenses	(390,212)	(544,637)
Proceeds Distribution	(250,000)	(333,333)
Net Share of Interests in Tamala Park Regional Council - Retained surplus	(13,366)	1,646
Net Share of Interests in Tamala Park Regional Council - Members Equity	(586)	(83,725)
Closing Balance (Based on audited financials)	3,778,178	3,679,194
Net Share of Interests in Mindarie Regional Council	(23,483)	218,776
Net Share of Interests in Tamala Park Regional Council - Retained surplus	(13,366)	1,646
Net Share of Interests in Tamala Park Regional Council - Members Equity	(586)	(83,725)
Increase/(Decrease) in Equity Interest	(37,435)	136,697

* Refer to Note 34 for prior year adjustments relating to Mindarie Regional Council.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**23 Investment in Associates (continued)****SIGNIFICANT ACCOUNTING POLICY****Investment in Associate**

The Town is a participant in the Mandarie Regional Council and Tamala Park Regional Council with six other councils namely the Cities of Joondalup, Wanneroo, Stirling, Perth, Vincent and the Town of Cambridge.

An associate is an entity over which the Town has significant influence. Significant influence is the power to participate in the financial operating policy decision of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Town's share of net assets of the associate. In addition, the Town's share of the profit or loss of the associate is included in the Town's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the Town's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the Town and the associate are eliminated to the extent of the Town's interest in the associate.

When the Town's share of losses in an associate equals or exceeds its interest in the associate, the Town discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Town will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

24 Other Financial Assets**WALGA Local Government House Trust**

This note discloses the equity the Town of Victoria Park has in the Local Government House Trust as a consequence of a contribution towards the cost of purchasing Local Government House. The total contribution by all Councils towards the cost of the WALGA building was \$582,000. There are 620 units in the Local Government House Unit Trust, 2 of which are held by the Town of Victoria Park. The audit of WALGA Local Government House Trust annual financial report has been completed at the time of preparing the Town's annual financials, therefore the values below are based on audited financials

Investment in WALGA Local Government House Trust is recognised as Financial assets at fair value through profit and loss

Investment in WALGA Local Government House Trust

2020	2019
\$	\$
36,903	35,035

Changes in Equity - Other Financial Assets

2020	2019
\$	\$
1,868	4,101
1,868	4,101

WALGA Local Government House Trust - Share of Net Results

Net Movement in Joint Venture and Other Financial Asset Equity Interest**Financial assets at fair value through profit and loss**

The Town classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Town has not elected to recognise fair value gains and losses through other comprehensive income.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

25 Financial Ratios

	2020	2019	2018
Current Ratio	1.52	1.44	1.30
Asset Sustainability Ratio	0.84	0.62	0.72
Debt Service Cover Ratio	(0.51)	6.07	4.85
Own Source Revenue Coverage Ratio	0.79	1.07	1.01
Operating Surplus Ratio	(0.19)	0.11	0.10
Asset Consumption Ratio	0.71	0.73	0.75
Asset Renewal Funding Ratio	1.06	1.01	0.99

The above ratios are calculated as follows -

Current Ratio	$\frac{\text{Current Assets Minus Restricted Assets}}{\text{Current Liabilities Minus Liabilities Associated with Restricted Assets}}$
Asset Sustainability Ratio	$\frac{\text{Capital Renewal and Replacement Expenditure}}{\text{Depreciation Expense}}$
Debt Service Cover Ratio	$\frac{\text{Annual Operating Surplus before Interest and Depreciation}}{\text{Principal and Interest}}$
Operating Surplus Ratio	$\frac{\text{Operating Revenue minus Operating Expense}}{\text{Own Source Operating Revenue}}$
Own Source Revenue Coverage Ratio	$\frac{\text{Own Source Operating Revenue}}{\text{Operating Expense}}$
Asset Consumption Ratio	$\frac{\text{Depreciated Replacement Cost of Depreciable Assets}}{\text{Current Replacement Cost of Depreciable Assets}}$
Asset Renewal Funding Ratio	$\frac{\text{NPV of Planned Capital Renewal over 10 years}}{\text{NPV of Required Capital Renewal over 10 years}}$

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

26 Rating Information**(a) Rates Levied****Rating (Budget) 2020**

	Rate in \$ / Minimum	Property Numbers #	Rateable Value \$	Rate Revenue \$	Interim Rates \$	Back Rates \$	Total Revenue \$
Differential Rates							
Residential	0.0840	12,752	277,721,363	23,328,594	142,502	0	23,471,096
Non-Residential	0.0940	1,614	201,420,096	18,933,489	114,476	0	19,047,965
		14,366	479,141,459	42,262,083	256,978	0	42,519,062
Differential Minimums							
Residential	1,233	2,792	36,728,770	3,442,537	0	0	3,442,537
Non-Residential	1,282	335	3,506,513	429,470	0	0	429,470
		3,127	40,235,283	3,872,007	0	0	3,872,007
Total		17,493	519,376,742	46,134,091	256,978	0	46,391,069
Rates paid in Advance							0
Total							46,391,069

Rating (Actual) 2020

	Rate in \$ / Minimum	Property Numbers #	Rateable Value \$	Rate Revenue \$	Interim Rates \$	Back Rates \$	Total Revenue \$
Differential Rates							
Residential	0.0840	12,755	277,284,853	23,291,928	538,172	51,928	23,882,028
Non-Residential	0.0940	1,621	201,700,386	18,959,836	233,990	(15,086)	19,178,740
		14,376	478,985,239	42,251,764	772,162	36,842	43,060,768
Differential Minimums							
Residential	1,233	2,793	36,746,340	3,443,769	(20,321)	(1,132)	3,422,316
Non-Residential	1,282	336	3,551,063	430,752	23,563	6,305	460,620
		3,129	40,297,403	3,874,521	3,242	5,173	3,882,936
Total		17,505	519,282,642	46,126,285	775,404	42,015	46,943,704
Rates paid in Advance							0
Total							46,943,704

Specified Area Rates

The Town did not raise any Specified Area Rates during the 2019-2020 financial year.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

26 Rating Information (continued)

Rating (Actual) 2019

	Rate in \$ / Minimum	Property Numbers #	Rateable Value \$	Rate Revenue \$	Interim Rates \$	Back Rates \$	Total Revenue \$
Differential Rates							
Residential	0.0840	12,636	274,509,823	23,058,825	127,234	275	23,186,334
	0.0940	1,605	198,827,831	18,689,816	226,885	73,158	18,989,859
Non-Residential							
		14,241	473,337,654	41,748,641	354,119	73,433	42,176,193
Differential Minimums							
Residential	1,233	2,818	37,084,860	3,474,594	(24,653)	(410)	3,449,531
	1,282	319	3,417,993	408,958	26,479	1,968	437,405
Non-Residential							
		3,137	40,502,853	3,883,552	1,826	1,558	3,886,936
Total		17,378	513,840,507	45,632,193	355,945	74,991	46,063,129
Rates paid in Advance							372,964
Total							46,436,093

Specified Area Rates

The Town did not raise any Specified Area Rates during the 2018-2019 financial year.

27 Service Charges

The Town did not raise any new Service charges during the 2019-2020 financial year.

New Services charges are expected to be raised for the areas of Carlisle North, Victoria Park East and Victoria Park West during the 2021-2022 Financial year.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**28 Rates Related Discounts, Incentives, Concessions and Write-Offs**

The Town did not provide any discounts, waivers or concessions with regards to the payment of rates.

Five payment incentives were offered -

Package 1: \$2,000 cash plus two A-Reserve tickets to Western Australian Symphony Orchestra

Package 2: \$1,000 cash plus two A-Reserve tickets to Western Australian Symphony Orchestra

Package 3: \$1,000 cash

Package 4: \$500 cash

Package 5: \$500 cash

	2020 Actual \$	2019 Actual \$
Written-off rates and rates related fees and charges	2,349	1,535

29 Rates Related Interest and Instalment Charges

The following options were made available to Ratepayers for the payment of rates:

Instalment Options	Instalment Plan Due Date	Instalment Plan Admin Fee	Instalment Plan Interest Rate	Unpaid / Late Interest Rate
Option 1 - Full amount				
Single full payment	12-Sep-19	Nil	Nil	11%
Option 2 - Four payment instalments				
First Instalment	12-Sep-19	\$0	5.5%	11%
Second Instalment	13-Nov-19	\$ 14.00	5.5%	11%
Third Instalment	17-Jan-20	\$ 14.00	5.5%	11%
Fourth Instalment	19-Mar-20	\$ 14.00	5.5%	11%

	2020 Actual Revenue \$	2020 Budgeted Revenue \$	2019 Actual Revenue \$
Instalment Interest	247,780	260,000	254,860
Late Payment Interest	228,581	175,000	220,158
Waste Debts Interest (Rates)	3,892	2,700	4,117
Charges on instalment plans and arrangements	263,676	270,000	264,292
	743,930	707,700	743,428

30 Employee Numbers

	2020	2019
Number of Full-Time Equivalent Employees at Balance Date	190	173

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

31 Rate Setting Statement Information

		2019/20 (30 June 2020 Carried Forward)	2019/20 (1 July 2019 Brought Forward)	2019/20 (30 June 2019 Carried Forward)
	Note	\$	\$	\$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with Financial Management Regulation 32.				
Adjustments to operating activities				
Less: Profit on asset disposals	10	(34,437)	(371,147)	(371,147)
Less: Share of profit from sale of land (TPRC)	23	(362,936)	(740,299)	(740,299)
Less: Fair value adjustments to financial assets at amortised cost (WALGA House Trust)	24	(1,868)	0	0
Add: Movement in Net Share of Interest in Associate	23(b)	37,435	0	0
Add: Movement in pensioner deferred rates (non-current)	5(b)	45,114	120,642	120,642
Add: Movement in employee benefit provisions (non-current)	18	159,935	(133,492)	(133,492)
Add: Movement in other provisions (non-current)				
Less: Movement in Inventory (Land held for development TPRC)	23	41,374	0	0
Add: Loss on disposal of assets	10	46,212	526,165	526,165
Add: Loss on revaluation of fixed assets	14	10,853,801	0	0
Add: Depreciation on non-current assets	11	9,464,247	9,177,539	9,177,539
Non cash amounts excluded from operating activities		20,248,878	8,579,408	8,579,408

(b) Surplus/(deficit) after imposition of general rates

The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with Financial Management Regulation 32 to agree to the surplus/(deficit) after imposition of general rates.

Adjustments to net current assets				
Less: Reserves - cash backed	4	(45,567,473)	(32,397,367)	(32,397,367)
Less: Current assets not expected to be received at end of year				
- Land held for resale	23	(492,516)	(508,546)	(508,546)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings	17	3,149,536	1,664,220	1,664,220
- Current portion of lease liabilities	12	64,155	0	0
Total adjustments to net current assets		(42,846,298)	(31,241,693)	(31,241,693)
Net current assets used in the Rate Setting Statement				
Total current assets		65,794,751	55,062,229	55,062,229
Less: Total current liabilities		(13,329,764)	(16,132,253)	(15,759,289)
Less: Total adjustments to net current assets		(42,846,298)	(31,241,693)	(31,241,693)
Net current assets used in the Rate Setting Statement		9,618,689	7,688,282	8,061,246

Adjustments to current assets and liabilities at 1 July 2019 on application of new accounting standards

Total current assets at 30 June 2019				55,062,229
- Contract assets				0
Total current assets at 1 July 2019				55,062,229
Total current liabilities at 30 June 2019				(15,759,289)
- Rates paid in advance	26			(372,964)
Total current liabilities at 1 July 2019				(16,132,253)

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

32 Elected Members' Fees and Allowances

	2020 Actual \$	2020 Budget \$	2019 Actual \$
Mayoral Allowance	62,727	62,727	74,585
Deputy Mayoral Allowance	15,254	15,682	18,646
Members Meeting Fees	206,483	215,393	255,454
Information and Communication Technology Allowance	30,228	31,500	31,500
Members Expenses	0	1,000	0
Members Travel	39	1,970	530
	314,731	328,272	380,714

33 Events after the reporting period

There are no material or significant events that require disclosure in the financial report.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

34 Major Land Transactions**Tamala Park Regional Council - Development of Catalina Estate****(a) Details**

The Town is a participant (along with the Cities of Joondalup, Perth, Stirling, Vincent, Wanneroo and the Town of Cambridge) in the operations of the Tamala Park Regional Council (TPRC) Lot 9504. The TPRC was created in 2006 to develop the Catalina Estate - approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The Town has a one twelfth (1/12) equity in the net assets of the development and the net proceeds of the land development; as well as a one twelfth (1/12) share in the asset of the lands held for development.

The Town's share of the land sale proceeds at Tamala Park is \$753,148. The Town's share of the development and selling costs is \$390,212 resulting in a net gain amount of \$362,936. This note should also be read in conjunction with Note 23 Interests in Associates.

(b) Current year transactions**Town's share of current year transactions**

	2020 Actual \$	2019 Actual \$
Operating Income		
- Proceeds from Sale of Land (distributed)	250,000	333,333
- Proceeds from Sale of Land (not distributed)	503,148	494,884
	753,148	828,217
Capital Expenditure		
- Land Development Costs	(390,212)	(413,473)
Net profit on sale of land	362,936	414,744

(c) Expected future cash flows

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
Cash outflows						
- Development costs	(1,772,757)	(2,618,247)	(2,618,754)	(2,413,856)	(2,190,666)	(11,614,280)
	(1,772,757)	(2,618,247)	(2,618,754)	(2,413,856)	(2,190,666)	(11,614,280)
Cash inflows						
- Sale proceeds	3,533,299	4,670,374	4,465,042	4,744,462	5,037,014	22,450,191
	3,533,299	4,670,374	4,465,042	4,744,462	5,037,014	22,450,191
Net cash flows	1,760,542	2,052,127	1,846,288	2,330,606	2,846,348	10,835,911
	2025/26	2026/27	2027/28	2028/29	2029/30	Total
Cash outflows						
- Development costs	(2,904,050)	2,751,955	(516,018)	(271,600)	0	(939,713)
	(2,904,050)	2,751,955	(516,018)	(271,600)	0	(939,713)
Cash inflows						
- Sale proceeds	5,503,308	6,609,530	3,739,413	389,156	0	16,241,407
	5,503,308	6,609,530	3,739,413	389,156	0	16,241,407
Net cash flows	2,599,258	9,361,485	3,223,395	117,556	0	15,301,694

(d) Assets and liabilities**Refer to Inventories (Note 6)**

	2020 \$	2019 \$
Non-Current		
Land held for development (TPRC)	492,627	517,971
	492,627	517,971

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**35 Financial Risk Management**

This note explains the Town's exposure to financial risks and how these risks could affect the Town's future financial performance

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates.	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, other financial assets and debt investments.	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities.	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Town does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the Town under policies approved by Council. Council held the following financial instruments at balance date;

Interest rate risk**Cash and cash equivalents**

The Town's objective is to maximise return on cash and cash investments whilst maintaining an adequate level of liquidity and preserving capital. The Town maintains an investment policy and the policy is subject to regular review. An investment report is provided monthly setting out the make-up and performance of the portfolio.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Town to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non Interest Bearing
	%	\$	\$	\$	\$
2020					
Cash and cash equivalents	1%	45,086,829	0	45,086,829	0
Financial assets at amortised cost - term deposits	0.87%	16,000,000	16,000,000	0	0
2019					
Cash and cash equivalents	1%	50,512,621	0	50,512,621	0
Financial assets at amortised cost - term deposits	2.41%	0	0	0	0

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	2020 Actual	2019 Actual
	\$	\$
Impact of a 1% movement in interest rates on profit and loss and equity*	450,868	505,126

*Holding all other variables constant

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**35 Financial Risk Management (continued)****Borrowings**

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Town manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Town does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 17.

Credit Risk**Receivables**

Town's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk - the risk that the debts may not be repaid. This risk is managed by monitoring outstanding debt and employing debt recovery policies. Credit risk on rates and annual charges is minimised by the ability to recover these debts as a secured charge over the land - that is, the land can be sold to recover the debt. Whilst the Town was historically able to charge interest on overdue rates at a higher than market rates, which further encourage payment, the effect of COVID-19 needs to be considered. Financial assistance provided to rate payers is expected to adversely affect the Town's cash flow.

The level of outstanding receivables is reported monthly and monitored for acceptable collection performance. The Town applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss on receivables are based on the payment profiles over a period of 36 months before 1 July 2019 or 1 July 2020. The loss allowance as at 30 June 2020 for rates receivable was determined taking into account the waiver of penalty interest due to the impact of COVID-19. The Town waived interest on outstanding rates from 1 April 2020.

The loss allowance at 30 June 2020 and 30 June 2019 was determined as follows for trade receivables.

Expected Credit Loss 2020	Current	30 - 60 days	60-90 days	90+ days	Total
Expected Credit Loss	2.19%	3.36%	5.06%	43.86%	
Gross Carrying Amount	78,713	3,828	33,288	974,310	1,090,140
Loss Allowance	1,724	129	1,684	427,332	430,869
Bad debt written off					(35,888)
Loss Allowance					394,981

Expected Credit Loss 2019	Current	30 - 60 days	60-90 days	90+ days	Total
Expected Credit Loss	2%	2%	3%	39%	
Gross Carrying Amount	1,310,653	20,588	14,533	812,640	2,158,414
Loss Allowance	28,768	486	444	315,866	345,563

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**35 Financial Risk Management (continued)**

Liquidity Risk

Payables and Borrowings

Payables and borrowings are both subject to liquidity risk - that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. This risk is managed by monitoring cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

The contractual undiscounted cash flows of Payables and Borrowings are set out in the Liquidity Sensitivity Table as shown below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due Within 1 Year	Due Between 1 and 5 Years	Due After 5 Years	Total Contractual Cash Flows	Total Carrying Values
	\$	\$	\$	\$	\$
2020					
Payables	5,446,139	0	0	5,446,139	5,446,139
Borrowings	3,454,595	11,947,852	5,609,365	21,011,812	19,935,420
Contract liabilities	376,463	0	0	376,463	376,463
Lease liabilities	82,144	102,680	0	184,824	157,901
	9,359,341	12,050,532	5,609,365	27,019,238	25,915,924
2019					
Payables	5,720,305	0	0	5,720,305	5,720,305
Contract liabilities	4,145,290	0	0	4,145,210	4,145,290
Borrowings	1,854,184	2,049,984	424,624	4,328,792	3,852,718
	11,719,779	2,049,984	424,624	14,194,307	13,718,313

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

36 Related Party Transactions

Key Management Personnel (KMP) Compensation Disclosure

The total of remuneration of KMP of the Town during the year are as follows:

	2020	2019 *
	\$	\$
Short-term employee benefits	900,430	797,316
Post-employment benefits	103,030	111,246
Other long-term benefits	47,612	54,243
Termination benefits	0	133,054
	1,051,072	1,095,859

* Restated for consistent comparison with the identification of Key Management Personnel in the financial year 2020.

Short-term employee benefits

These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found at Note 32.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Town's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accrued during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Related Parties

The Town's main related parties are as follows:

Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

Entities subject to significant influence by the Town

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

Other Related Parties

The associate person of KMP was engaged by the Town under normal procurement terms and conditions

Investments accounted for under the equity method

The Town has a one-twelfth interest in Tamala Park and Mindarie Regional Council. The interest in these entities is accounted for in these financial statements using the equity method of accounting. For details of interests held in these entities, refer to Note 23.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

36 Related Party Transactions (continued)

Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties

	2020	2019
	\$	\$
Sale of goods and services	4,001	0
Purchase of goods and services	0	735
Sponsorships	74,751	0
Investments		
Distributions received from investments	250,000	333,333
Amounts outstanding from related parties:		
Trade and other receivables	732	1,230

Town of Victoria Park

37 Trust Funds

Trust Funds

As at balance date the Town held no funds which are required to be held in trust

38 Correction of Errors

Correction of Error

No correction of errors for the Town as at balance date.

39 Initial Application of Australian Accounting Standards

During the current year, the Town adopted all of the new and revised Australian Accounting Standards and Interpretations which became mandatory and which were applicable to its operations.

(a) AASB 1058: income for Not-For-Profit Entities

The Town adopted AASB 1058 Income for Not-for-Profit Entities (issued December 2016) on 1 July 2019 which will result in changes in accounting policies. In accordance with the transition provisions AASB 1058, the Town adopted the new rules retrospectively with the cumulative effect of initially applying AASB 1058 recognised at 1 July 2019. Comparative information for prior reporting periods was not restated in accordance with AASB 1058 transition requirements.

In applying AASB 1058 retrospectively with the cumulative effect of initially applying the Standard on 1 July 2019 changes occurred to the following financial statement line items by application of AASB 1058 as compared to AASB 118: Revenue and AASB 1004: Contributions before the change:

	Note	AASB 1004 carrying amount 30 June 2019	Re-classification	AASB 1058 carrying amount 01 July 2019
		\$	\$	\$
Trade and other payables				
Rates paid in advance	28	0	(372,964)	(372,964)
Adjustment to retained surplus from adoption of AASB 1058	14	0	(372,964)	(372,964)

Prepaid rates are, until the taxable event for the rates has occurred, refundable at the request of the ratepayer. Therefore the rates received in advance gave rise to a financial liability that is within the scope of AASB 9. On 1 July 2019 the prepaid rates were recognised as a financial asset and a related amount recognised as a financial liability and no income recognised by the Town. When the taxable event occurred, the financial liability was extinguished and the Town recognised income for the prepaid rates that have not been refunded.

Assets that were acquired for consideration, that were significantly less than fair value principally to enable the Town to further its objectives, may have been measured on initial recognition under other Australian Accounting Standards at a cost that was significantly less than fair value. Such assets are not required to be remeasured at fair value.

Town utilises volunteers within the Library service area. These services have not been recognised as it would not have been purchased if not provided voluntarily and the fair value of the services can't be reliably estimated.

There were no other material adjustments arising from the transition to AASB 15 Revenue from Contracts with Customers or AASB 1058 Income for Not-for-Profit Entities.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020**39 Initial Application of Australian Accounting Standards (continued)**

The table below provides details of the amount by which each financial statement line item is affected in the current reporting period by the application of this Standard as compared to AASB 118 and 1004 and related Interpretations that were in effect before the change.

Note	2020	Adjustment due to application of AASB 15 & AASB 1058	2020
	As reported		Compared
	Under AASB 15 & AASB 1058		to AASB 118 & AASB 1004
	\$	\$	\$
Statement of Comprehensive Income			
Revenue			
Rates	26(a)	46,943,703	46,980,996
Net result		(4,225,643)	(4,188,350)
Statement of Financial Position			
Contract assets		0	0
Trade and other payables	15	5,446,139	5,408,846
Contract liabilities	4	410,257	0
Net Assets		5,856,396	5,408,846
Statement of Changes in Equity			
Net result		(4,225,643)	(4,188,350)
Retained surplus		94,616,166	94,578,873

Refer to Note 2(a) for new revenue recognition accounting policies as a result of the application of AASB 15 and AASB 1058.

(b) AASB 16: Leases

The Town adopted AASB 16 retrospectively from 1 July 2019 which resulted in changes in accounting policies. In accordance with the transition provisions of AASB 16, the Town has applied this Standard to its leases retrospectively, with the cumulative effect of initially applying AASB16 recognised on 1 July 2019. In applying AASB 16, under the specific transition provisions chosen, the Town will not restate comparatives for prior reporting periods.

On adoption of AASB 16, the Town recognised a right of use asset in relation to leases which had previously been classified as an 'operating lease' applying AASB 117 (excluding short term and low value leases).

These lease liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate on 1 July 2019

The Town applied the relevant Western Australian Treasury Corporation (WATC) incremental borrowing rate to the lease liabilities on 1 July 2019.

The Town is not required to make any adjustments on transition for leases for which the underlying asset is of low value.

	Note	2020
		\$
Operating lease commitments at 30 June 2019 applying AASB 117		246,432
Discount applied using incremental borrowing rate		(45,917)
Lease liability recognised as 1 July 2019 discounted using the Town's incremental borrowing rate of 1.16%	12	200,514
Lease liability - current		42,613
Lease liability - non-current		157,901
Right of use asset recognised at 1 July 2019		200,514

On adoption of AASB 16, the Town recognised a right-of-use asset in relation to leases which had previously been classified as an 'operating lease' applying AASB 117. This right-of-use asset is deemed to be equal to the lease liability adjusted by the amount of any prepaid or accrued lease payments.

Property Plant and Equipment and lease liabilities increased by \$200,514 on 1 July 2019 resulting in no impact on retained surplus.

The Local Government (Financial Management) Regulations 1996 have been amended to specify that vested land is a right-of-use asset to be measured at cost.

All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position) rather than at fair value.

In applying AASB 16 for the first time, the Town will use the following practical expedient permitted by the standard.

- The exclusion of initial direct costs from The measurement of The right of use asset at The date of initial application.

Town of Victoria Park

39 Initial Application of Australian Accounting Standards (continued)

The Local Government (Financial Management) Regulations 1996 have been amended to specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position) rather than at fair value

In applying AASB 16 for the first time, the Town will use the following practical expedient permitted by the standard.
-The exclusion of initial direct costs from the measurement of the right-of-use asset at the date of initial application.

(c) Impact of New Accounting Standards on Retained Surplus

	<u>Notes</u>	<u>\$</u>
Retained surplus - 30 June 2019		112,384,879
Adjustment to retained surplus from adoption of AASB 15	39(a)	0
Adjustment to retained surplus from adoption of AASB 1058	39(b)	(372,964)
Adjustment to retained surplus from adoption of AASB 16	39(c)	<u>0</u>
Retained surplus - 1 July 2019		<u><u>112,011,915</u></u>

Town of Victoria Park

40 Changes in Accounting Policies

(a) Change in Accounting Policies Due to Regulation Changes

Effective 6 November 2020, *Local Government (Financial Management) Regulation 16* was deleted and *Local Government (Financial Management) Regulation 17A* was amended with retrospective application. The changes were effective for financial years ending on or after 30 June 2020 so are required to be applied retrospectively with cumulative effect applied initially on 1 July 2019.

In accordance with the above changes, the Town was not required to derecognise the values attributable to certain crown land assets as the Town had no crown land assets recorded as at 1 July 2019.

Following changes to *Local Government (Financial Management) Regulation 17A*, plant and equipment type assets (being plant and equipment and furniture and fittings) are to be measured under the cost model, rather than at fair value. This change is effective from 1 July 2019 and represents a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximates cost at the date of the change.

The change to *Local Government (Financial Management) Regulations 17A* did not give rise to any other changes in accounting for the Town.

41 Other Significant Accounting Policies**a) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Town's operational cycle. In the case of liabilities where the Town does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Town's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Town applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Town contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Town contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Town would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

41 Other Significant Accounting Policies (continued)

h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Town selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Town are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset .

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Town gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets

In accordance with Australian Accounting Standards the Town's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model, such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the ends of the reporting period.

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

42 Activities / Programs

Town operations as disclosed in these financial statements encompass the following service orientated activities / programs.

Program name and Objective	Activities
<p>Governance To provide a decision making process for the efficient allocation of scarce resources.</p>	<p>Includes the activities of members of Councils and the administrative support available to the Council for the provision of governance of the district. Other costs relates to the task of assisting elected members and ratepayers on matters which do not concern specific local government services.</p>
<p>General Purpose Funding To collect revenue to finance Council activities.</p>	<p>Includes the activities of collection rates including differential rates and interim rates, interest and fees on instalment arrangements and interest on arrears. Amounts receivable from the Western Australian Local Government Grants Commission for untied grants such as the Financial Assistance Grants. Interest revenue received on municipal and reserve investments is allocated to this program.</p>
<p>Law, Order and Public Safety To provide services to ensure a safer community.</p>	<p>Provision of community safety through Ranger services and equitable Parking management services including registering and impounding of cats and dogs. Revenue allocated to this program includes cat and dog registrations, infringements, fees and charges and prosecutions.</p>
<p>Health To provide an operational framework for good community health.</p>	<p>Administration, inspection and operation of programs concerned with the general health of the community through the Environmental Health area. Revenues and expenses relating to regulation and monitoring of food premises including food sample analysis and noise complaints.</p>
<p>Education and Welfare To assist in meeting the education needs of the community.</p>	<p>Administration, support and operation of services for children, youth, seniors and persons with a disability. Provision of Community Development programs such as community grant</p>
<p>Community Amenities To provide services required by the community.</p>	<p>Administration and operation of the refuse collection and disposal services. Provision of programs for the management and protection of the environment including the Grow it local program. The administration of strategic town planning schemes, planning applications and associated land issues.</p>
<p>Recreation and Culture To establish and manage facilities for the well-being of the community.</p>	<p>Administration and operation of the community halls, recreation centres (Aqualife and Leisurelife), parks, sporting facilities and Libraries. Provision of heritage and community programs and events such as Anzac Day Citizenship ceremonies, Remembrance day and Summer street party.</p>
<p>Transport To provide effective infrastructure to the community in the most efficient way.</p>	<p>Administration, maintenance and construction of roads, drainage, footpaths, including road verges, streetscapes, crossovers, road signs, street trees, street signage and street lighting.</p>

Town of Victoria Park

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2020

42 Activities / Programs (continued)

Economic Services

To promote the Town and improve its economic base.

The development, promotion, support and research of economic development issues with the community and progression of urban development projects. Provision of building control and swimming pool inspection services. Revenue allocated to this program includes building application, permit / inspection fees and prosecution collections.

Other Property and Services

To provide services required by the community

Provision of Administrative, leadership, project management and Plant operation services.



Auditor General

INDEPENDENT AUDITOR'S REPORT

To the Councillors of the Town of Victoria Park

Report on the Audit of the Financial Report

Opinion

I have audited the annual financial report of the Town of Victoria Park (the Town) which comprises the Statement of Financial Position as at 30 June 2020, and the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended, as well as notes comprising a summary of significant accounting policies and other explanatory information, and the Statement by the Chief Executive Officer.

In my opinion the annual financial report of the Town of Victoria Park:

- (i) is based on proper accounts and records; and
- (ii) fairly represents, in all material respects, the results of the operations of the Town for the year ended 30 June 2020 and its financial position at the end of that period in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the Town in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the annual financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter – Basis of Accounting

I draw attention to Notes 1 and 9 to the annual financial report, which describe the basis of accounting. The annual financial report has been prepared for the purpose of fulfilling the Town's financial reporting responsibilities under the Act, including the Local Government (Financial Management) Regulations 1996 (Regulations). My opinion is not modified in respect of these matters:

- (i) Regulation 17A requires a local government to measure vested improvements at fair value and the associated vested land at zero cost. This is a departure from AASB 16 Leases which would have required the entity to measure the vested improvements also at zero cost.
- (ii) In respect of the comparatives for the previous year ended 30 June 2019, Regulation 16 did not allow a local government to recognise some categories of land, including land under roads, as assets in the annual financial report.

Emphasis of Matter – Land Assets Revaluation

I draw attention to Note 7 of the financial report which explains the basis for the significant land revaluation decrement in the year ended 30 June 2020. My opinion is not modified in respect of this matter.

Responsibilities of the Chief Executive Officer and Council for the Financial Report

The Chief Executive Officer (CEO) of the Town is responsible for the preparation and fair presentation of the annual financial report in accordance with the requirements of the Act, the Regulations and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards. The CEO is also responsible for such internal control as the CEO determines is necessary to enable the preparation of the annual financial report that is free from material misstatement, whether due to fraud or error.

In preparing the annual financial report, the CEO is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Town.

The Council is responsible for overseeing the Town's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

The objectives of my audit are to obtain reasonable assurance about whether the annual financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the annual financial report.

A further description of my responsibilities for the audit of the annual financial report is located on the Auditing and Assurance Standards Board website at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of my auditor's report.

Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) All required information and explanations were obtained by me.
- (ii) All audit procedures were satisfactorily completed.
- (iii) In my opinion, the Asset Consumption Ratio and the Asset Renewal Funding Ratio included in the annual financial report were supported by verifiable information and reasonable assumptions.

Other Matter

The annual financial report of the Town for the year ended 30 June 2019 was audited by another auditor who expressed an unmodified opinion on that annual financial report. The financial ratios for 2018 and 2019 in Note 25 of the audited annual financial report were included in the supplementary information and/or audited annual financial report for those years.

Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the annual financial report of the Town for the year ended 30 June 2020 included on the Town's website. The Town's management is responsible for the integrity of the Town's website. This audit does not provide assurance on the integrity of the Town's website. The auditor's report refers only to the annual financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this annual financial report. If users of the annual financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited annual financial report to confirm the information contained in this website version of the annual financial report.



CAROLINE SPENCER
AUDITOR GENERAL
FOR WESTERN AUSTRALIA
Perth, Western Australia
20 May 2021

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